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P R O G R A M S T A T U S

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10 MAY 1967

BYE-66584/67

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FY 67 MILESTONES  
SEGMENT CONTRACTORS

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DAC

- o PART I CEI SPECS 99% COMPLETE
- o CEI's FOR FACILITIES 100% COMPLETE
- o MMFS FOR THERMAL TESTS 50% COMPLETE
- o MMFS (38 INCH PARTIAL SECTION) ENGR TOOL 100% COMPLETE
- o MMFS, MMAS ASSY TOOLS 75% COMPLETE
- o COA FAB & ASSY TOOLS 100% COMPLETE
- o AVE COMPONENT DEVEL TEST 25% COMPLETE
- o ~~FIRST~~ MMFS NON-PRIME STRUCTURE 100% COMPLETE

MAC

- o RE-ENTRY VEHICLES 33% COMPLETE
- o GBQ DRAWING RELEASE 33% COMPLETE
- o AVE-2 DRAWING RELEASE 25% COMPLETE
- o ADAPTER 33% COMPLETE
- o GBQ DRAWING RELEASE 33% COMPLETE
- o CEI SPECIFICATIONS PART I 94% COMPLETE
- o FACILITY CEI SPEC 100% COMPLETE
- o G/B MASTER TOOL 100% COMPLETE
- o ELECTRONIC SYSTEM TEST UNIT FAB 75% COMPLETE

GE

- o AVE DESIGN RELEASE 100% COMPLETE
- o WOOD MOCK-UP 100% COMPLETE
- o SIMULATOR FACILITY COMPLEX 100% COMPLETE
- o ~~MILESTONES 1 & 4 ON MDS SOFTWARE 100% COMPLETE~~
- o STIMULUS MATERIAL GENERATOR 100% COMPLETE
- o ELEMENTAL DEVELOPMENT SIMULATOR 100% COMPLETE

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FY 67 MILESTONES  
SEGMENT CONTRACTORS

~~SECRET~~ SPECIAL HANDLING

DAC

○ PART I CEI SPECS	99% COMPLETE
○ CEI's FOR FACILITIES	100% COMPLETE
○ MMFS FOR THERMAL TESTS	50% COMPLETE
○ MMFS (38 INCH PARTIAL SECTION) ENGR TOOL	100% COMPLETE
○ MMFS, MMAS ASSY TOOLS	75% COMPLETE
○ COA FAB & ASSY TOOLS	100% COMPLETE
○ AVE COMPONENT DEVEL TEST	25% COMPLETE
○ FIRST MMFS NON-PRIME STRUCTURE	100% COMPLETE

MAC

○ RE-ENTRY VEHICLES	
○ GBQ DRAWING RELEASE	33% COMPLETE
○ AVE-2 DRAWING RELEASE	25% COMPLETE
○ ADAPTER	
○ GBQ DRAWING RELEASE	33% COMPLETE
○ CEI SPECIFICATIONS PART I	94% COMPLETE
○ FACILITY CEI SPEC	100% COMPLETE
○ G/B MASTER TOOL	100% COMPLETE
○ ELECTRONIC SYSTEM TEST UNIT FAB	75% COMPLETE

GE

○ AVE DESIGN RELEASE	100% COMPLETE
○ WOOD MOCK-UP	100% COMPLETE
○ SIMULATOR FACILITY COMPLEX	100% COMPLETE
○ STIMULUS MATERIAL GENERATOR	100% COMPLETE
○ ELEMENTAL DEVELOPMENT SIMULATOR	100% COMPLETE

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EASTMAN KODAK STATUS  
FY 67

AVE

- o FULL SCALE MOCKUPS MMFS AND MMAS
- o STATIC LOAD STRUCTURE FOR COA
- o "RINGO" STRUCTURE AND MATE TO COA

AGE

- o BREADBOARD OF HANDLING SYSTEM FOR OPTICAL PIECES
- o TOTAL AGE 20% COMPLETE

TESTING

- o DEFINED OPTICAL TESTS NECESSARY FOR DEVELOPMENT, ACCEPTANCE,  
& QUAL TESTING
- o ACTIVATED LARGE GRINDING & POLISHING EQUIPMENT
- o HORIZONTAL TESTING OF MASTER BLANKS

CONSTRUCTION

- o UNEVACUATED OPTICAL TEST TOWERS ERECTED
- o BLDG 101 FOR ENGR, POLISH, & TEST FULLY ENCLOSED
- o ACOUSTIC TEST FACILITY STEEL FRAMEWORK ERECTED

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MAJOR SUBCONTRACTOR STATUS  
AS OF 30 JUNE 1967

DAC

5 MAJOR SUBCONTRACTORS

- o PDR's COMPLETED (ALL 5 SUBS)
- o DEVELOPMENT TESTS STARTED (2 SUBS)
- o FIRST SET OF HARDWARE UNDER TEST (1 SUB)

STATUS

MAC

8 MAJOR SUBCONTRACTORS

- o MAJOR VENDOR CONTRACTS PLACED (8 SUBS)
- o DESIGN & DEVELOPMENT COMPLETE (4 SUBS)
- o INITIATED FAB (3 SUBS)

GE

9 MAJOR SUBCONTRACTORS

- o GO AHEAD (9 SUBS)
- o PDR's COMPLETED (3 SUBS)

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MAJOR SUBCONTRACTOR STATUS (DAC)

<u>SUBCONTRACTOR</u>	<u>PRODUCT</u>	<u>STATUS</u>
HONEYWELL	ATTITUDE CONTROL/ TRANSLATION SYSTEM	PDR MARCH 1967
HAM. -STANDARD	ENVIRONMENTAL CONTROL SUBSYSTEM	PDR FEB 1967  START DEVELOP - FEB 1967 MENT TESTS
IBM	DATA COMPUTATION SUBSYSTEM GROUP	PDR FEB 1967
COLLINS RADIO	COMMUNICATIONS SUBSYSTEM	PDR FEB 1967  START TESTS FEB 1967 ON BREADBOARD UNITS
PRATT & WHITNEY	PRIMARY POWER SUBSYSTEM GROUP	PDR FEB 1967  START APR 1967 OPERATION OF FIRST COMPLETE FUEL CELL POWER PLANT (200 HRS ACCOM- PLISHED)

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MAJOR SUBCONTRACTOR (MAC)

<u>SUBCONTRACTOR</u>	<u>PRODUCT</u>	<u>STATUS</u>
THIOKOL	SEPARATION MOTORS RETRO ROCKETS	PDR FEB 1967 PDR FEB 1967
IBM	COMPUTER	STARTED FABRICATION
AIRESEARCH	ENVIRONMENTAL CONTROL SYSTEM	STARTED PROTOTYPE DEVELOPMENT TESTS
ELECTRO-MAGNETIC RESEARCH	DATA TRANSMISSION SYSTEM	INITIATED FAB OF DEVELOP- MENT HARDWARE
COLLINS RADIO	VHF/HF TRANSCEIVERS	ACCOMPLISHED DESIGN AND DEVELOPMENT
ROCKETDYNE	RE-ENTRY CONTROL SYSTEM COMPS.	DETAIL DESIGN RVW MAR 67
HONEYWELL	INERTIAL MEASUREMENT UNIT	DESIGN AND DEVELOPMENT 60% COMPLETE
ENGR. MAGNETICS	STATIC POWER SUPPLY & COOLANT PUMP POWER INVERTER	INITIATED DESIGN & DEVELOP.
HONEYWELL	GUIDANCE INTERFACE ADAPTER	INITIATED FAB OF ESTU GIA
HONEYWELL	ATTITUDE CONTROL ELECTRONICS GROUP	INITIATED INTERFACE DESIGN & DEVELOPMENT

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MAJOR SUBCONTRACTOR STATUS (GE)

<u>SUBCONTRACTOR</u>	<u>PRODUCT</u>	<u>STATUS</u>	
VECTOR	PULSE CODE MODULATION TELEMETER	GO AHEAD	JAN 67
HONEYWELL	RATE GYRO	PDR	JUN 67
BELL	LOW G ACCELEROMETER	GO AHEAD	JUN 67
KOLLSMAN	STAR TRACKER	PDR	JUN 67
ASD	MOL CITE	PDR	MAY 67
RAYTHEON	MISSION DATA ADAPTER UNIT	GO AHEAD	JAN 67
T. B. D.	BERYLLIUM GIMBAL	GO AHEAD	MAY 67
ITEK	ACQUISITION OPTICS	GO AHEAD	JAN 67
T. B. D.	ENCODER	GO AHEAD	MAY 67

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PDR STATUS  
SEGMENT CONTRACTORS

DAC

CUM FY 67 (C)

CUM FY 68

AVE  
AGE  
MISSION SIMULATOR  
INTERFACE SUBS

20  
57  
4  
11

26  
87  
4  
11

MAC

AVE  
AGE  
SUBSTITUTES  
GBPS COMPUTER PGM

2  
7  
3  
0

2  
7  
3  
1

GE

AVE  
AGE  
MISSION SIMULATOR

2  
14  
1

11  
22  
3

TOTAL

121

TOTAL

177

PERCENT  
COMPLETE

68%

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By 6684-67

CDR STATUS  
SEGMENT CONTRACTORS

<u>DAC</u>	CUM 67 (C)	CUM 68	CUM 69
AVE	0	3	22
AGE	4	54	81
MISSION SIMULATOR	1	2	3
INTERFACE SUBS	3	11	11
<u>MAC</u>			
AVE	0	2	4
AGE	0	7	7
SUBSTITUTES	0	3	3
GBPS COMPUTER PGM	0	0	1
<u>GE</u>			
AVE	0	5	11
AGE	0	14	19
MISSION SIMULATOR	0	0	3
	<hr/>	<hr/>	<hr/>
TOTAL	8	101	165
PERCENT COMPLETE	5%		

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FY 68 MILESTONES  
SEGMENT CONTRACTORS

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DAC

- o CDR MISSION MODULE
- o START FAB LM STRUCTURE
- o DELIVERIES
  - o SIX MAJOR INTERFACE SUBSTITUTES
  - o MMFS FOR STV
  - o SIX COMPUTER PROGRAMS
  - o AVE DIGITAL COMPUTER FOR DEV TEST

MAC

- o CDR GBQ, AVE-2, (STRUCTURE), AGE
- o COMP FAB ELECTRONIC SYSTEMS TEST UNIT
- o START FAB ADAPTER STRUCTURAL DYNAMICS TEST UNIT
- o DELIVER EXTERNAL CREW TRANSFER MOCK-UP & INGRESS/EGRESS TRAINER

GE

- o CDR MOL COMPUTER INTEGRATED TEST EQUIPMENT
- o METAL MOCK-UP COMPLETED
- o COMPONENT DEV MODEL PROCURED AND FABRICATED (DC-1)
- o START ASSY OF S/SYS DEV MODEL (DSS-1), STRUCT. TEST VEH (113D) AND STRUCT. TEST VEH (113T)

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EASTMAN KODAK

FY 68

FORMULA SAMPLE COMPLETE

BLDG 101 FACILITY OPEN "GATES"

ALL TEST PIECES OF GLASS FINISHED

BLDG 601 ENGINEERING TOWERS (UNEVACUATED) IN OPERATION

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FY 69 MAJOR MILESTONES  
SEGMENT CONTRACTORS

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DAC

- o CDR 117 COMPLETED OUT OF 123 TOTAL
- o ASSEMBLE STRUCTURAL TEST VEHICLE
- o COMPLETE MODAL SURVEY
- o MODIFY SACTO FACILITIES
- o START HARDWARE & SOFTWARE DEV TESTS FOR MISSION SIMULATOR
- o START BUILDUP OF ELECTRONIC DEVELOPMENT COMPATIBILITY TEST UNIT
- o START FAB & ASSY OF AGE FOR PRODUCTION, SPACE CHAMBER AND VAFB

MAC

- o DELIVER  
ADAPTER STRUCTURAL DYNAMICS TEST UNIT & ADAPTER EQUIP. SECTION TO DAC  
G/B LAB ELECTRICAL INTERFACE SUBSTITUTE TO DAC  
BOILERPLATE RE-ENTRY SECTION STRUCTURAL UNIT TO DAC  
THERMO-MECH INTERFACE SUBSTITUTE TO DAC  
GEMINI B ELECTRICAL SUBSTITUTE TO MMC
- o CDR GBQ (EQUIPMENT), AVE-2 (EQUIPMENT)
- o COMPLETE  
MAJOR ASSEMBLY GBQ  
ASSEMBLY & CHECKOUT TEST ARTICLES  
ELECTRONIC SYSTEM TEST
- o START  
FINAL ASSEMBLY GBQ  
MAJOR ASSEMBLY AVE-2

GE.

- o CDR ALL COMPLETED
- o COMPLETE TESTS OF COMPONENT DEV MODEL, S/SYS DEV MODEL (N&C) (CC&I)
- o PROCURE & FAB COMPONENT QUAL MODEL
- o COMPLETE ASSY & TEST OF STV (113D), THERMAL (113T) & SYS DEV TEST VEH (114)
- o START ASSY OF SYSTEM QUAL VEHICLE (115)

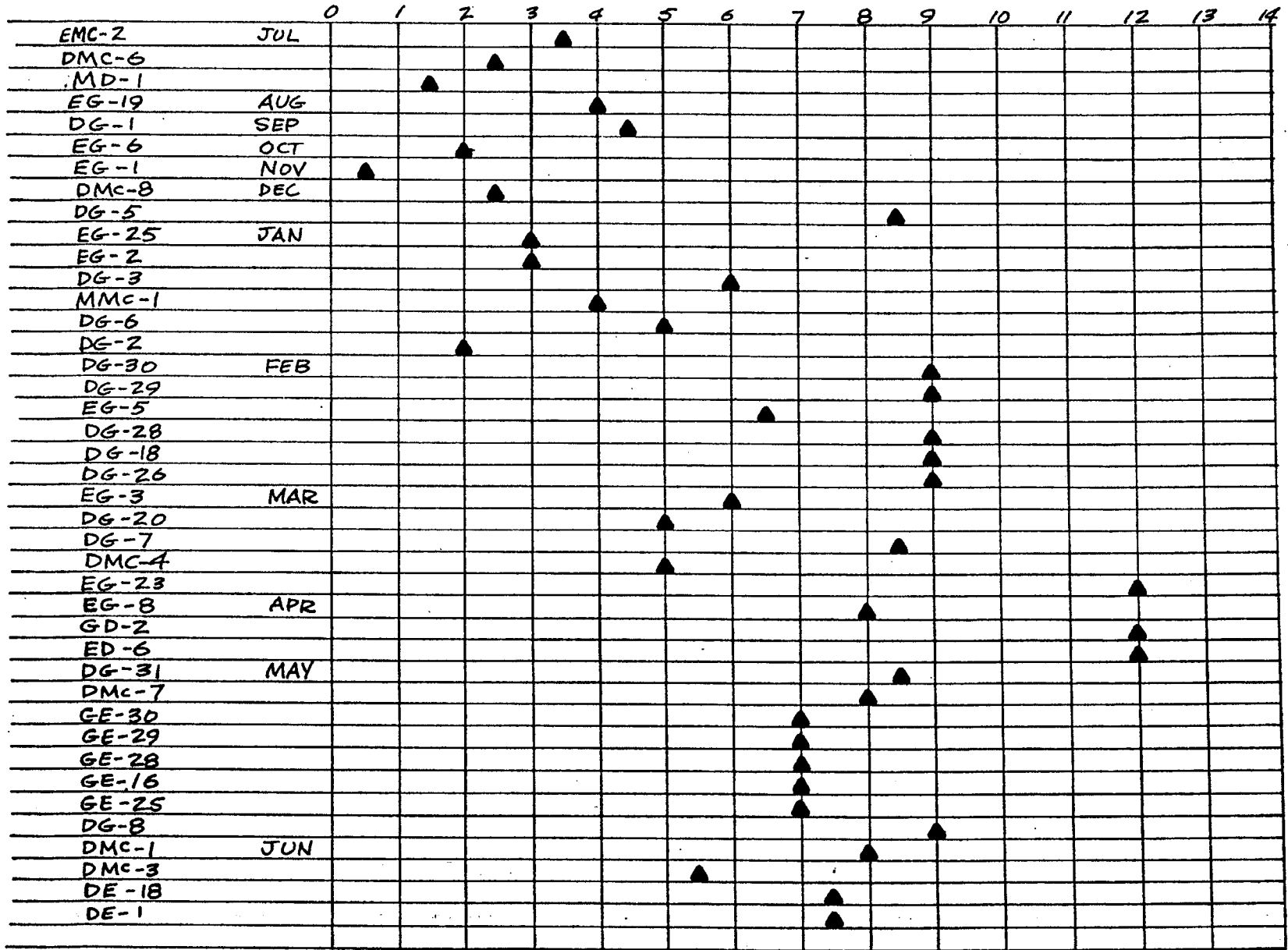
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HARDWARE EXCHANGE FY 1968



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*K-102*

TITLE: SPECIAL MOL MANAGEMENT MEETING

BRIEFER: COL F W KNISS

LOCATION: HQ USAF

ATTENDING: DR A FLAX  
GEN FERGUSON  
M/GEN BLEYMAIER  
COL HERAN

DATE: 11 MAY 1967

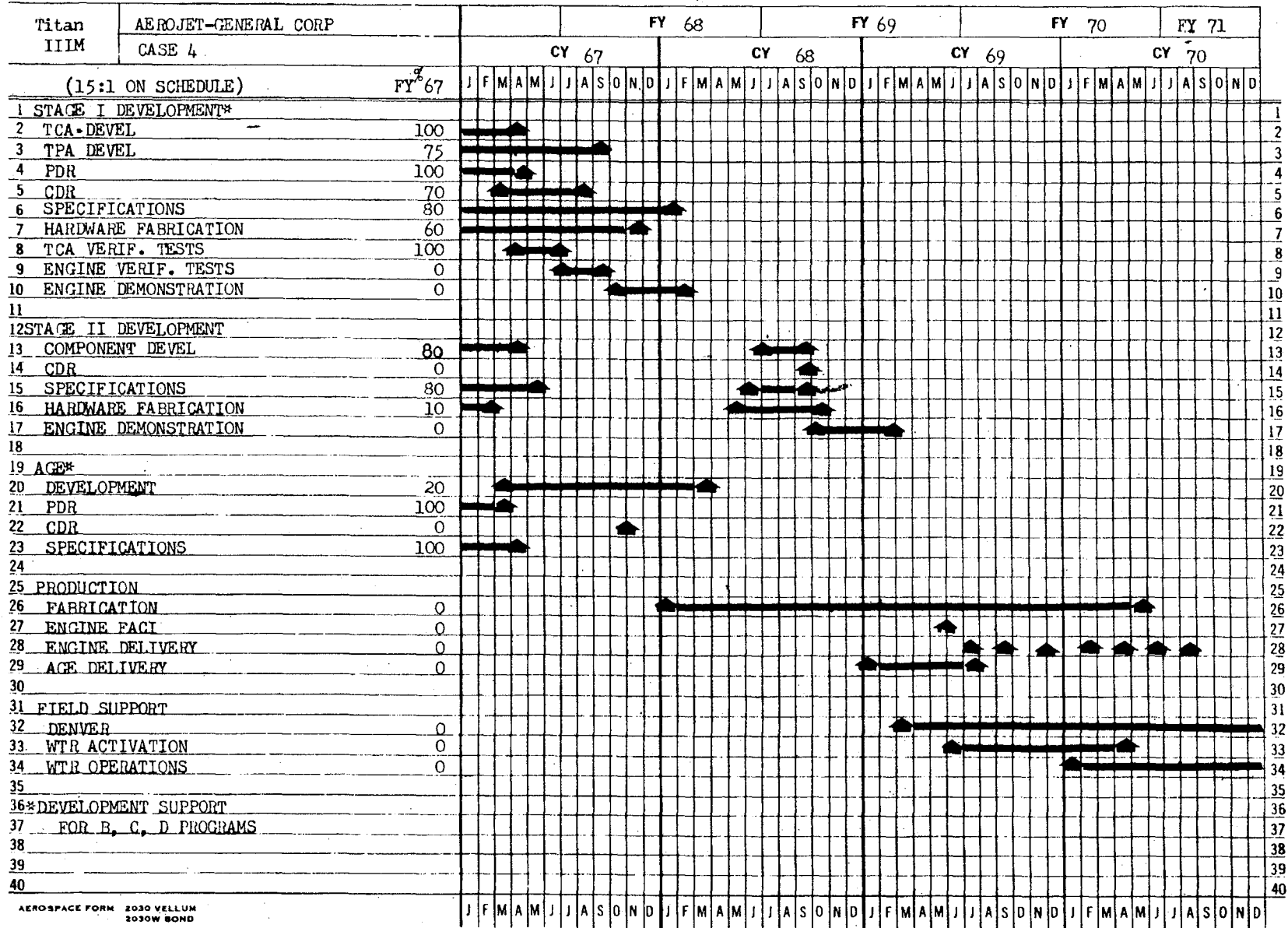


TITAN-III BRIEFING OUTLINE

1. FY 67 ACCOMPLISHMENTS - FY 68-69 MILESTONES
  - A. MARTIN-MARIETTA CORPORATION
  - B. AEROJET GENERAL CORPORATION
  - C. AC ELECTRONICS
  - D. UNITED TECHNOLOGY CENTER
2. CURRENT FUNDING STATUS
3. PROGRAM COMPARISON - BASELINE, CASE 2 AND CASE 4
  - A. MANPOWER
  - B. FUNDING
4. MAJOR SUBCONTRACTOR FUNDING (BASELINE VS CASE 4)
5. ACTIONS TAKEN TO REDUCE FY 68 FUNDING & MINIMIZE SCHEDULE SLIPPAGE
6. SUMMARY/CONCLUSIONS
  - A. SUMMARY FUNDING REQUIREMENTS
  - B. SUMMARY NARRATIVE
7. RECOMMENDATIONS



**PROGRAM SCHEDULE**







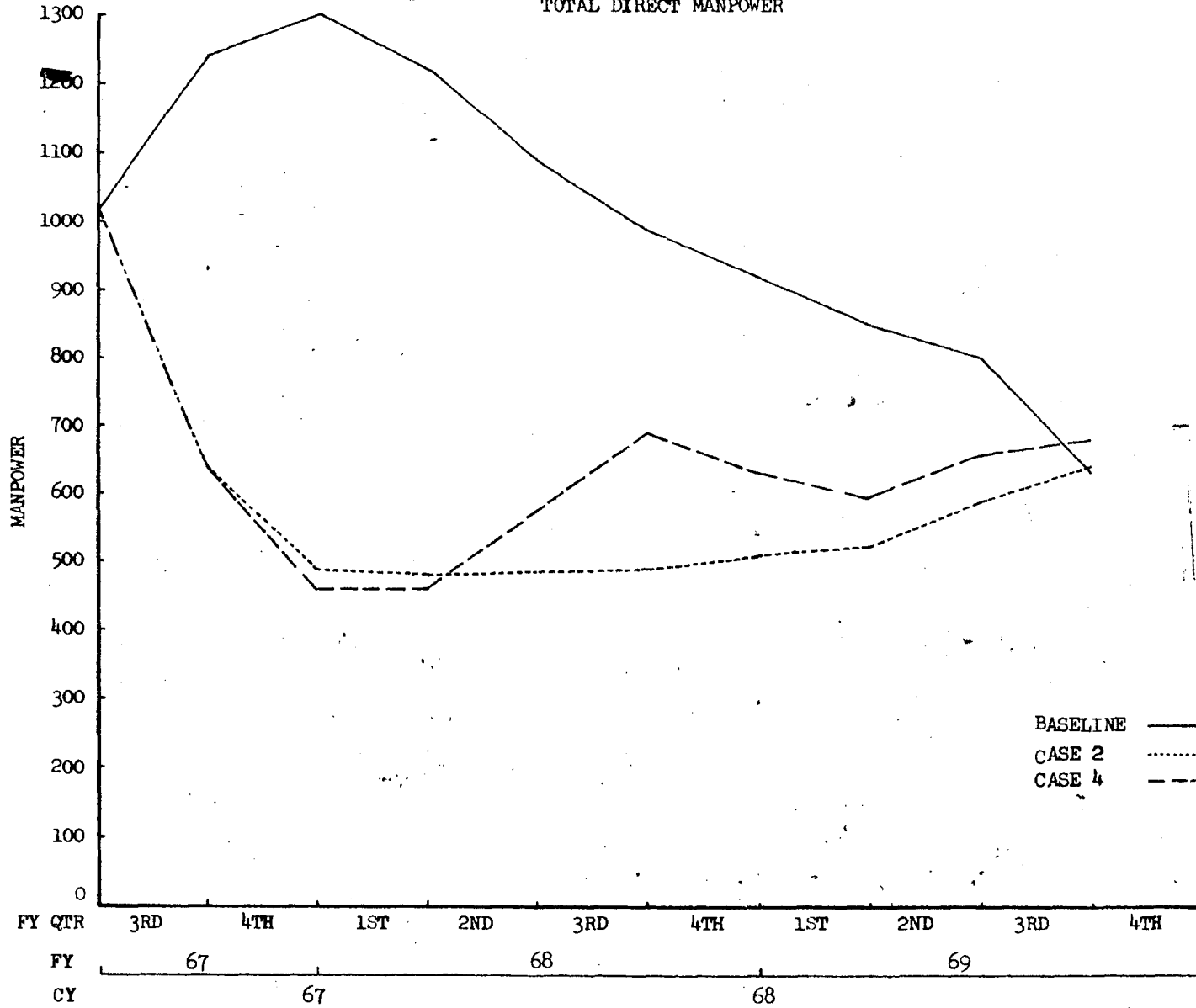
PHASE II FUND UTILIZATION

(632A Funds)

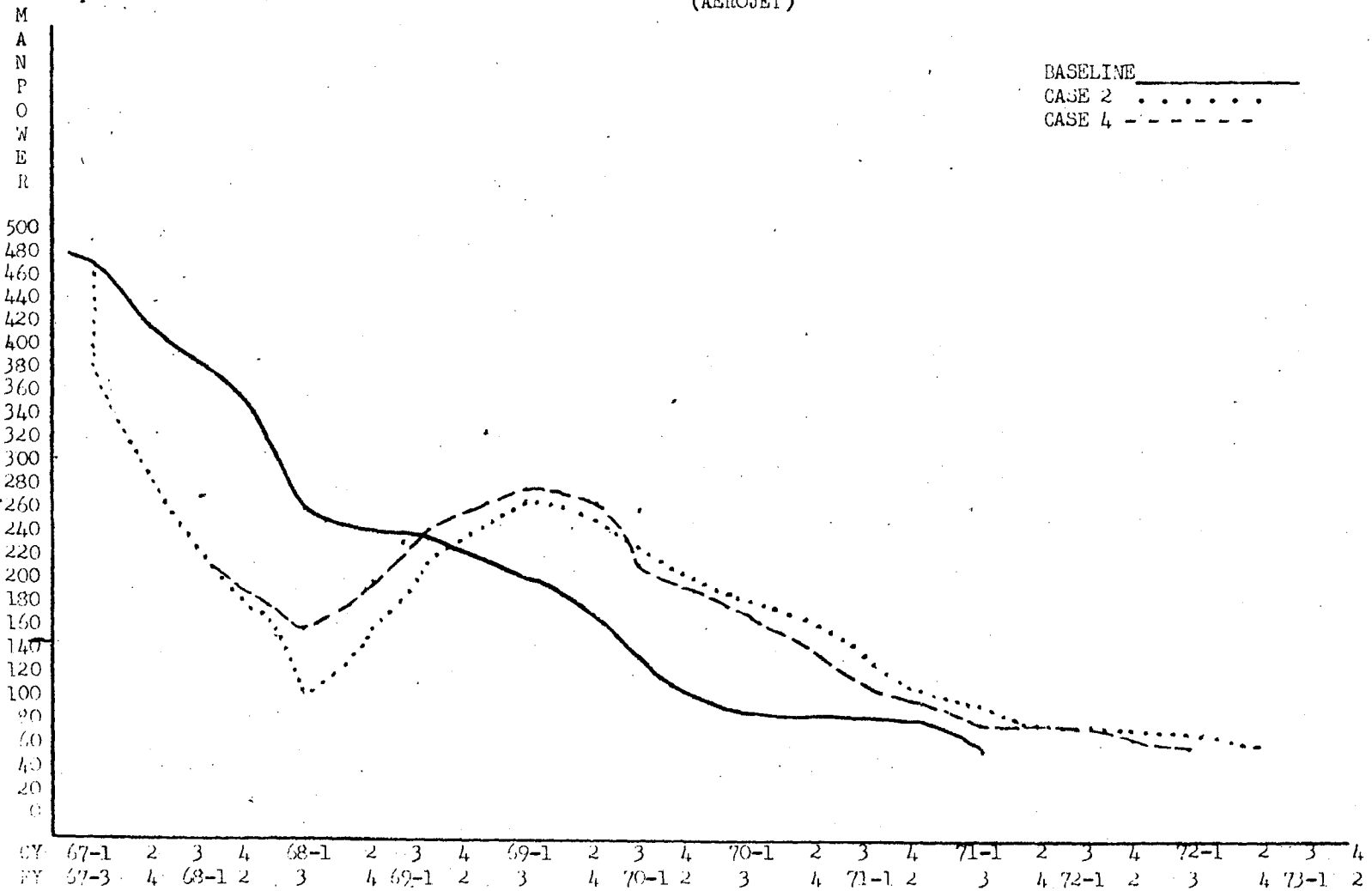
\* APPROVED FUNDING \$ 43.22  
\* FUNDS RELEASED \$ 40.00  
\* FUNDS UTILIZED

<u>EFFORT</u>	<u>FUNDS INITIATED</u>	<u>TO BE INITIATED</u>	<u>TOTAL</u>
MARTIN - AIRFRAME	\$ 17.28	\$ 1.52	\$ 18.80
UTC - SOLID MOTORS	5.90	-0-	5.90
AEROJET - LIQUID ENGINES	4.89	1.31	6.20
A.C. ELECTRONICS - GUIDANCE	9.07	-0-	9.07
AEROSPACE - SE & TD	2.70	-0-	2.70
NON-ASSOCIATE - MISCE	.16	.39	.55
TOTAL	\$ 40.00	\$ 3.22	\$ 43.22

MARTIN MARIETTA CORPORATION  
TOTAL DIRECT MANPOWER



TOTAL DIRECT MANPOWER  
(AEROJET)

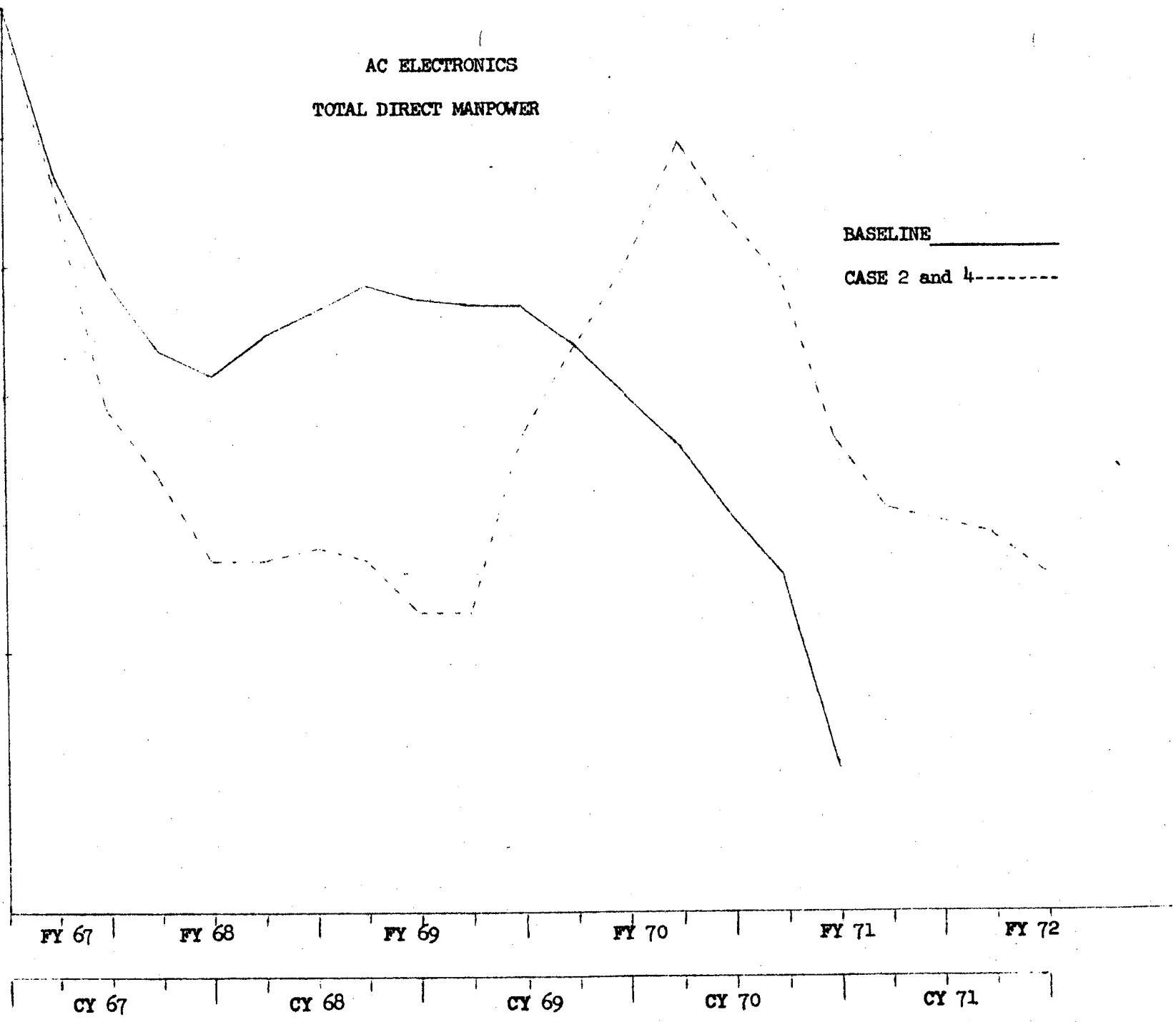




AC ELECTRONICS  
TOTAL DIRECT MANPOWER

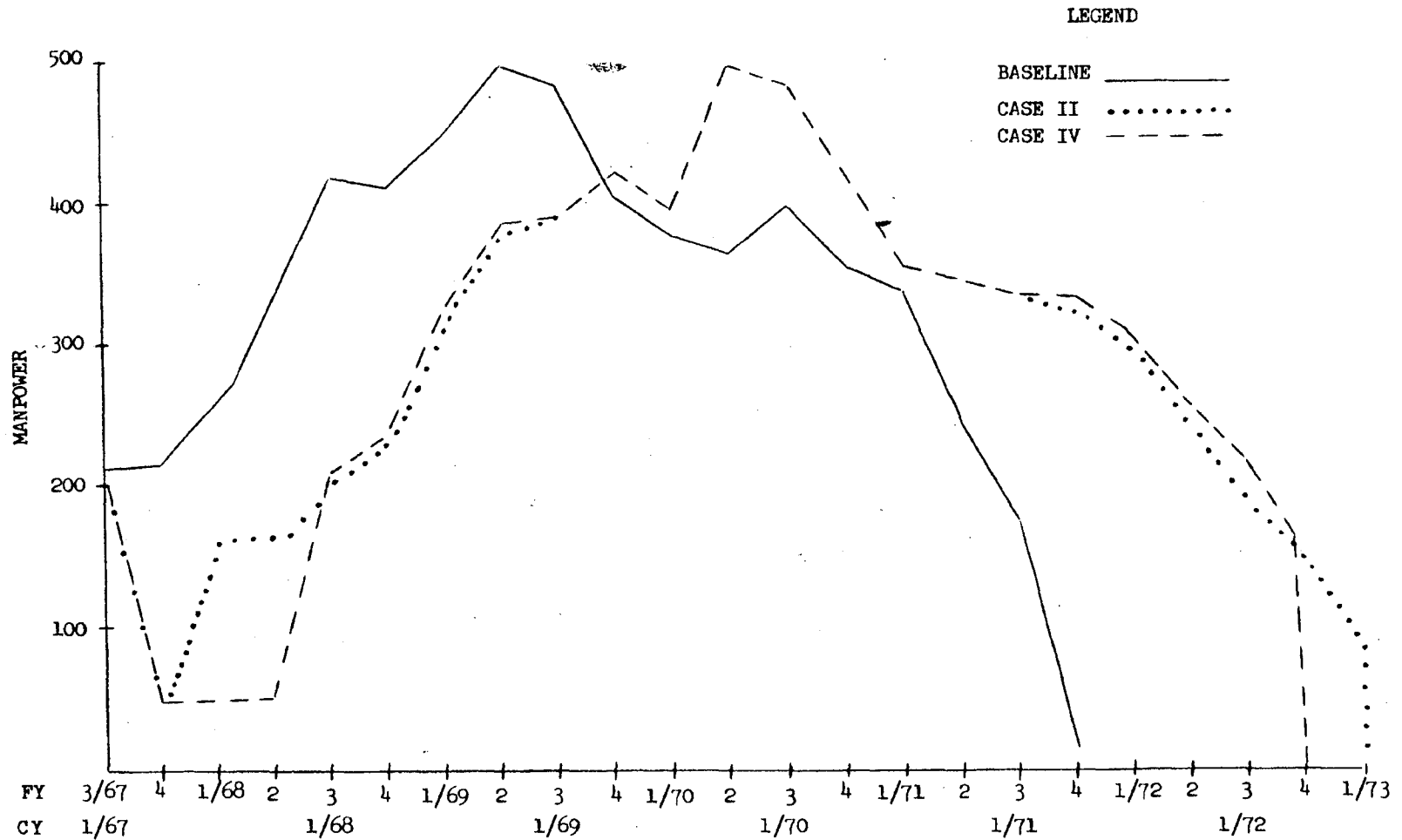
MANPOWER

BASELINE \_\_\_\_\_  
CASE 2 and 4-----

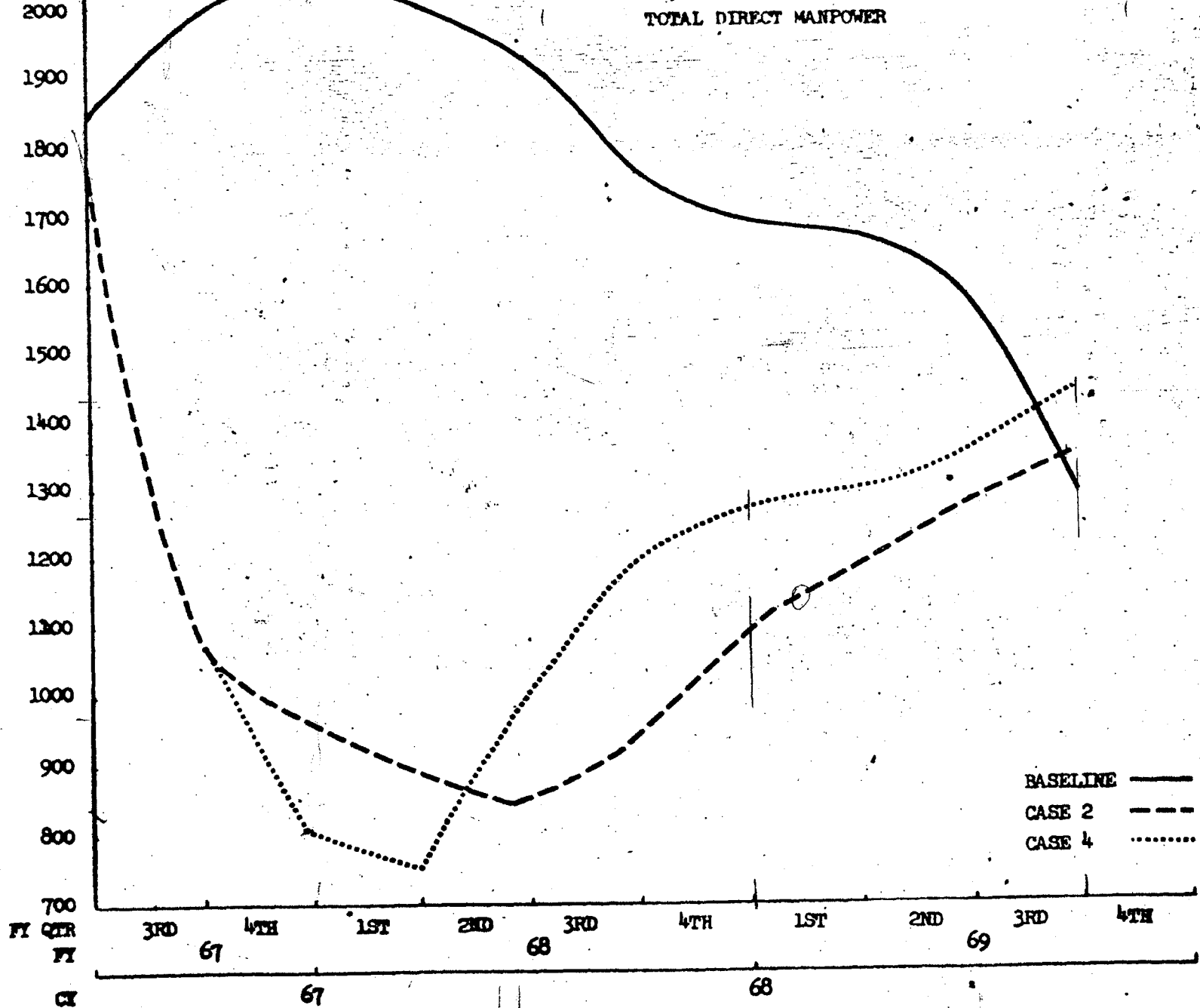


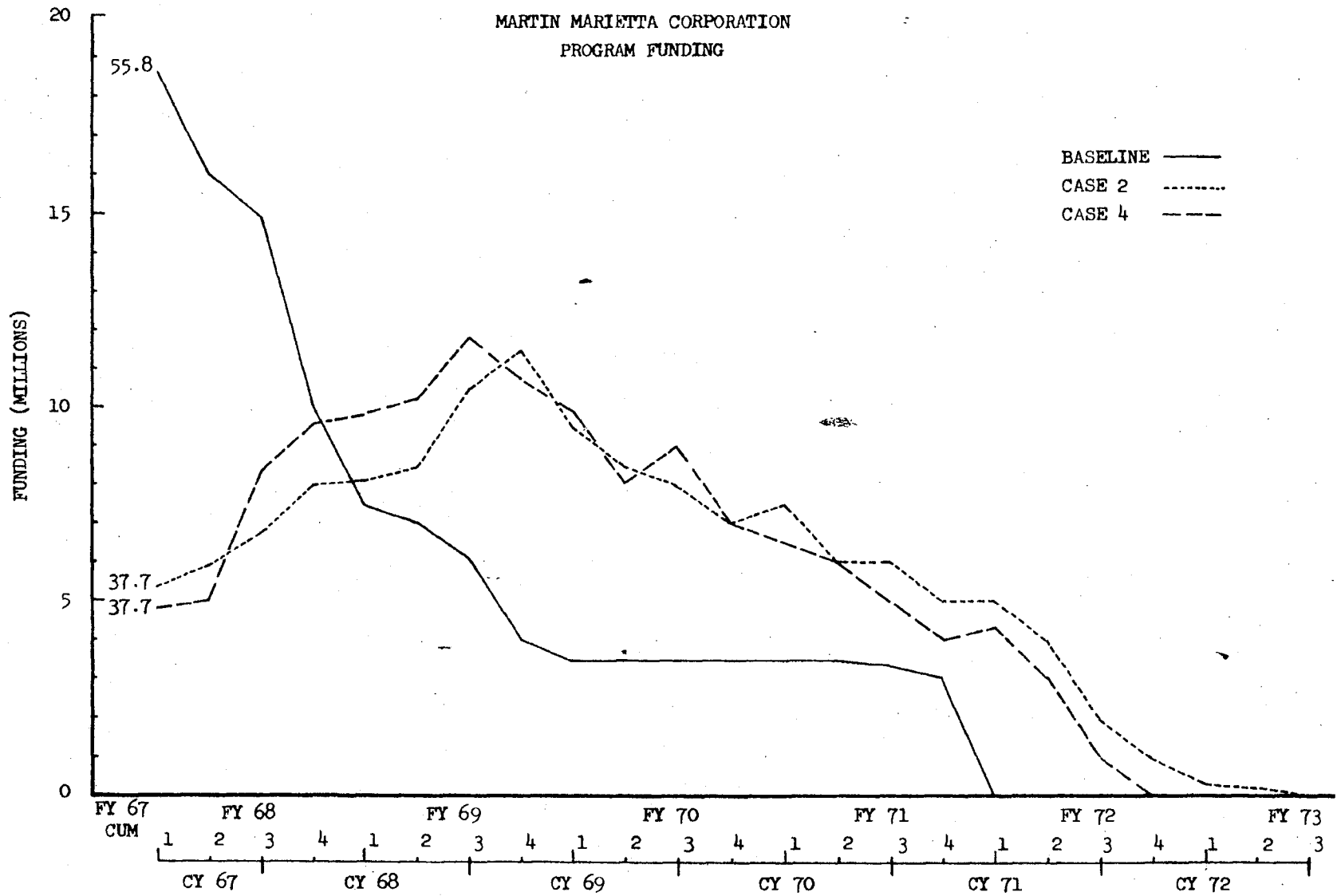
UNITED TECHNOLOGY CENTER

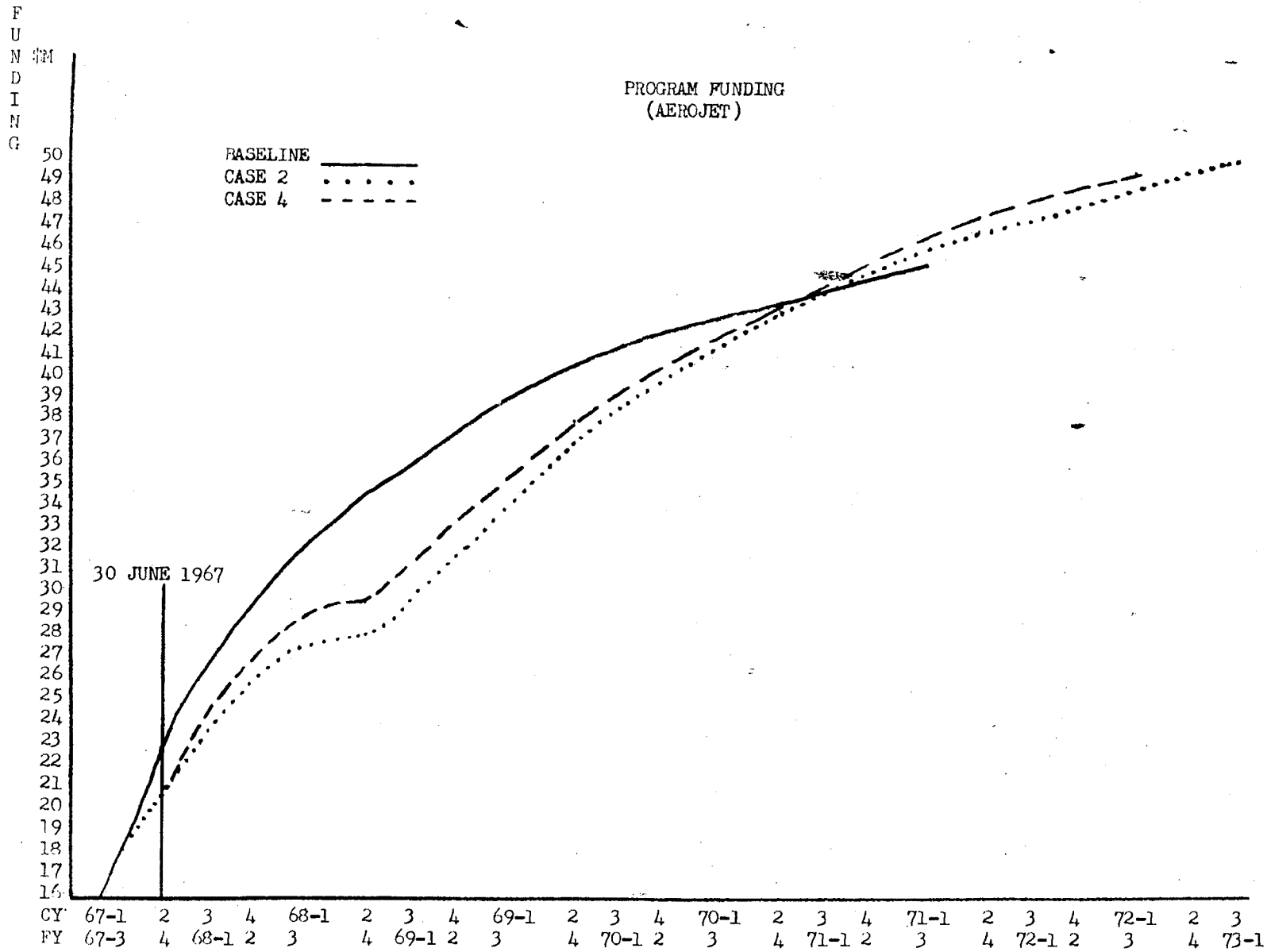
TOTAL DIRECT MANPOWER



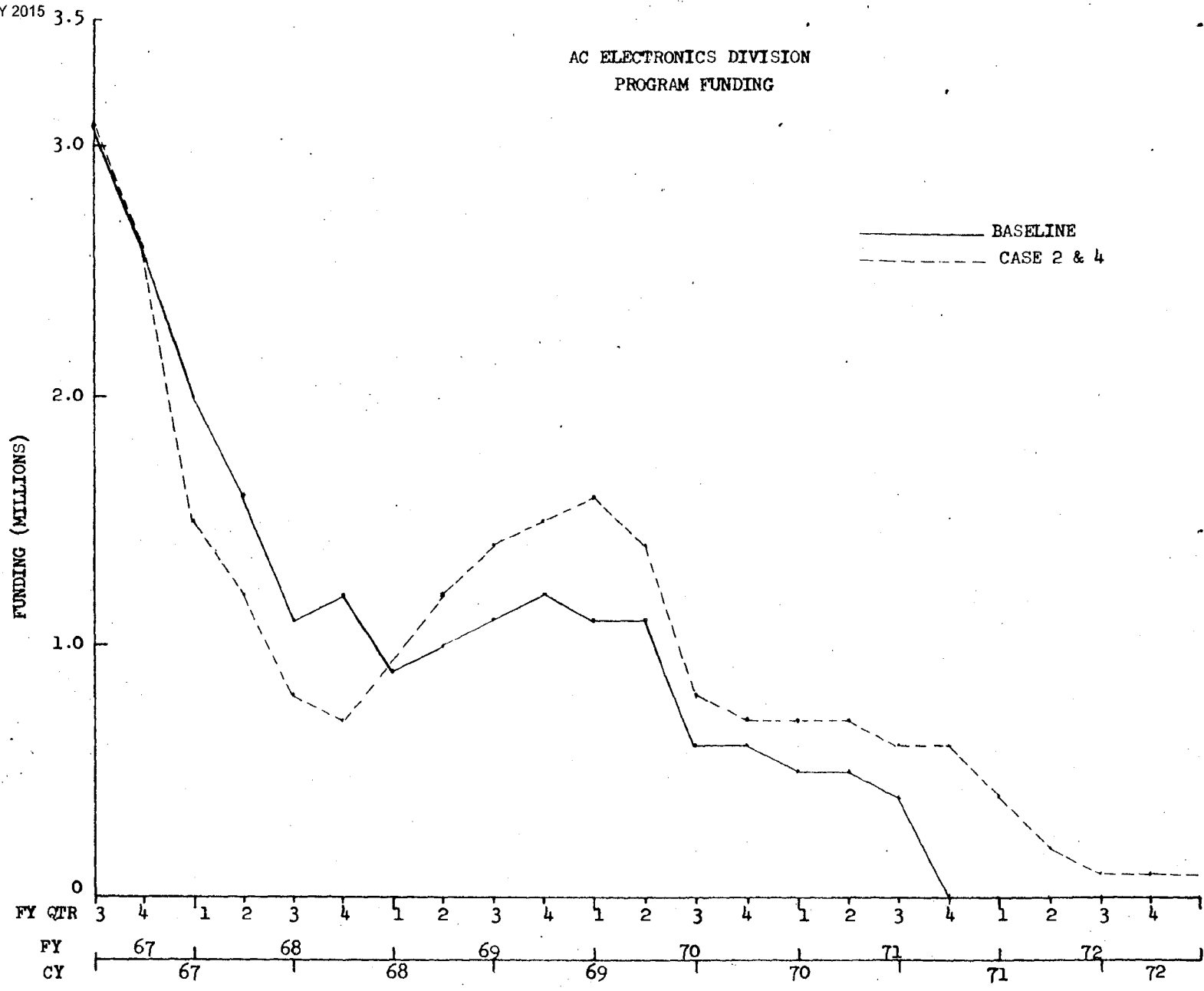
TITAN IIM  
TOTAL DIRECT MANPOWER



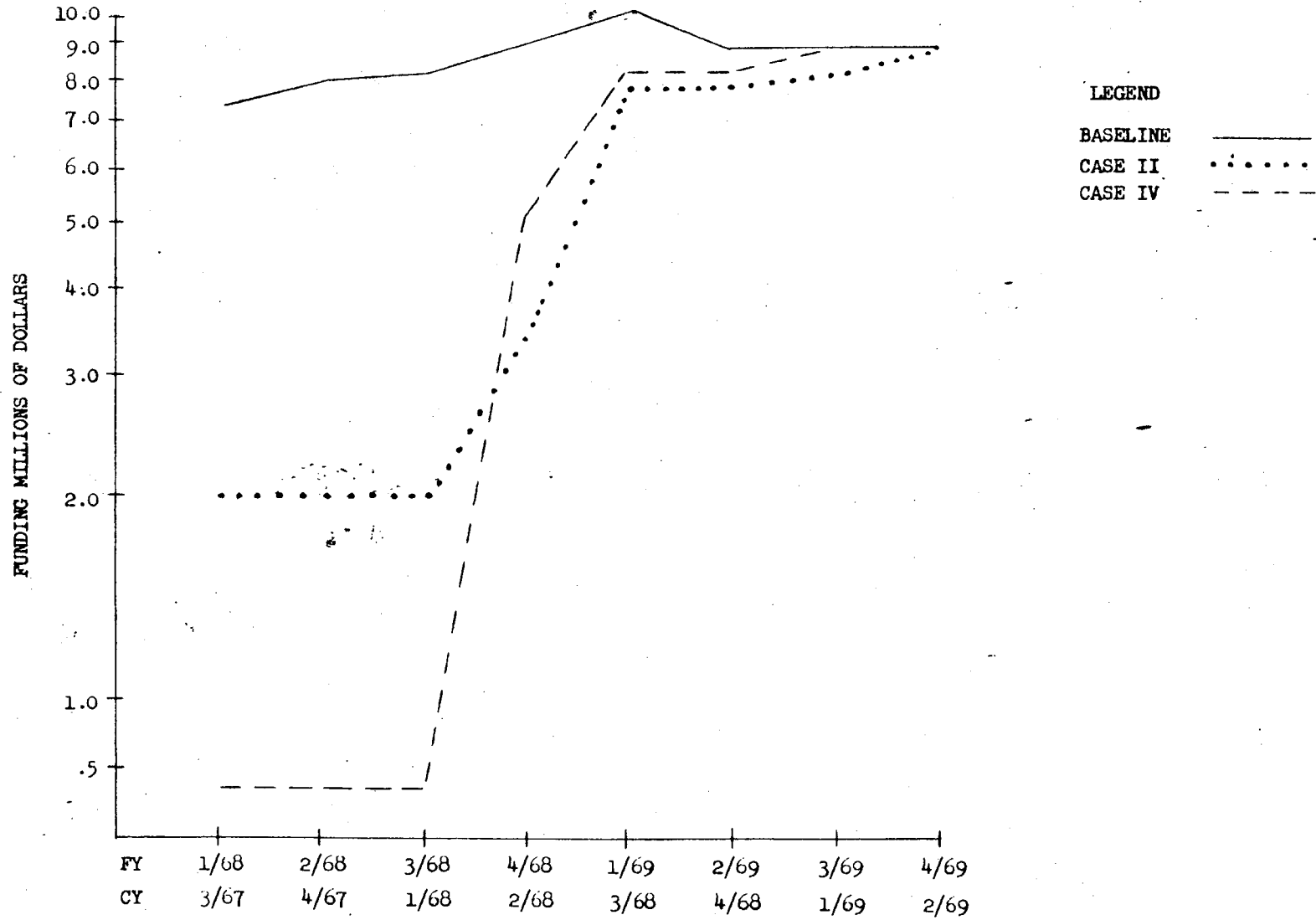




AC ELECTRONICS DIVISION  
PROGRAM FUNDING



UNITED TECHNOLOGY CENTER  
PROGRAM FUNDING

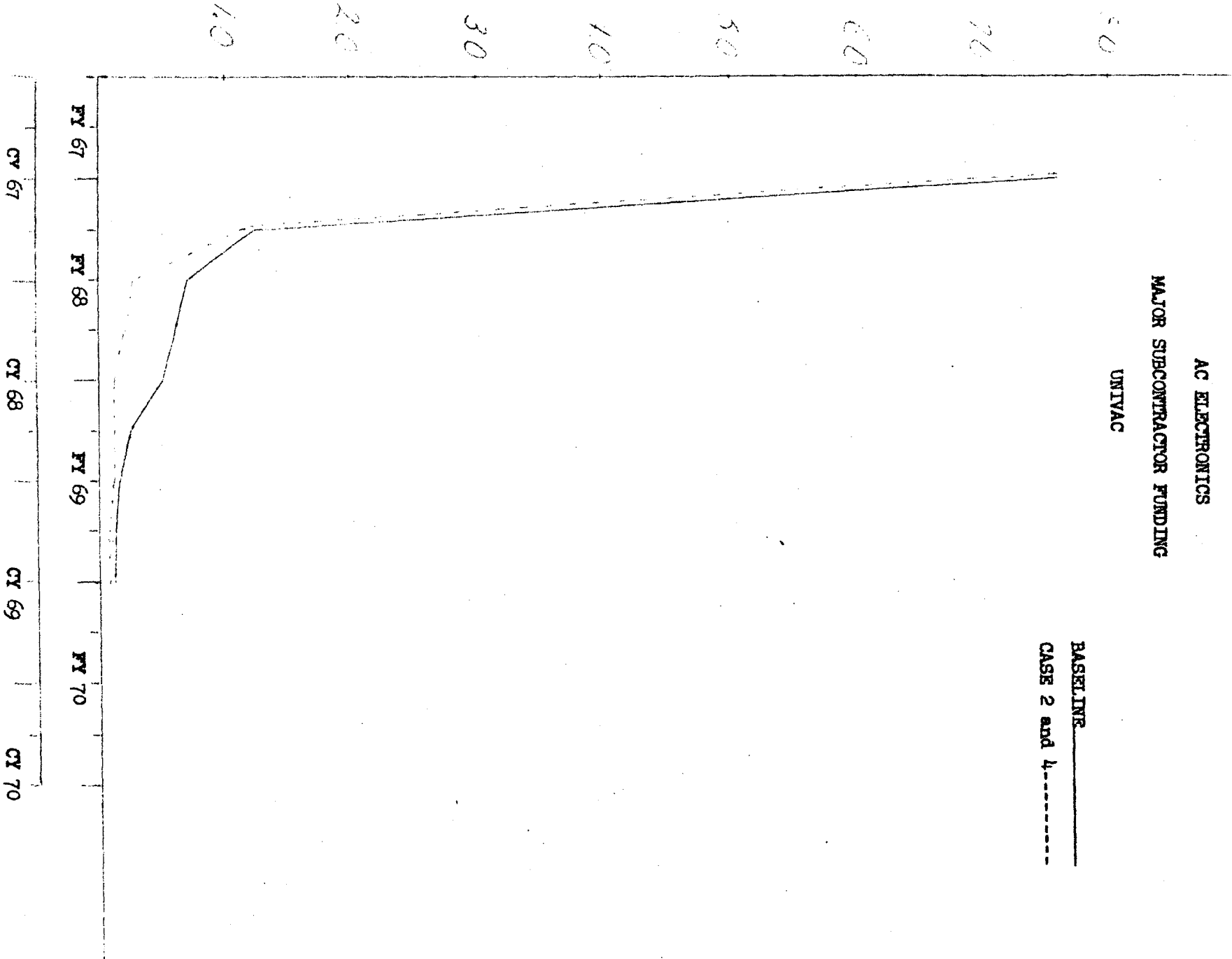


MARTIN MARIETTA CORPORATION  
MAJOR SUBCONTRACTOR FUNDING  
CASE 4 (DOLLARS IN THOUSANDS)

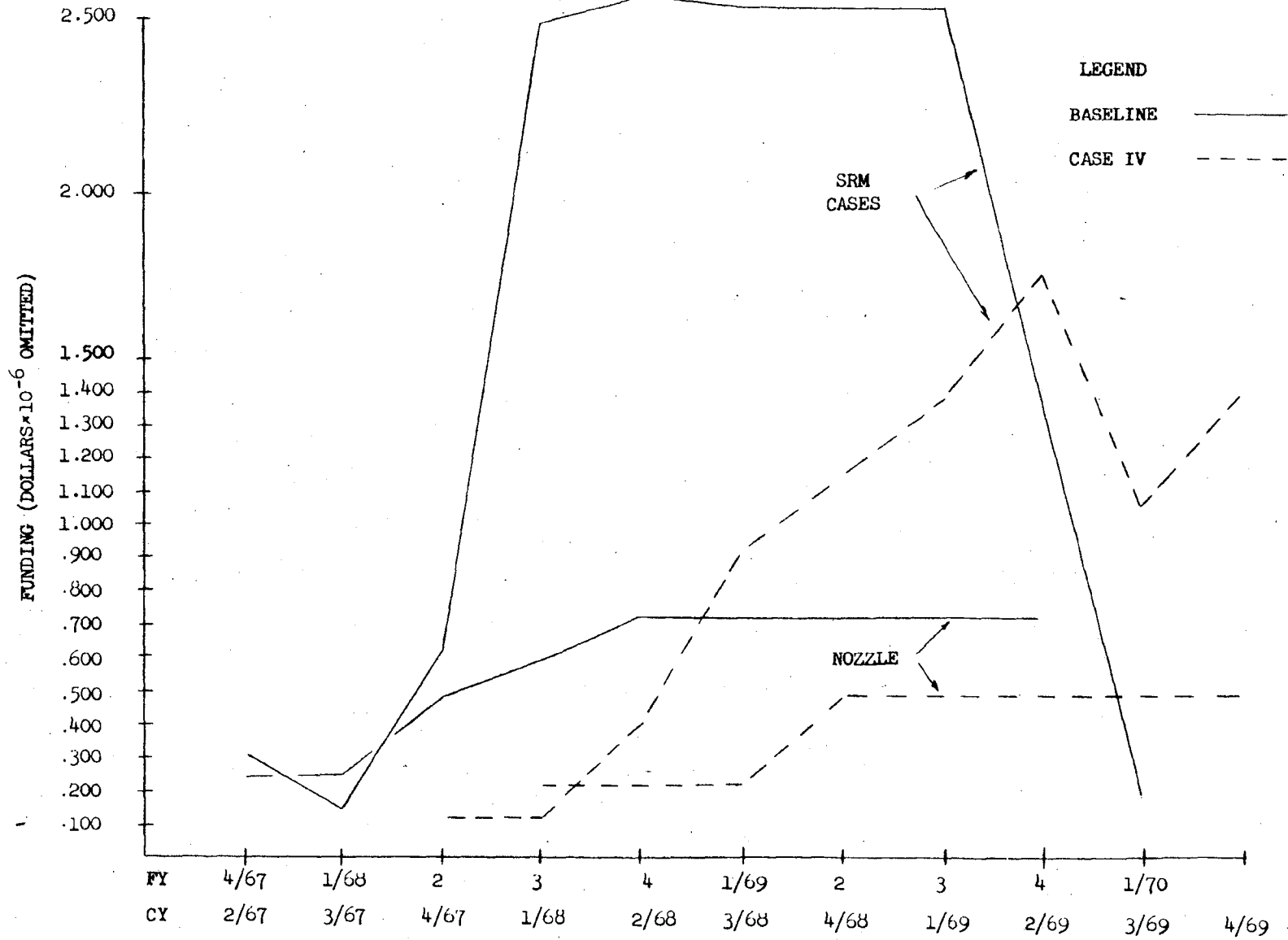
	CUM FY 67	FISCAL YEAR 1968				FISCAL YEAR 1969			
		1ST QTR	2ND QTR	3RD QTR	4TH QTR	1ST QTR	2ND QTR	3RD QTR	4TH QTR
CAGE	380.0	\$1,810.0	0	0	0	\$1,510.0	0	0	0
MOOG	290.6	0	355.0	303.0	125.3	123.0	95.0	153.0	255.0
OTHER	0	150.0	79.0	112.0	40.0	20.0	20.0	48.0	0
TOTAL	670.6	1,960.0	434.0	415.0	165.3	1,653.0	115.0	201.0	255.0



FUNDING



UNITED TECHNOLOGY CENTER  
MAJOR SUBCONTRACTOR FUNDING  
MTR CASES & NOZZLE



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COMMITMENT FUNDING

(CASE 4)

	<u>FY67</u>	<u>FY68</u>				<u>FY69</u>				<u>FY70</u>	<u>FY71</u>	<u>FY72</u>	<u>TOTAL*</u>
		<u>1Qtr</u>	<u>2Qtr</u>	<u>3Qtr</u>	<u>4Qtr</u>	<u>1Qtr</u>	<u>2Qtr</u>	<u>3Qtr</u>	<u>4Qtr</u>				
AIRFRAME	37.7	4.8	5.0	8.3	9.6	9.8	10.2	11.8	10.7	33.9	21.5	8.3	171.6
SOLID MOTORS	11.8	.3	.3	.3	5.1	7.5	8.0	9.0	9.0	37.5	24.0	4.0	116.8
GUIDANCE	9.2	1.5	1.2	.8	.7	.9	1.2	1.4	1.5	4.5	2.6	.8	26.3
LIQUID ENGINES	20.4	3.1	3.0	1.9	.6	2.0	2.2	2.4	2.0	5.2	4.4	2.1	49.3
SE & TD	2.7	.7	.7	.8	.8	.8	.8	.7	.7	3.0	3.0	2.5	17.2
NON ASSOC CONTR	2.5												2.5
PROPELLANTS	-0-			1.0	1.0	1.2	1.2	1.2	1.1	1.1	.5	.3	8.6
IND FACILITIES	.8			.2	.3								1.3
SPARES	.3	.3		.5	.5	1.0	1.0	1.0	1.0	3.0	.4		9.0
SUPPORT	3.6												3.6
TOTAL	89.0*	10.7	10.2	13.8	18.6	23.2	24.6	27.5	26.0	88.2	56.4	18.0	406.2

\* INCLUDES \$45.8 OF LONG LEAD EFFORT

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MARTIN MARLETTA CORPORATION

PROGRAM ADJUSTMENTS

CASE 2

- A. DELAYED PROCUREMENT
  - 1. SUSPENDED NEW PURCHASE ORDERS & RELEASE ONLY AS REQUIRED BY SCHEDULE
  - 2. VENDOR STRETCHOUT NEGOTIATED WITH MOOG AND 12 OTHER VENDORS NOW ON CONTRACT
- B. REDUCED MANPOWER - FROM 1,000 TOTAL IN FEB 67 TO 638 IN MAY 67, AND 495 IN JULY 67
  - 1. STRETCHED OUT THE AIRBORNE COMPONENT DEVELOPMENT IN FLIGHT CONTROLS ON COMPUTER, CAD PACKAGE AND SYSTEM TEST
  - 2. STRETCHED OUT PRODUCTION ENGINEERING RELEASES OF M PECULIAR ITEMS IN GROUND GIE, GROUND MECH. CET, AIRBORNE FLIGHT CONTROLS, ELECTRICAL/INSTRUMENTATION AND PROPULSION SYSTEMS
  - 3. STRETCHED DESIGN ASSURANCE TEST PROGRAM ON AIRBORNE COMPONENTS TO REDUCE TEST FACILITY'S LOADING
  - 4. DELAYED LAUNCH SITE ACTIVATION FULL 15 MONTHS
- C. ESTABLISHED DEVELOPMENT SCHEDULES TO SUPPORT B,C,D WITH MINIMUM NECESSARY TITAN IIIM EFFORT

CASE 4

- A. DELAYED PROCUREMENT
  - 1. SAME AS CASE 2
  - 2. RE-NEGOTIATE STRETCH-OUT WITH VENDORS PRIMARY EFFECT IN FY 69 FUNDING
- B. M PECULIAR CAGE EQUIPMENT SCHEDULE PULLED IN THREE MONTHS TO SUPPORT EARLIER FLIGHT ARTICLE ACCEPTANCE
- C. SUPPORT OF B, C, AND D SCHEDULES REQUIREMENTS UNCHANGED FROM CASE 2
- D. ACCELERATE PRODUCTION FABRICATION THREE MONTHS
  - 1. VEHICLE BUILD AND ACCEPTANCE
  - 2. AGE BUILD AND ACCEPTANCE
- E. ACTIVATION AND LAUNCH SCHEDULES PULLED IN THREE MONTHS

PROGRAM ADJUSTMENTS  
(AEROJET)

CASE 2

CASE 4

1. SCHEDULE

15:1 development - on schedule  
Stage II development - 15 mo. delay  
AGE development - 6-15 mo. delay  
Production - 15 mo. delay (FY68-4 start)  
Delivery - 15 mo. delay (Oct 69)

On schedule  
12 mo. delay  
6-12 mo. delay  
12 mo. delay (FY68-3 start)  
12 mo. delay (July 69)

2. COSTS

Reduced \$1.9M-FY67  
Reduced \$4.9M-FY68  
Total Increased-\$5.0M

Reduced \$1.9M-FY67  
Reduced \$3.7M-FY68  
Total Increased-\$4.5M

3. MANPOWER

Reduced 40 - FY67  
Reduced 148- FY68

Reduced 40-FY67  
Reduced 122-FY68

4. RISK

Increased per stretchout of development tasks

Increased per stretchout of  
development tasks

AC ELECTRONICS  
PROGRAM ADJUSTMENT  
CASE 2 & 4

A. Delayed Procurement

1. First seven (7) MGC's to be delivered as originally scheduled.
2. Production of next seven (7) MGC's to be compatible with required schedule.

B. Reduced Manpower - Manpower reduced 60% 1968 through 1969

1. CMU & VIF modifications to be compatible with required schedule.
2. Launch site activation to be delayed as necessary.

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PROGRAM ADJUSTMENTS

CASE 2

NO ADJUSTMENTS SINCE CASE 2  
SIMILAR TO CASE 1 FOR SRM's.

CASE 4

1. MANNING:

MANNING DROPS TO 50 EQUIVALENT MEN vs THE PROJECTED  
260.

2. DEFERRED ITEMS:

MOTOR CASE PROCUREMENT.

ATTACH STRUCTURE.

NOZZLES.

MACHINING OF PROCURED FORGINGS.

INSULATION OF CASE HARDWARE.

MASTER TOOLS AND GAGES.

3. RISK:

SCHEDULE BECOMES HIGH RISK.

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SUMMARY FUNDING REQUIREMENTS

(COMMITMENT BASIS)

	<u>1st LAUNCH</u>	<u>FY67</u>		<u>FY68</u>	<u>FY69</u>	<u>FY70</u>	<u>FY71</u>	<u>FY72</u>	<u>FY73</u>	<u>TOTAL **</u>
		<u>4th QTR ALLOC</u>	<u>TOTAL</u>							
OPTION 6	APR 69	--	68.2*	128.5	79.4	40.6	27.1			343.8
9 MONTH SLIP	JAN 70	--	55.3*	100.2	106.2	70.4	29.9	3.5		365.5
12 MONTH SLIP	MAR 70	--	50.3*	93.2	99.1	75.9	45.5	8.9		372.8
CASE I***	JUL 70	9.8	42.2	44.0	107.6	98.0	54.0	23.1	1.3	370.2
CASE II***	JUL 70	12.8	43.2	49.9	94.9	93.2	55.3	23.1	1.3	360.9
CASE III	OCT 70	11.8	44.2	34.1	91.3	95.9	68.9	46.9	8.7	390.0
CASE IV	APR 70	12.8	43.2	53.3	101.3	88.2	56.4	18.0		360.4

\* MOL ALLOCATION-EXPENDITURE BASIS \$35.0M

\*\* DOES NOT INCLUDE \$45.8M OF LONG LEAD EFFORT

\*\*\* AS MODIFIED BY 11 APR 67 TWK

~~CONFIDENTIAL~~



SUMMARY/CONCLUSIONS

1. EFFECT OF REDUCTION TO MINIMUM ENGINEERING LIAISON ONLY FOR FIRST 6 MONTHS OF FY 68
  - A. DELAY IN DEVELOPMENT OF M PECULIAR FLIGHT CONTROLS (COMPUTER, CAD, CMU) TO THE POINT WHERE THE CAPABILITY TO RESOLVE ANY POTENTIAL PROBLEMS IS REDUCED TO THE EXTENT THAT RESULTS IN A PROGRAM SLIPPAGE.
  - B. FURTHER REDUCTION OF MANPOWER IN ADDITION TO MAJOR CUTS ALREADY ACCOMPLISHED, SERIOUSLY JEOPARDIZE THE CONTRACTOR'S ABILITY TO MEET THE PROGRAM.
  - C. DELAYS START OF AGE FABRICATION CAUSING LATE DELIVERIES TO SITE WHICH IS ALREADY ON 6-DAY, 2-SHIFT OPERATION. IF LATE DELIVERIES PREVENT FIRST LAUNCH ON TIME, SECOND ACTIVATION PERIOD FOR PAYLOAD CONTRACTOR'S AGE IS REDUCED THEREBY CAUSING A SCHEDULING IMPACT ON FIRST MANNED LAUNCH.
2. PROGRAM FUNDS INCREASE \$3.4 M IN FY 68 FOR CASE 4 VS CASE 2, [REDACTED]
3. THERE ARE NO ADVANTAGES TO FY 68 FUNDING BY REDUCTION TO MINIMUM LIAISON ENGINEERING FOR FIRST SIX MONTHS OF FY 68, AND THE INCREASE IN PROGRAM RISK WILL OFFSET AN ADVANTAGE OF OVERALL PROGRAM FUNDING DECREASE AS COMPARED TO CASE 2.

**MOL PROGRAM**  
**SCHEDULES REVIEW**

~~(D) SECRET - SPECIAL HANDLING~~

12-MONTH/BASELINE MAJOR DIFFERENCES

- o BERYLLIUM GIMBAL REQUIREMENT MOVED 3 MONTHS LATER
- o FLIGHT QUALITY OPTICS IN 1ST MANNED FLIGHT
- o EK CONSOLES IN BOTH FV3 AND QUALIFICATION ARTICLE
- o ACOUSTIC CHAMBER PROGRAMMING CONSISTENT WITH AVAILABILITY AND TEST TIME
- o DELETE 114E FORWARD SECTION, BUT USE REFURBISHED THERMAL MODEL FORWARD SECTION
- o DELETION OF THERMAL VACUUM TESTING OF MM WITH LM AT HUNTINGTON BEACH
- o ADDED ACOUSTIC QUALIFICATION TESTING OF LM (TO FLIGHT LEVELS)
- o ALLEVIATION OF EARLY STRUCTURAL DELIVERY DATES AND PRODUCTION RATES
- o MORE REALISTIC TEST TIMES FOR LM AND LV
- o SUFFICIENT TIME BETWEEN FLIGHTS 2 AND 3 FOR AGE INSTALLATION

~~(D) SECRET - SPECIAL HANDLING~~

ST-2053



~~D-SECRET~~ SPECIAL HANDLING

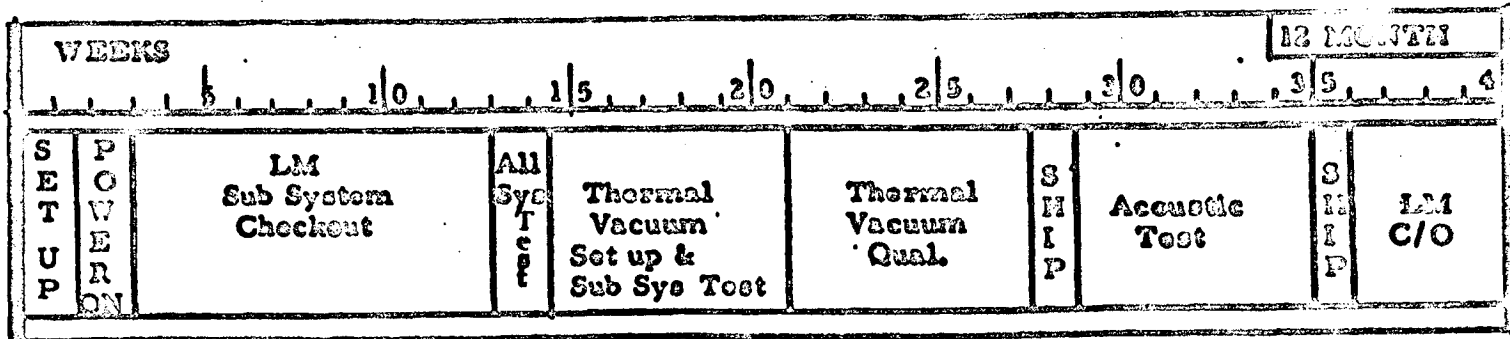
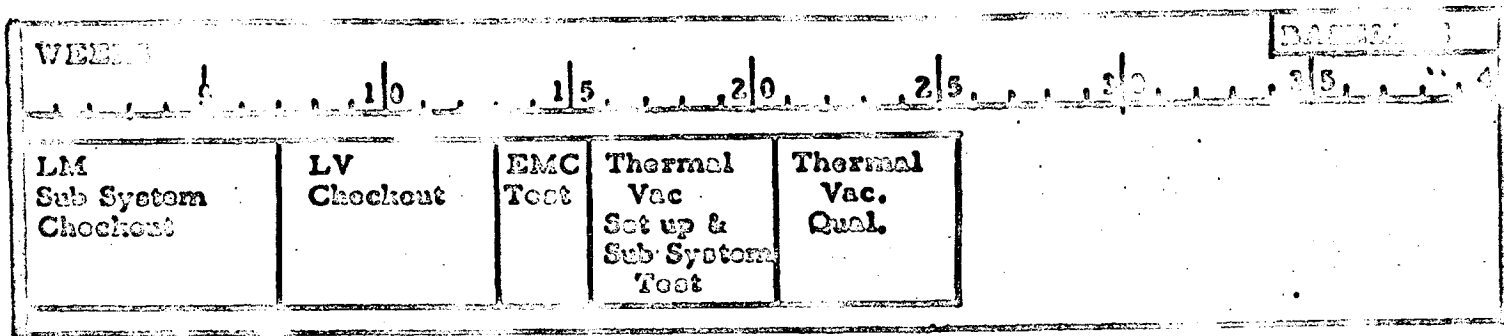
WHS-349

BLOCK TIME COMPARISON

	<u>BASELINE</u>	<u>12 MONTH</u>
GE THERMAL TEST	48 weeks	46
STRUCTURAL TEST	23	31
DEVELOPMENT TEST	56	56
QUALIFICATION TEST	40	35
FV3 ASSY & ACCEPTANCE	26	26
DAC MM/LV STRUCTURAL TEST	61	61
LM QUAL VEHICLE ASSEMBLY	21	21
LM QUAL CHECKOUT & TEST	26	40
FV3: LM ASSEMBLY AND C/O	29	33
FV3: LV ASSY & TEST O DAC	13	13
EK STRUCTURAL TEST	16	26
THERMAL TEST	26	35
ENGINEERING DEV TEST	57	43
QUALIFICATION TEST	54	56
FV3 ASSY & ACCEPTANCE	27	28

~~D-SECRET~~ SPECIAL HANDLING

DOUGLAS LMOTV CHECKOUT & TEST



~~(D) SECRET SPECIAL HANDLING~~

OBJECTIVE OF 15 MONTH SLIDE

TO REDUCE FY68/69 FUNDING TO \$480M/\$620M

- o SLIPPED FLIGHT DATES 3 MONTHS
- o COMPRESSED LATTER PART OF PROGRAM  
2 1/2 MONTHS
- o STRETCHED OUT THE EARLY DEVELOPMENT  
PHASE (FY 68) 5 1/2 MONTHS

~~(D) SECRET SPECIAL HANDLING~~

~~(D)-SECRET-SPECIAL HANDLING~~

15-MONTH/12-MONTH COMPARISON

- o CONTRACTION OF STAND TIME AT VAFB
- o CONTRACTION OF LV CHECKOUT
- o CONTRACTION OF EK QUALIFICATION PROGRAM
- o DYNAMICS MODEL LEADS THERMAL AT GE
- o ELIMINATION OF ALUMINUM GIMBAL FOR THERMAL MODEL
- o INCREASED REFURBISHMENT TIME ON THERMAL
- o MISSION SIMULATOR PROGRAM REVISED FOR SUFFICIENT  
INSTALLATION TIME AND CHECKOUT WITH SCF
- o CHANGE MANNED LAUNCHES TO 4-MONTH LAUNCH CENTERS
- o SHIFTED SCHEDULE 3 MONTHS FOR FISCAL FUNDING REASONS

~~(D)-SECRET-SPECIAL HANDLING~~

ST-2054



(D) ~~SECRET~~ SPECIAL HANDLING

VAFB ACTIVITIES  
LV CHECKOUT SCHEDULE - 12 MO

WEEK ENDING	SEPT 69			OCT 69				NOV 69				DEC 69			
	11	18	25	2	9	16	23	30	6	13	20	25	4	11	15 LAUNCH
	Rec & Insp	Mate T-IIIM & LV C/O		GB Mate OV C/O		FV Sys UMB EMC Tests		Launch Dress Reh		Flight Readiness & Final Count					
63 WORK DAYS															

LV CHECKOUT SCHEDULE - 15 MO

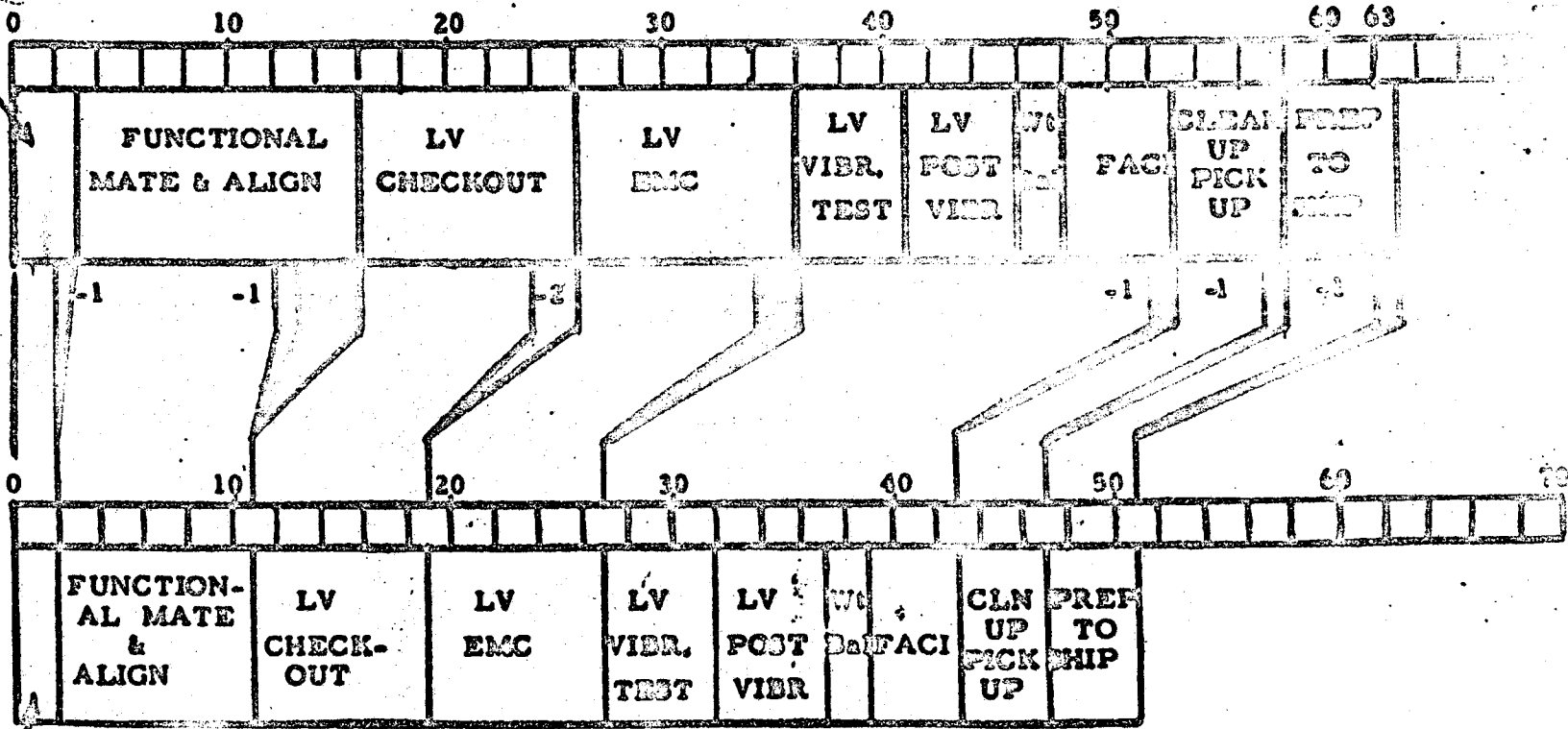
WEEK ENDING	JAN 71				FEB 71				MARCH 71		
	9	16	23	30	6	13	20	27	6	13	15 LAUNCH
	Rec Insp Mate T-III & LV C/O		GB Mate OV C/O		FV Sys UMB EMC Test		Lnch Reh	Flight Readiness & Final Count			
57 WORK DAYS (6 DAY WEEK)											

4712  
9

### LAB VEHICLE TESTS (HUNTINGTON BEACH)

MOVE TO  
PSIA  
TEST SETUP  
STRUCT MATE

TIME IN WORKING DAYS



TEST SETUP  
ETC.

DOUGLAS REDUCTIONS  
AIR FORCE REDUCTIONS

(D) ~~SECRET~~ SPECIAL HANDLING

EX QUALIFICATION PROGRAM

	130 DAYS	50	100	150	192
12 MO	ACCEPTANCE PROGRAM	THERM & ACOU TEST	FUNC. TESTS & 30 DAY SIM	ELEC OPT & PHOTO TEST	MMI THERM VAC
15 MO	ACCEPTANCE PROGRAM	THERM & ACOU TEST	FUNC. TESTS & 30 DAY SIM	ELEC OPT & PHOTO TEST	MMI THERM VAC

POTENTIAL APPROACH TO 30-DAY SAVINGS

- MISSION MOD NON-OPERATING TEMP TEST  
ASCENT VENTING & ELECT. TESTS  
ACCUSTIC NOISE & ELECT. TESTS 3 DAYS
- DISASSEMBLY & INSPECTION  
REASSEMBLE INSTALL MMFS SIM. & C/O 3 DAYS
- FUNCTIONAL ELECTRICAL, OPTICAL &  
PHOTOGRAPHIC TESTS  
30-DAY SIMULATED MISSION 17 DAYS
- MISSION MODULE THERMO VAC TEST 5 DAYS

CHAMBER I

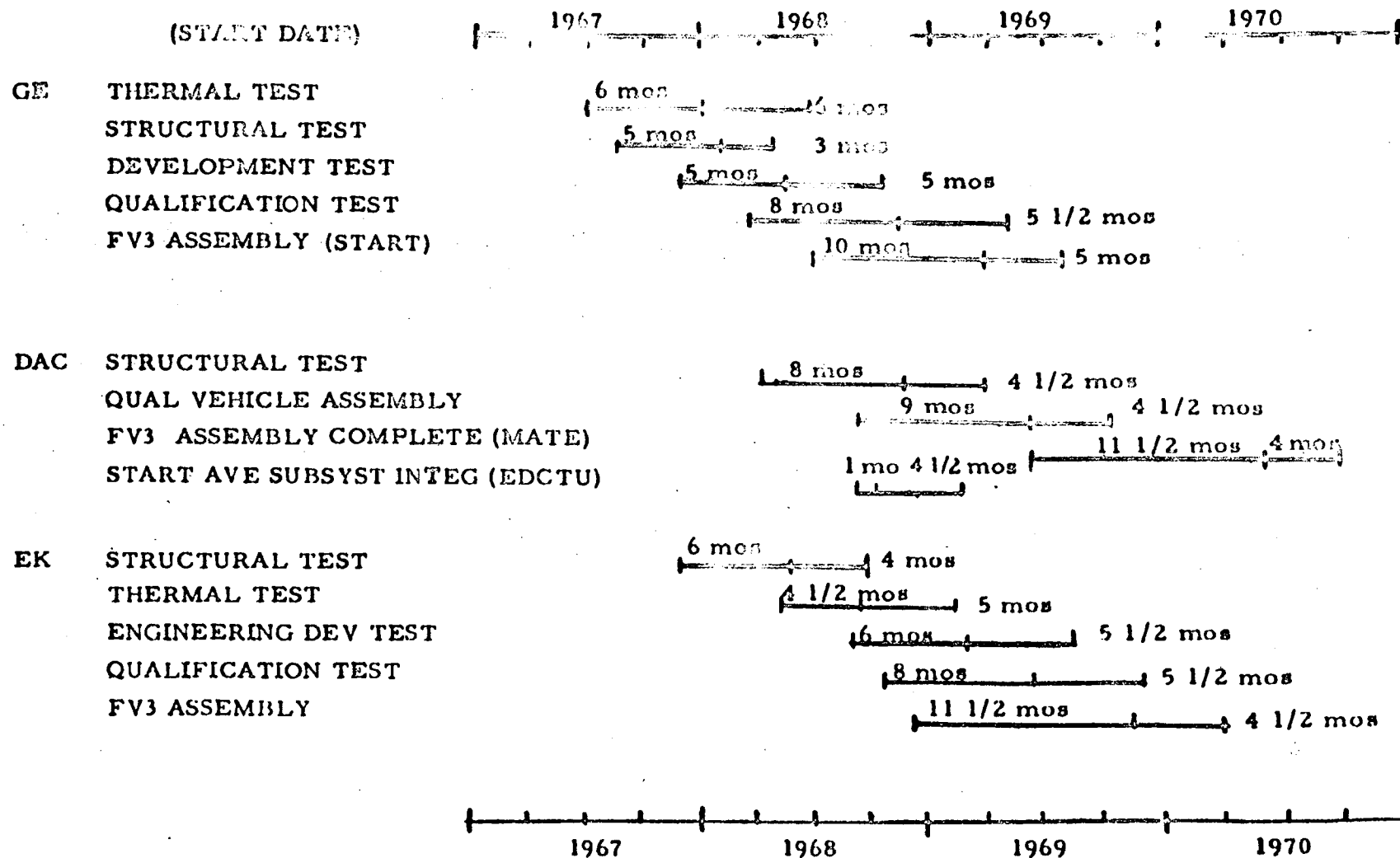
CHAMBER II

CHAMBER A

CHAMBER A OR III

(D) ~~SECRET~~ SPECIAL HANDLING.

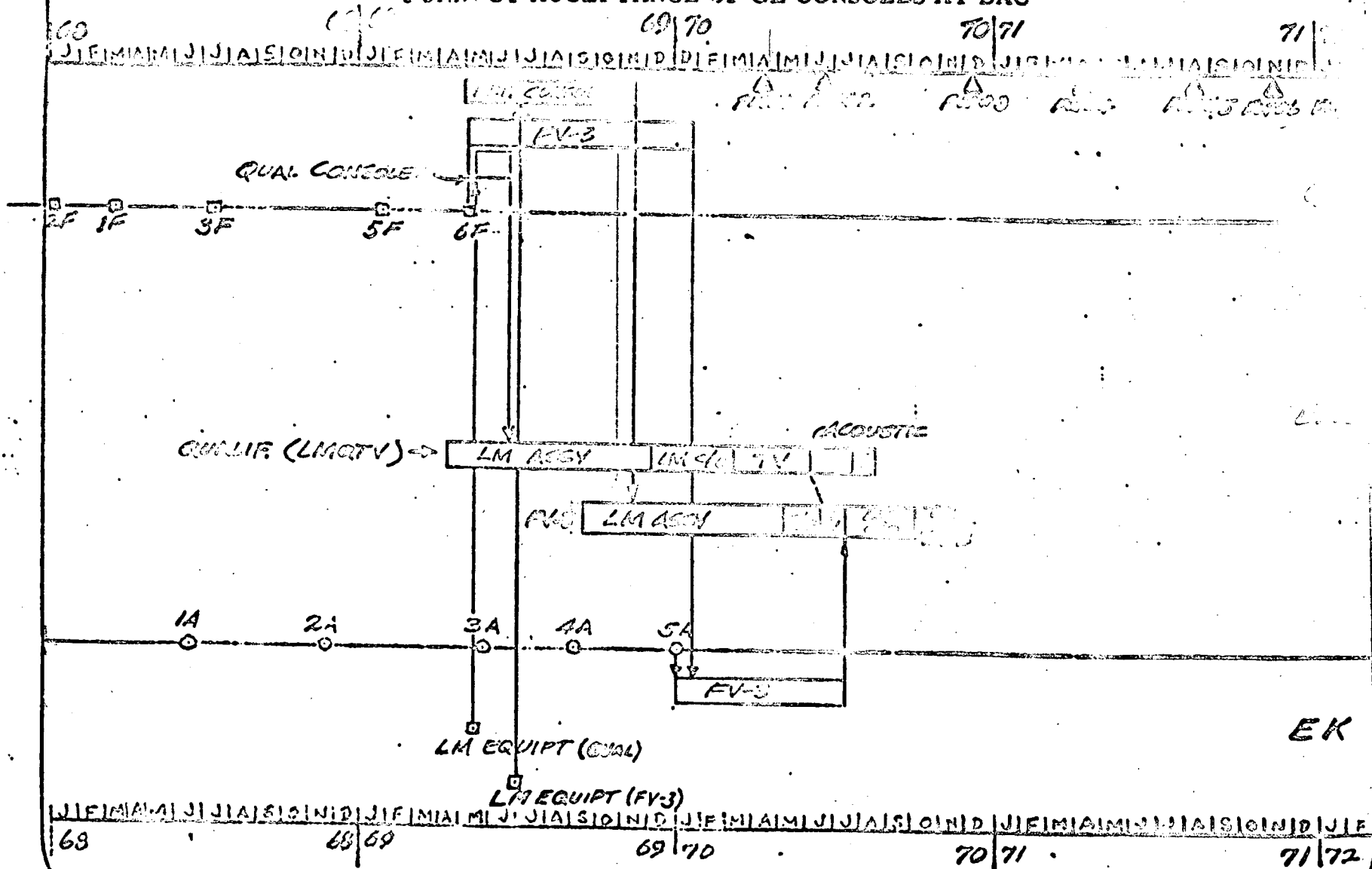
SCHEDULES SLIDES  
BASELINE TO 12 MONTH TO 15 MONTH SCHEDULE



(D) ~~SECRET~~ SPECIAL HANDLING

12 MONTH COMPACT SCHEDULE

CONDUCT ACCEPTANCE OF GE CONSOLES AT DAC



(D) ~~SECRET~~ SPECIAL HANDLING

12/21

STANDARD

10/11/11

		10/11/11	10/11/11	
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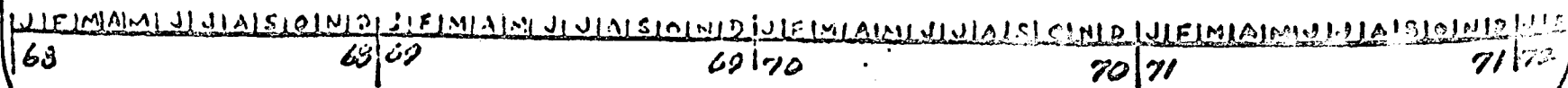
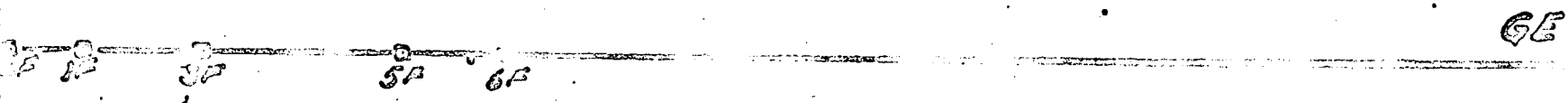
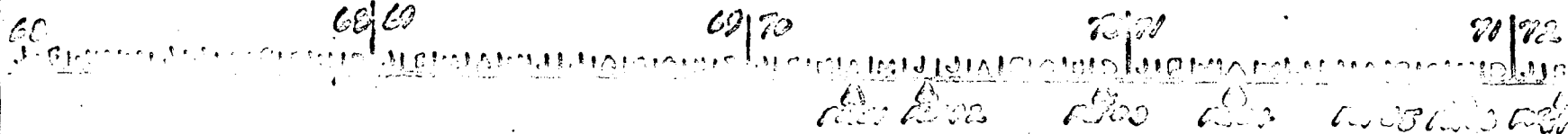
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(BR)

(D) ~~SECRET~~ SPECIAL HANDLING

12 MONTH COMPACT SCHEDULE

DELAY OF THERMAL VACUUM QUALIFICATION



(D) ~~SECRET~~ SPECIAL HANDLING

(D)-~~SECRET~~-SPECIAL HANDLING

OTHER COST DEFERRAL OPTIONS CONSIDERED

DELAY OF THERMAL VACUUM QUALIFICATION

- o SLIP LMOTV 5 TO 6 WEEKS
- o PRIORITY ON USE OF TV CHAMBER FOR FV-3 REQUIRES:  
SPLIT TV QUAL INTO TWO TIME PERIODS
- o HIGH RISK - QUAL COMPLETE JUST PRIOR TO LAUNCH
- o HIGH RISK - COMPLEX SETUP AND INSTRUMENTATION  
CALIBRATION MUST BE DONE TWICE - TEST RESULTS  
IN QUESTION

CONDUCT ACCEPTANCE OF GE AVE MMFS WITH SUBSTITUTES

- o SLIP GE MMFS (FV-3) 8 WEEKS
- o CONDUCT ACCEPTANCE OF GE CONSOLES WITH SUBSTITUTE
- o HIGH RISK - NO GE SYSTEM LEVEL ACCEPTANCE AT FACTORY
  - FIRST SYSTEM TEST ON FV-3 IN FINAL CONFIGURATION  
(ACCESS PROBLEM)
  - LV CHECKOUT TIME MUST BE INCREASED
  - ADDITIONAL SUBSTITUTES REQUIRED IN FY 68
  - GE WORK FORCE AT HUNTINGTON BEACH WOULD REQUIRE  
EXPANSION

(D)-~~SECRET~~-SPECIAL HANDLING

ST-2056



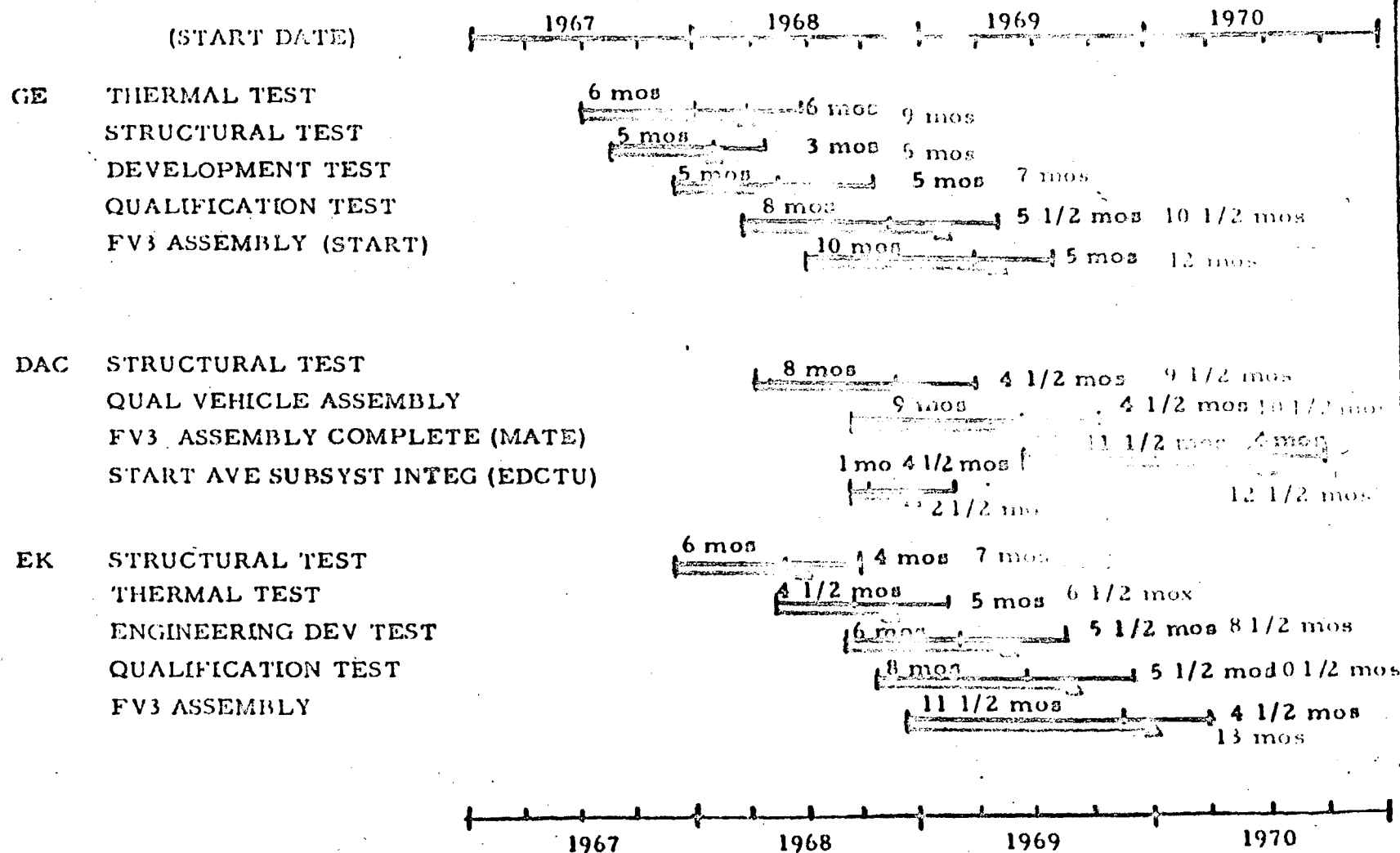
~~(D) SECRET~~ SPECIAL HANDLING

12 MONTH COMPACT RATIONALE

- EK TEST FLOW SPANS CANNOT BE COMPRESSED  
OVER SPANS USED IN 15 MONTH SCHEDULE
- ASSOCIATES TEST FLOW AND EXCHANGE HARDWARE  
KEYED TO EK
- 15 MONTH HARD POINT DATES ALL MOVED FORWARD  
3 MONTHS
- ASSOCIATES TO REVIEW PROGRAM FOR COMPRESSION  
OF INTERNAL EFFORT TO MEET FY68/FY69 BOGIES

~~(D) SECRET~~ SPECIAL HANDLING

SCHEDULES SLIDES  
 BASELINE TO 12 MONTH TO 15 MONTH SCHEDULE  
 12 MONTH COMPACT



~~(D) SECRET-SPECIAL HANDLING~~

POTENTIAL PROBLEMS OF 12-MONTH SCHEDULE

- o GE GIMBAL DELIVERIES; IN PARTICULAR, THE BERYLLIUM GIMBAL FOR DYNAMICS MODEL
- o INITIAL DELIVERY OF EARLY STRUCTURAL ARTICLES WITH PROPER CONFIGURATIONS
- o CLOSE SCHEDULING OF THE AVAILABILITY OF EK ACOUSTIC FACILITY
- o SOFTWARE COMPILERS FOR USE WITH AGE AND MISSION SIMULATION

~~(D) SECRET-SPECIAL HANDLING~~

ST-2055

ALTERNATIVES FOR REDUCING FUNDING REQUIREMENTS  
FOR ASSOCIATED INTERNAL EFFORTS

- o STRETCH-OUT OF ENGINEERING AND DEVELOPMENT TESTING  
FOR MORE SEQUENTIAL APPROACH
- o MINIMUM SUSTAINING EFFORT AND DEVELOPMENT TESTING  
ON ORIGINAL BASELINE SCHEDULE
- o COMPRESSION OF INTERNAL SYSTEM TESTING (HOT MOCK-UP)  
BY ADDED EFFORT
- o TERMINATE SUBCONTRACTORS AND RE-COMPETE

(16)

SUBCONTRACTOR TERMINATION CONSIDERATIONS

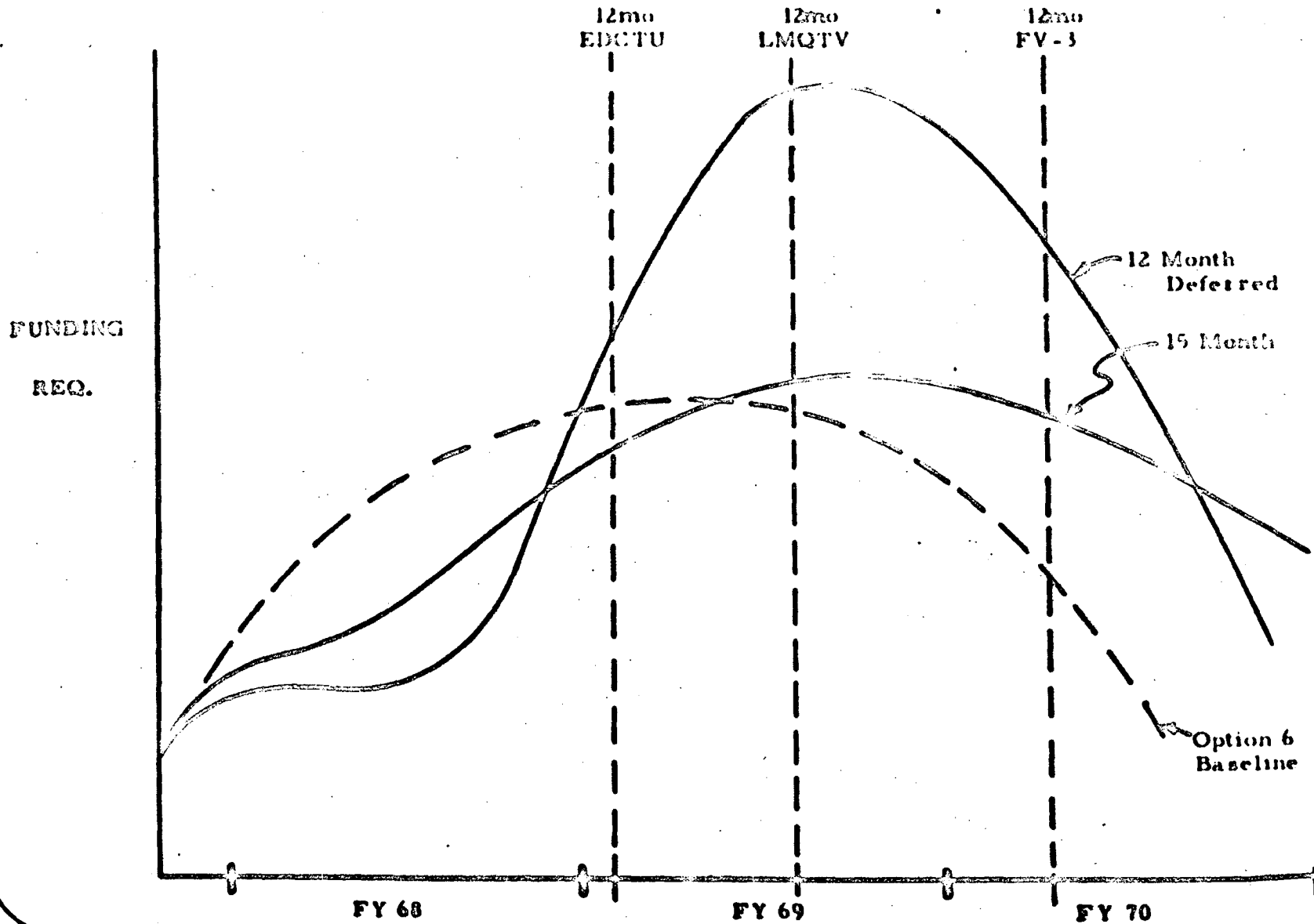
**DISADVANTAGES:**

- o CONSIDERABLE WORK ALREADY ACCOMPLISHED
  - TEAM PULLED TOGETHER
  - REQUIREMENTS AND INTERFACES ESTABLISHED
  - DESIGN EFFORT WELL ALONG
  - INITIAL TEST EFFORT UNDER WAY
- o MANY OF KEY PEOPLE LOST - HIRED ELSEWHERE OR JOIN OTHER PROJECTS
- o COMPETITIVE SUBCONTRACTORS - MAY NOT BE BID
- o PRESENT MOL HARDWARE PROGRAM NOT PARTICULARLY ATTRACTIVE INCENTIVE TO COMPONENT SUPPLIERS
- o PRESENT CONTRACT PROVIDES BASELINE FOR RENEGOTIATION

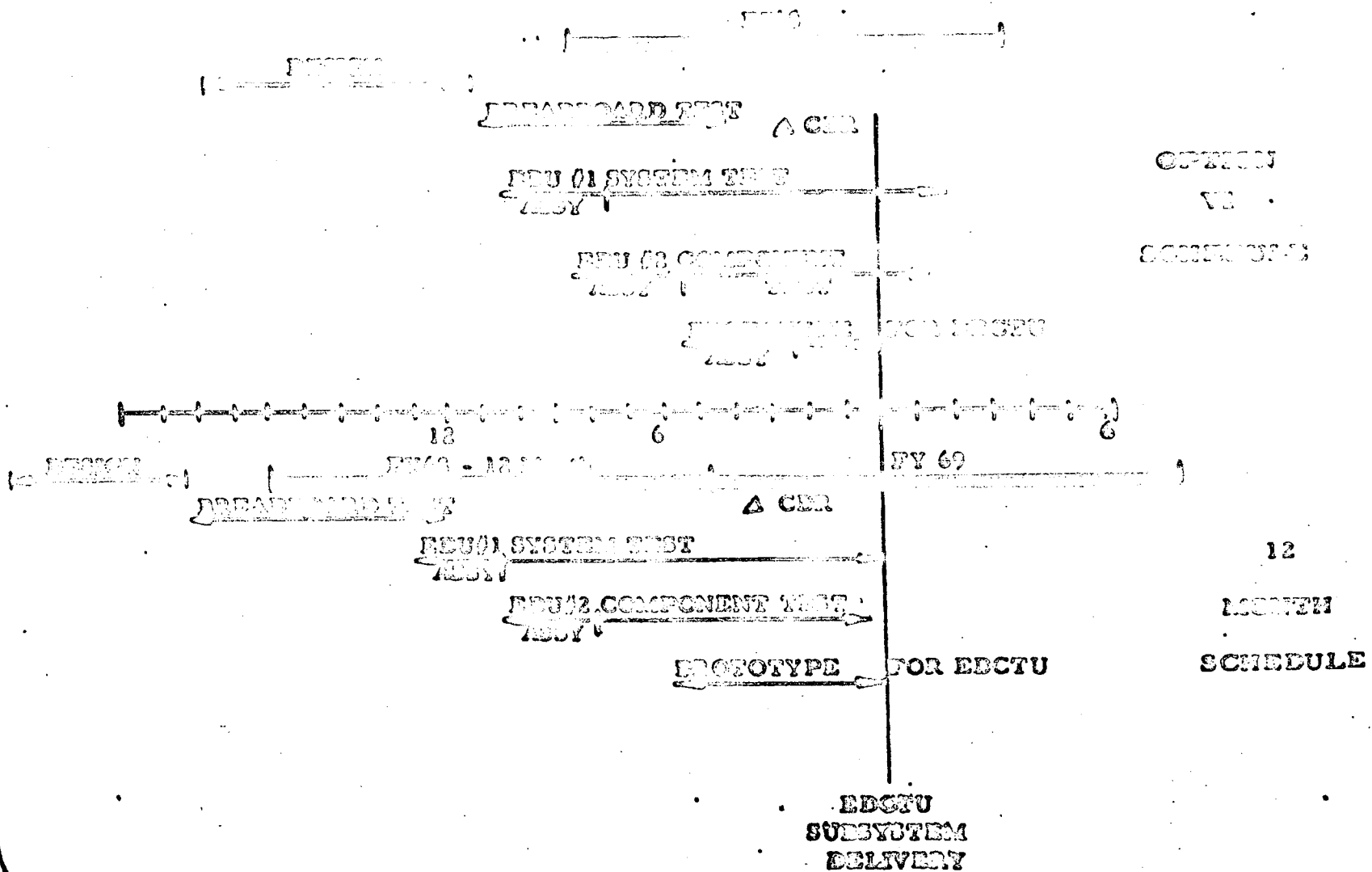
**ADVANTAGES:**

- o STRETCH-OUT SUFFICIENT FOR NEW TECHNOLOGY TO BE CONSIDERED

(D) ~~SECRET~~ SPECIAL HANDLING  
GENERAL FUNDING PROBLEM FOR REDUCED  
EARLY EFFORTS



### SUBSYSTEM LEAD TIME REQUIREMENTS LABORATORY ACTS/SCE SCHEDULE



PR

ACTS/SCE

JUSTIFICATION FOR SCHEDULE DIFFERENCES

o **INTEGN**

- 90% COMPLETE AND DELAY IS EXTREMELY INSIGNIFICANT

o **BREADBOARD**

- EFFORT STARTED; EIGHT-MONTH SLIP OF REMAINDER OF TEST DOES NOT REMOVE EFFORT FROM FY 68

o **EDU #1 SYSTEM TESTS**

- BASELINE SCHEDULE REQUIRED CONCURRENT ASSEMBLY OF EDU #1 AND EDU #2, WHICH IS NOT PRACTICABLE ON SAME SITE
- TASK TIME UNCHANGED

o **EDU #2 COMPONENT TESTS**

- TEST RESULTS REQUIRED PRIOR TO EDCTU TESTING
- TASK TIME EXTENDED ONE MONTH TO INCORPORATE CEI CHANGES



**FUEL CELL POWER  
REQUIREMENTS FOR INVESTIGATION**

**DISCUSSION:**

DEVELOPMENT OF BASIC MOL ITEM PERFORMANCE FUEL CELL  
ELECTRODE CONTINUED WITHOUT INTERRUPTION DUE TO  
CRITICALITY OF COMPONENT. PRESENT POWER REQUIREMENT  
AS YET NOT DEMONSTRATED BY PLW.

COMPLETE FUEL CELL POWER RANT DEFINED RELATIVE  
TO EDCTU.

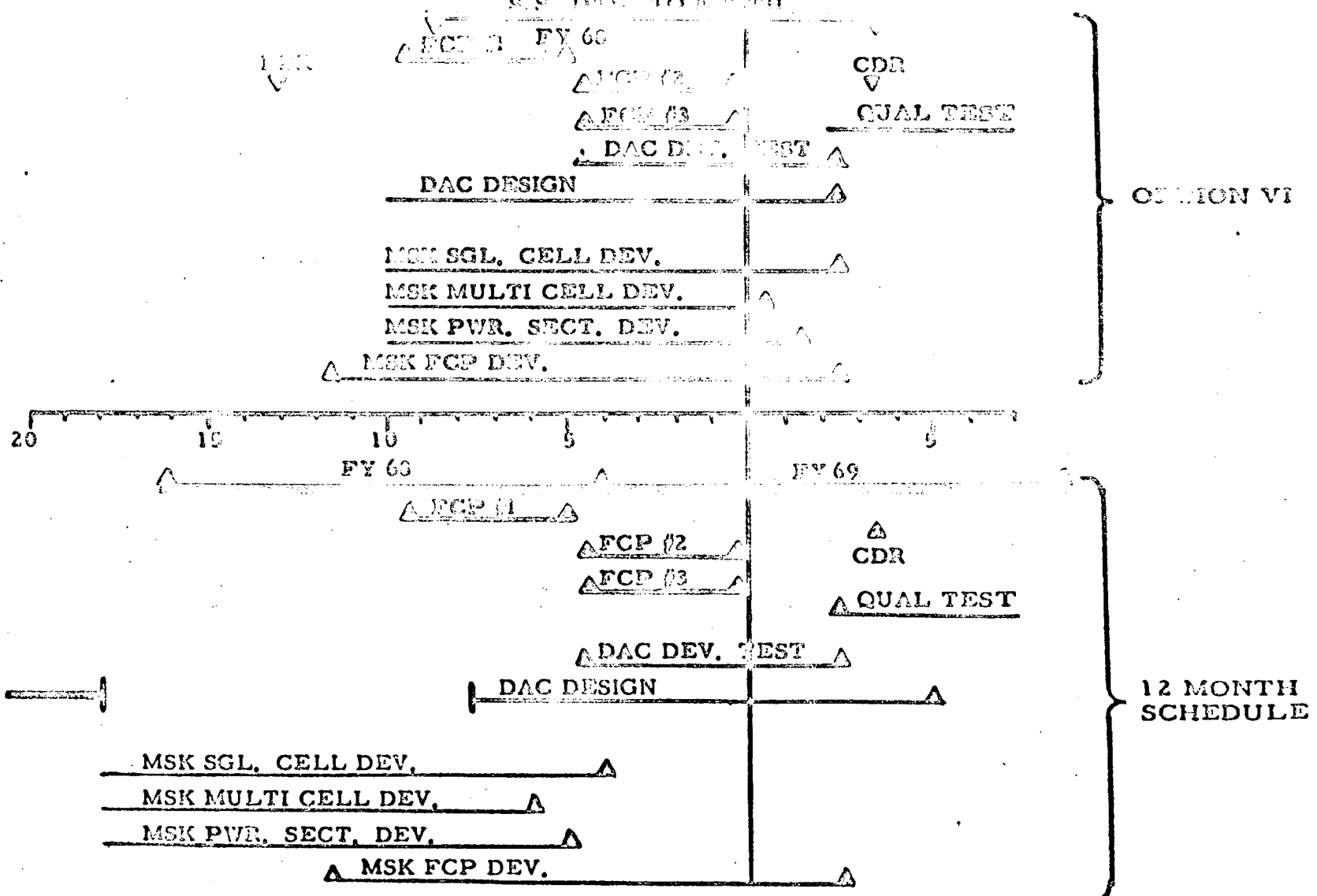
RAC DESIGN EXTENDS BEYOND HARD POINT TO SUPPORT LAMBTV.

SUBSYSTEM LEAD TIME REQUIREMENTS

LABORATORY ELECTRICAL POWER SUBSYSTEM

HARD POINT

S.S. DEL. TO EIGHTH



OPTION VI

12 MONTH SCHEDULE

1 2

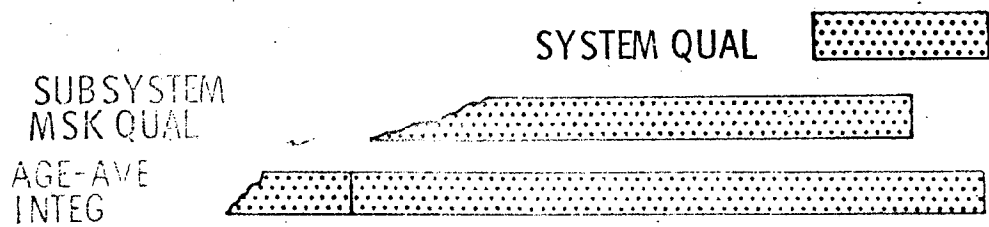
STRUCTURAL TEST



STV

MODAL  
SURVEY

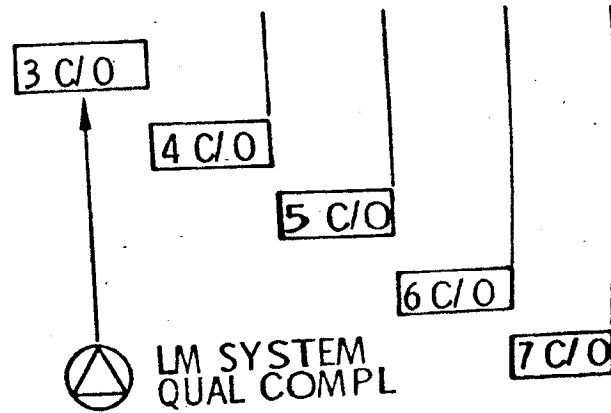
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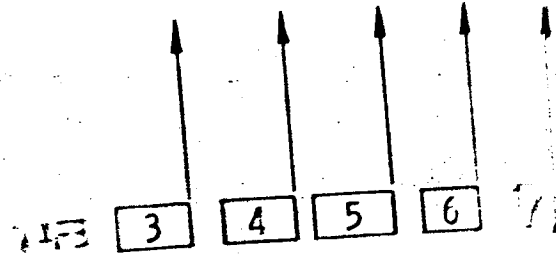
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LM DEV & INTEG



NE  
IRE



+

~~SECRET~~

PROGRAM OBJECTIVES (U)

1966	1967	1968	1969	1970	1971
S O N D J	F M A M J J A S O N D J	F M A M J J A S O N D J	F M A M J J A S O N D J	F M A M J J A S O N D J	F M

MOL LAUNCHES  
MISSION SIMULATOR

△ 3    △ 4    △ 5    △ 6    △ 7  
 CREW  
 △ TRAINING

PROGRAM OBJECTIVES (U)

1966	1967	1968	1969	1970	1971
S O N D	J F M A M J J A S O N D	J F M A M J J A S O N D	J F M A M J J A S O N D	J F M A M J J A S O N D	J F M

MOL LAUNCHES  
MISSION SIMULATOR

M/S  
INTEG

CREW  
TRAINING

LM DEV & INTEG

VAFB 3 4 5 6 7

STRUCTURAL TECH

STV

MODAL  
SURVEY

30/0

30/0

50/0

50/0

50/0

LM SYSTEM  
QUAL COMPL

SYSTEM CALL



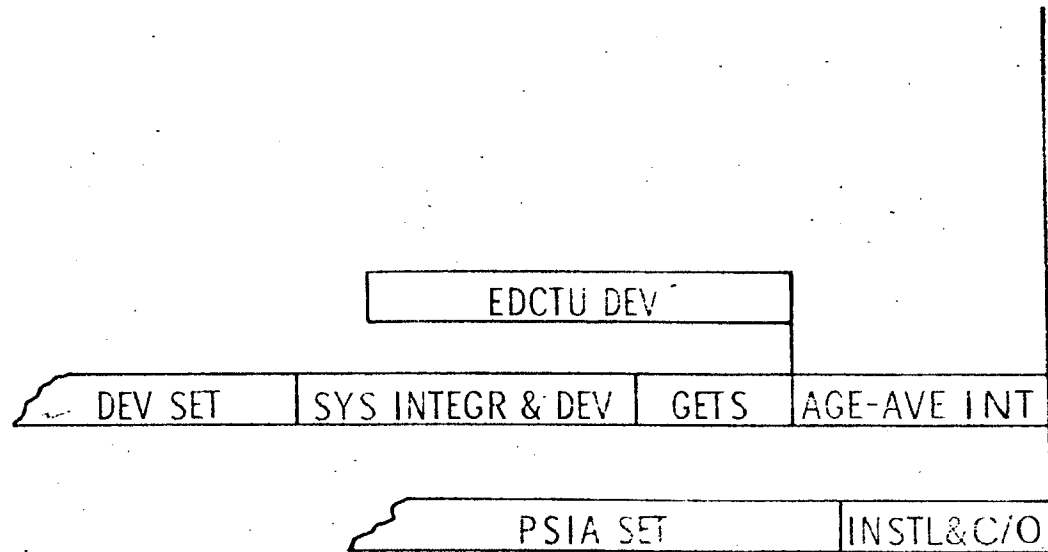
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IN THE MEANING OF THE ESPIONAGE LAWS, TITLE 18, U.S.C. SECTIONS 793 AND 794. THE TRANSMISSION  
OR THE REVELATION OF WHICH IN ANY MANNER TO AN UNAUTHORIZED PERSON IS PROHIBITED BY LAW

DOWNGRADED AT 12 YEAR IN  
TERVALS, NOT AUTOMATICALLY  
DECLASSIFIED DOD DIR 5200.10

~~SECRET~~  
1-1995-02-01-001  
MAY 1995





MSK  
QUAL



△ WASTE  
MANAGEMENT

△ ARSS

△ PPSG  
ECS  
DCSG

△ ACTS  
SCE

△ COMM

SUBSYSTEM  
QUAL

△ EC/LS  
ACTS/  
PROP.

+

V1198-9

SYSTEM LEVEL QUALIFICATION (U)



LMQTV

SYSTEM  
QUAL COMPL 

LM	LV	TV
C/O	C/O	

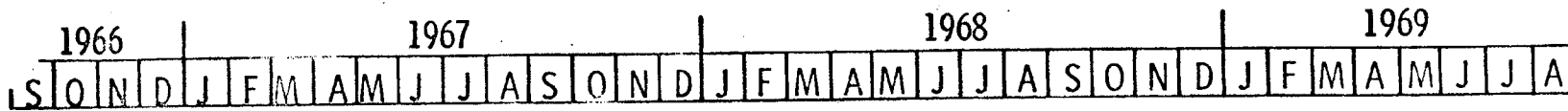
 EMC

 SYSTEM  
DEV COMPL

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V1198-9

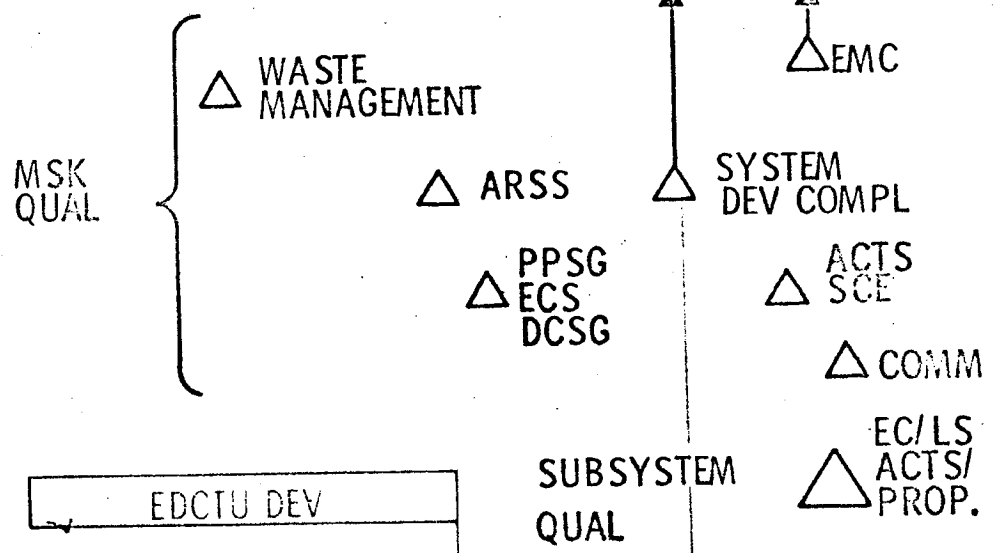
SYSTEM LEVEL QUALIFICATION (U)



SYSTEM QUAL COMPL

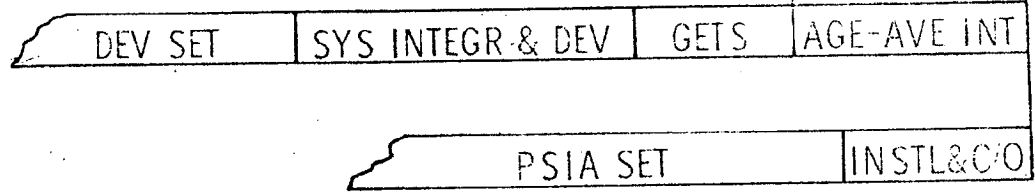
LM	LV	TV
C/O	C/O	

LMQTV



EDCTU DEV

SUBSYSTEM QUAL



V1202-3

~~CONFIDENTIAL~~

MAJOR SUBCONTRACTS (U)

● SUBSYSTEM SUBCONTRACTORS.

- ATTITUDE CONTROL AND TRANSLATION SUBSYSTEM
- ENVIRONMENTAL CONTROL SUBSYSTEM
- COMMUNICATIONS SUBSYSTEM
- PRIMARY POWER SUBSYSTEM
- DATA COMPUTATION SUBSYSTEM GROUP
- ATMOSPHERE AND REACTANTS SUPPLY SUBSYSTEM
- THRUSTORS
- WASTE MANAGEMENT
- ACTS/ PROPELLANT TANK ASSEMBLY

- HONEYWELL
- HAMILTON STANDARD
- COLLINS RADIO
- PRATT & WHITNEY
- IBM
- AIRESEARCH
- MARQUARDT
- FAIRCHILD HILLER
- ROCKETDYNE
- SUBTOTAL

BASELINE

34.6  
20.3  
31.3  
23.0  
23.5  
10.2  
9.9  
2.3  
3.9  
159.0  
  
2.3  
2.5  
25.1  
SUBTOTAL 29.9  
GRAND TOTAL 188.9

TYPE OF CONTRACT

FPI  
FPI  
FPI  
FPI  
FPI  
FPP  
FPP  
FFP  
FFP  
  
FFP  
FFP

● COMPONENT SUBCONTRACTS

- MISSION SIMULATOR COMPUTER
- CHECKOUT COMPUTER SYSTEM
- 24 OTHER COMPONENT SUBS

- IBM
- SDS
- NOT AWARDED

SUBTOTAL

GRAND TOTAL

~~CONFIDENTIAL~~

V1147-5 B

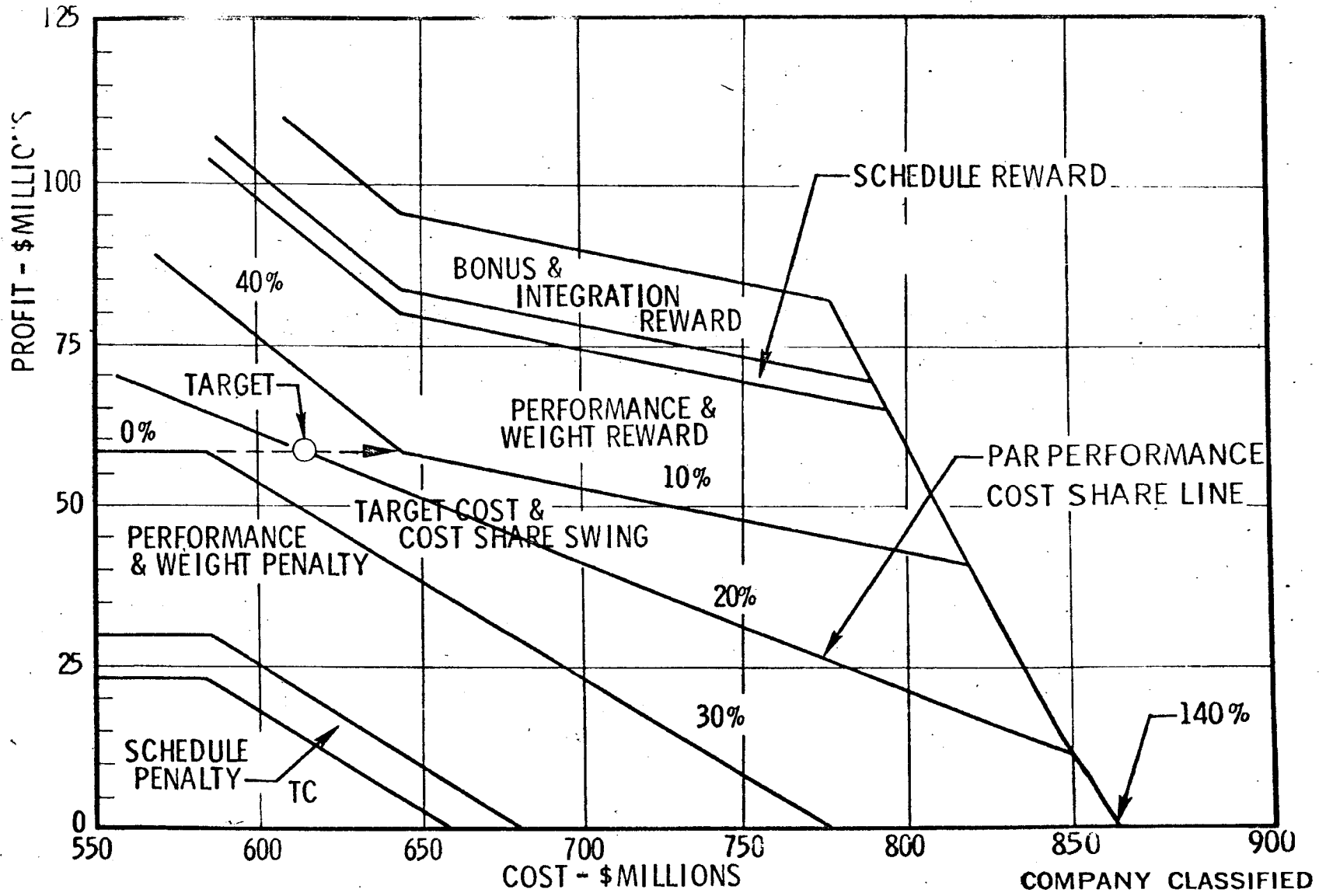
AVAILABILITY OF SUBSYSTEM COMPONENTS

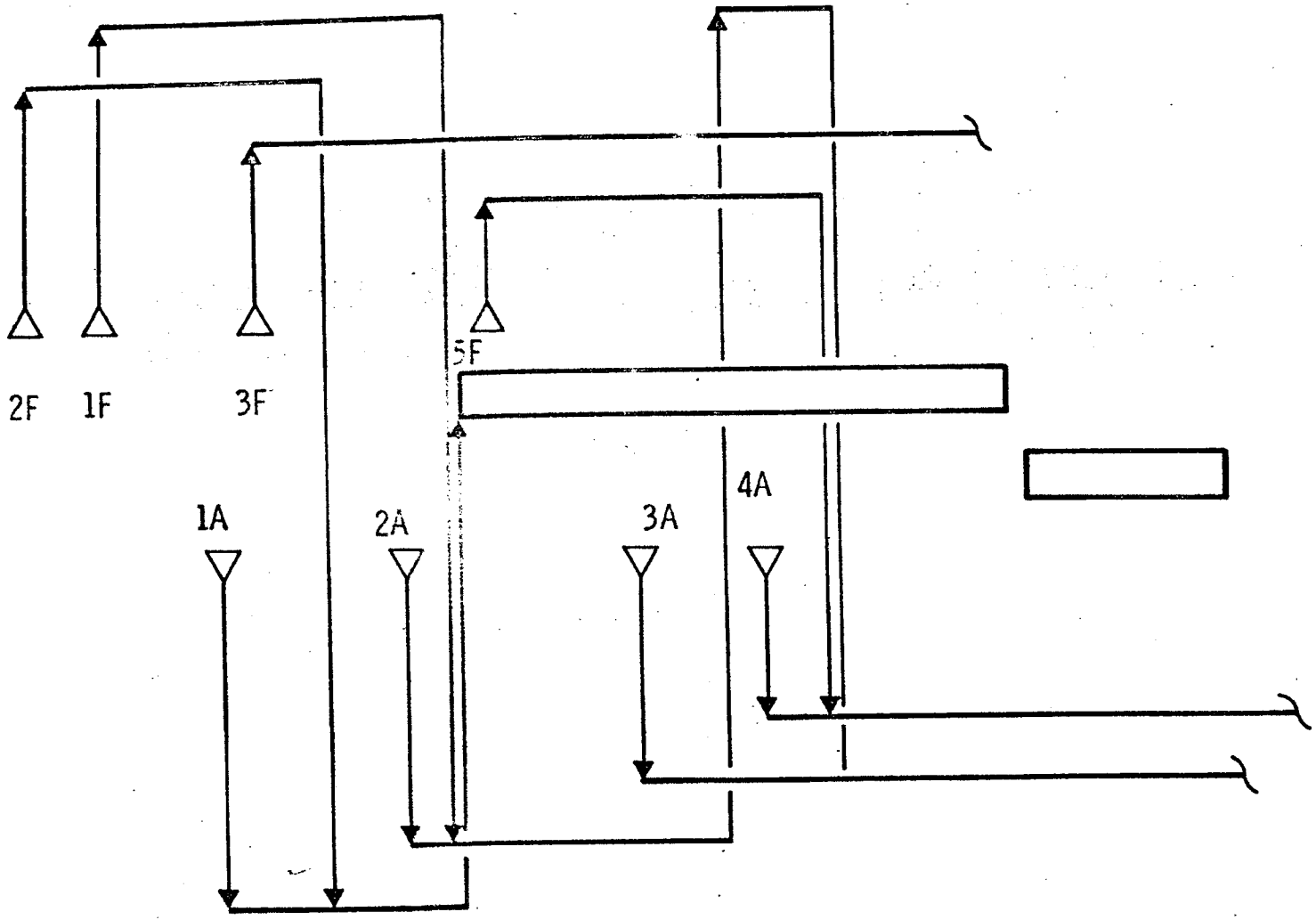
LABORATORY MODULE

SUBSYSTEM	% OFF THE SHELF	% REDESIGN	GENESIS OF HARDWARE
ARSS	20	80	GEMINI, LEM, BIOS
COMM	30	70	SGLS, APOLLO
PRIMARY POWER	77	23	APOLLO
WMS	64	36	APOLLO
THRUSTORS			
HIGH	90	10	LEM, APOLLO, LUNAR ORBITER
LOW	90	10	ADVENT
ECS	21	79	LEM
ACTS/ SCE	46	54	APOLLO, LEM
DCSG	25	75	4 PI TECH, APOLLO
PROP. TANKS			
OXIDIZER	0	100	EXISTING TECHNOLOGY BUT NEW DESIGN
FUEL	0	100	

COMPANY CLASSIFIED

# MOL INCENTIVES

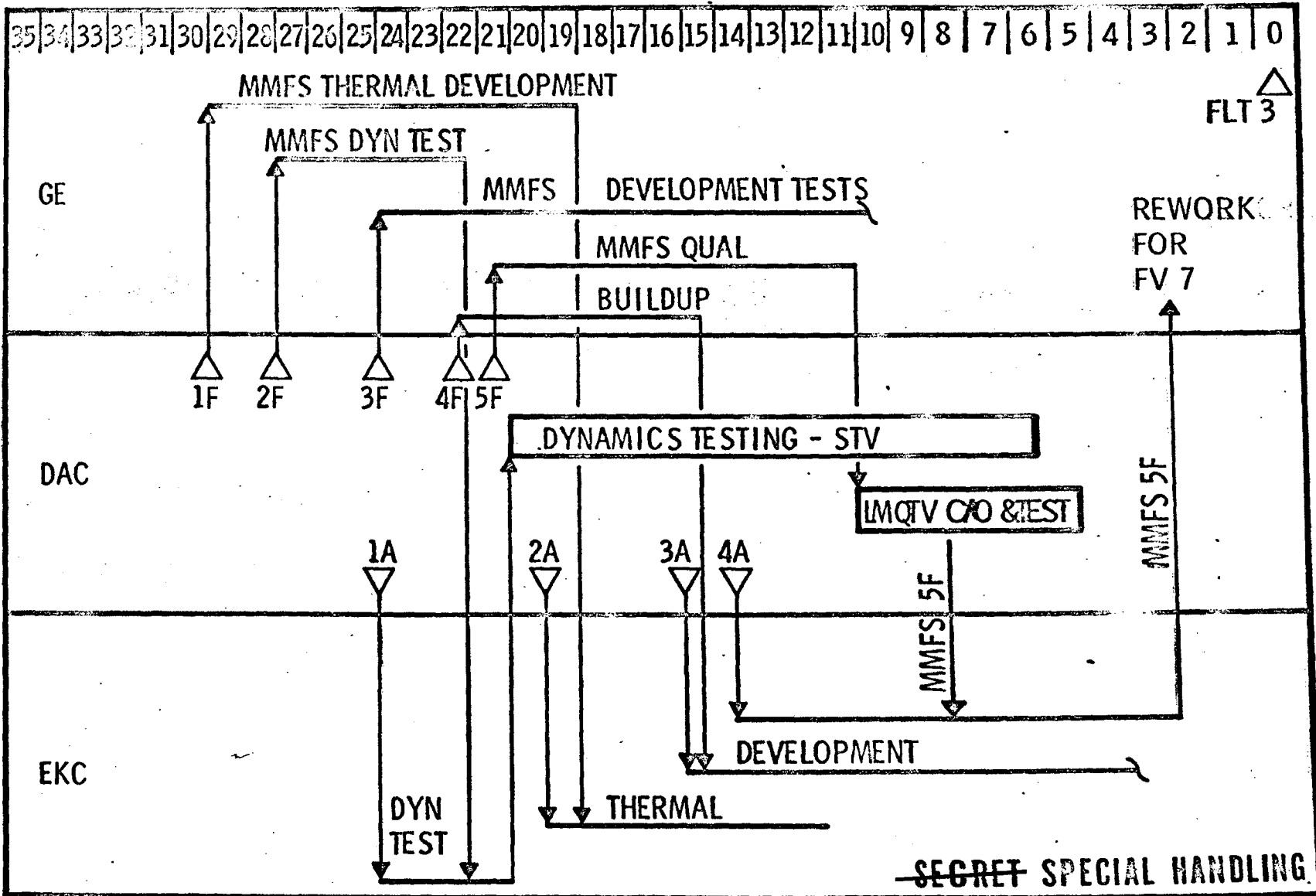




SCREEN

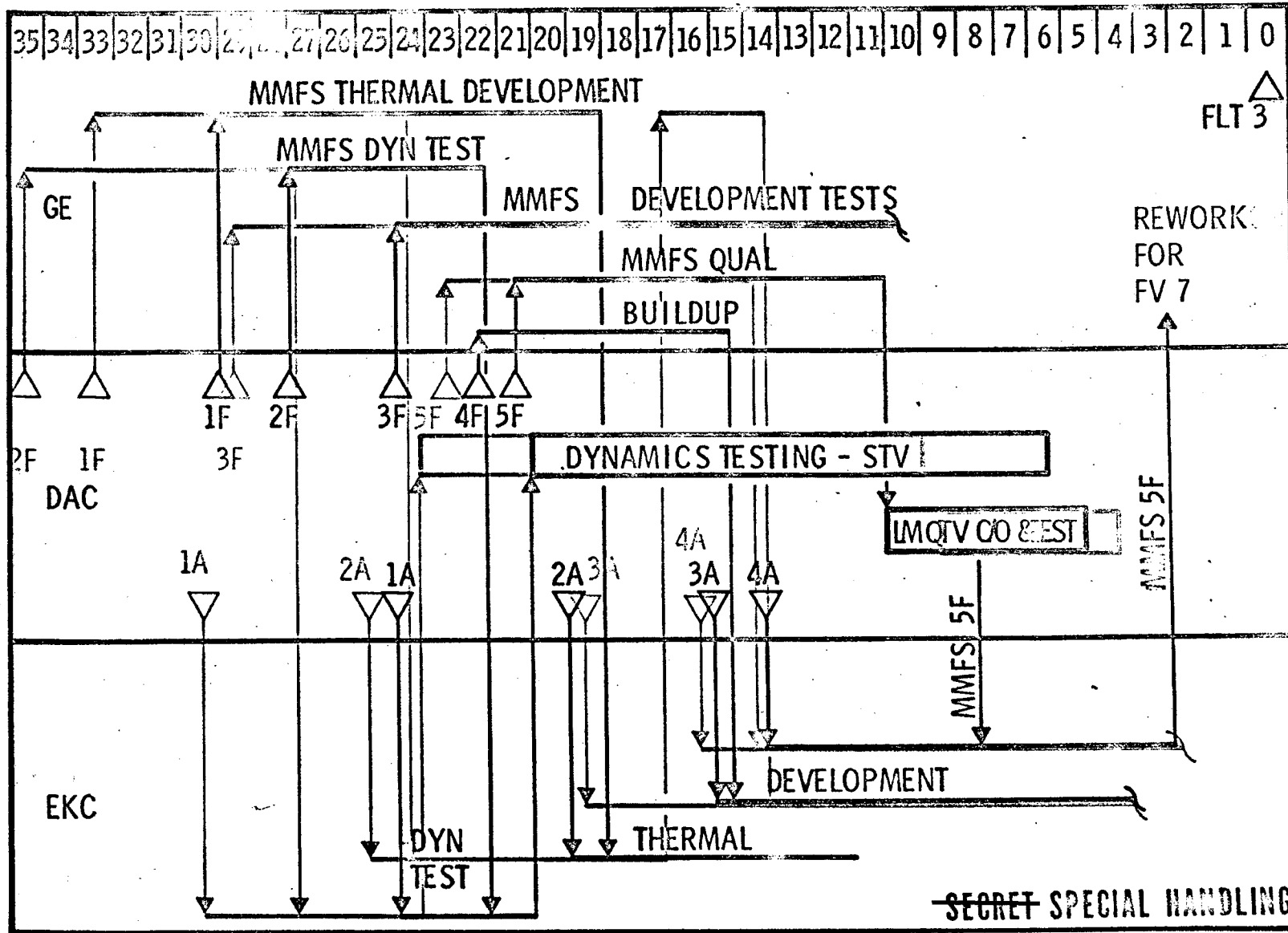


# INTEGRATED TEST FLOW OF MAJOR HARDWARE



~~SECRET~~ SPECIAL HANDLING

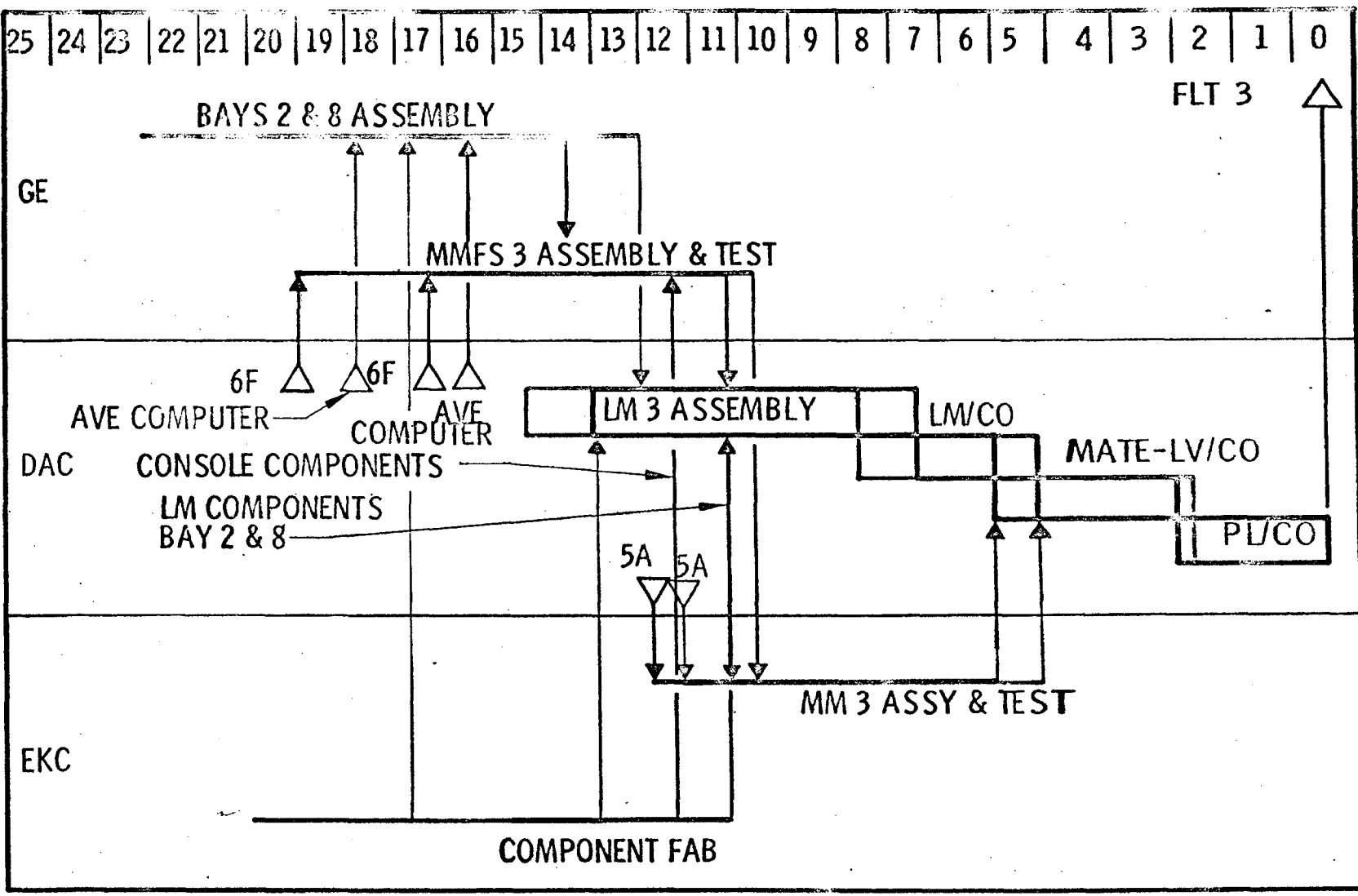
# INTEGRATED TEST FLOW OF MAJOR HARDWARE



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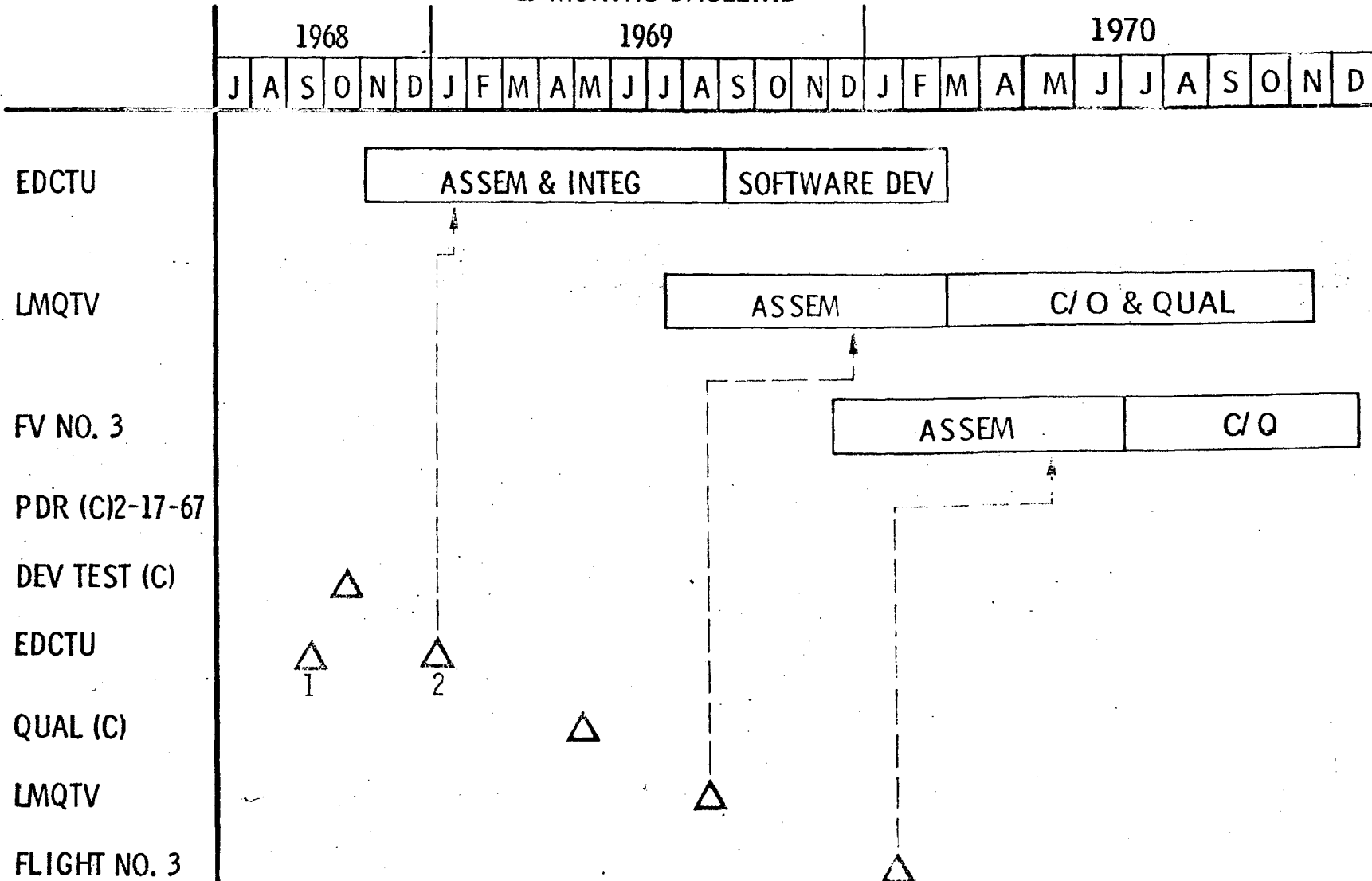
GREEN

# FLIGHT VEHICLE 3 ASSEMBLY AND TEST



~~CONFIDENTIAL~~

PRIMARY POWER SUBSYSTEM (U)  
MSK TO DOUGLAS RELATIONSHIP  
15 MONTHS BASELINE



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IN THE MEANING OF THE ESPIONAGE LAWS, TITLE 18, U.S.C. SECTIONS 793 AND 794, THE TRANSMISSION  
OR THE REVELATION OF WHICH IN ANY MANNER TO AN UNAUTHORIZED PERSON IS PROHIBITED BY LAW

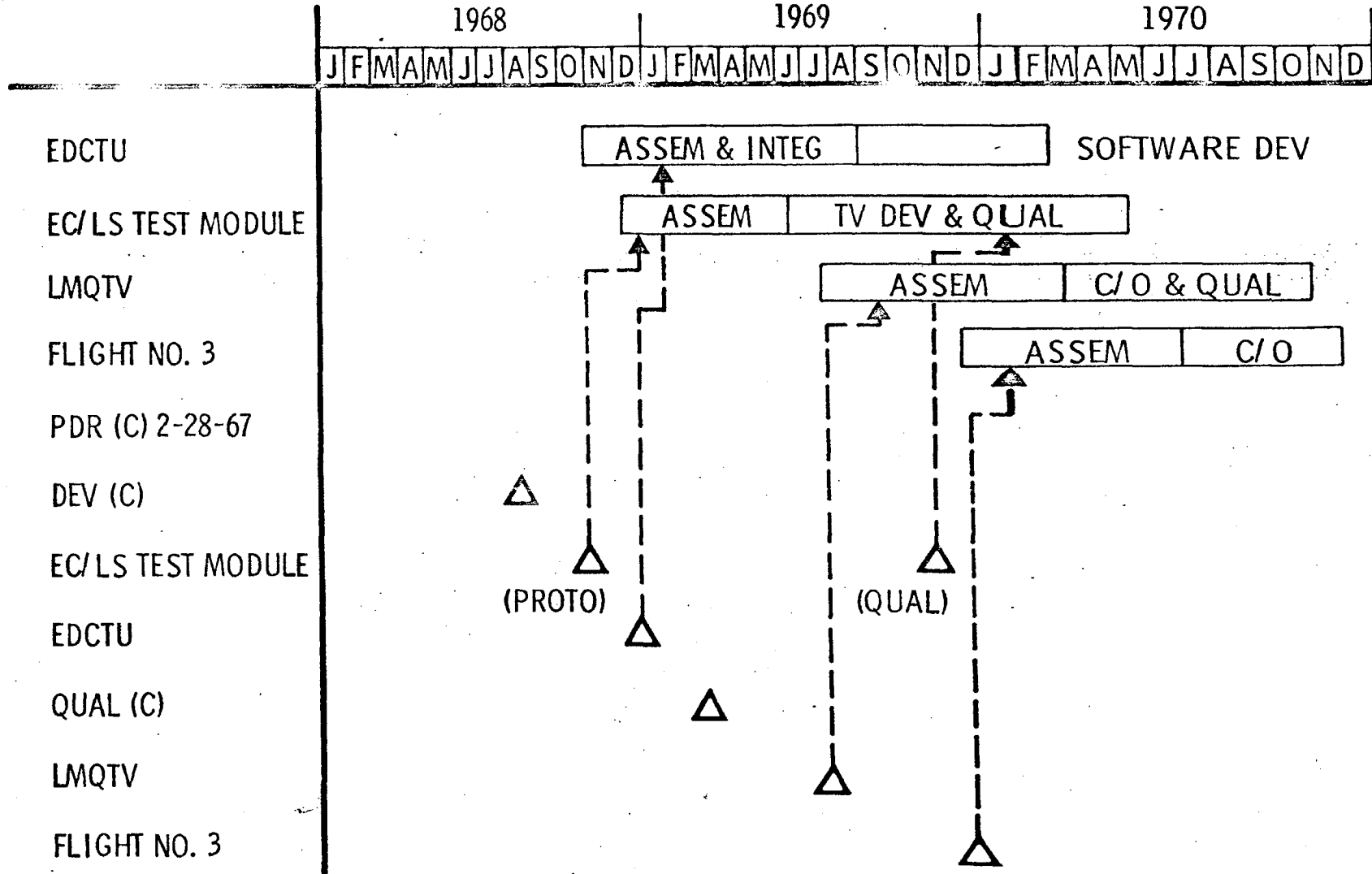
DOWNGRADED AT 3 YEAR IN  
TERVALS DECLASSIFIED AFTER  
12 YEARS DOD DIR 5700.10

~~CONFIDENTIAL~~

~~CONFIDENTIAL~~

ENVIRONMENTAL CONTROL SUBSYSTEM (U)  
MSK TO DOUGLAS RELATIONSHIP  
15 MONTH BASELINE

V1200-4

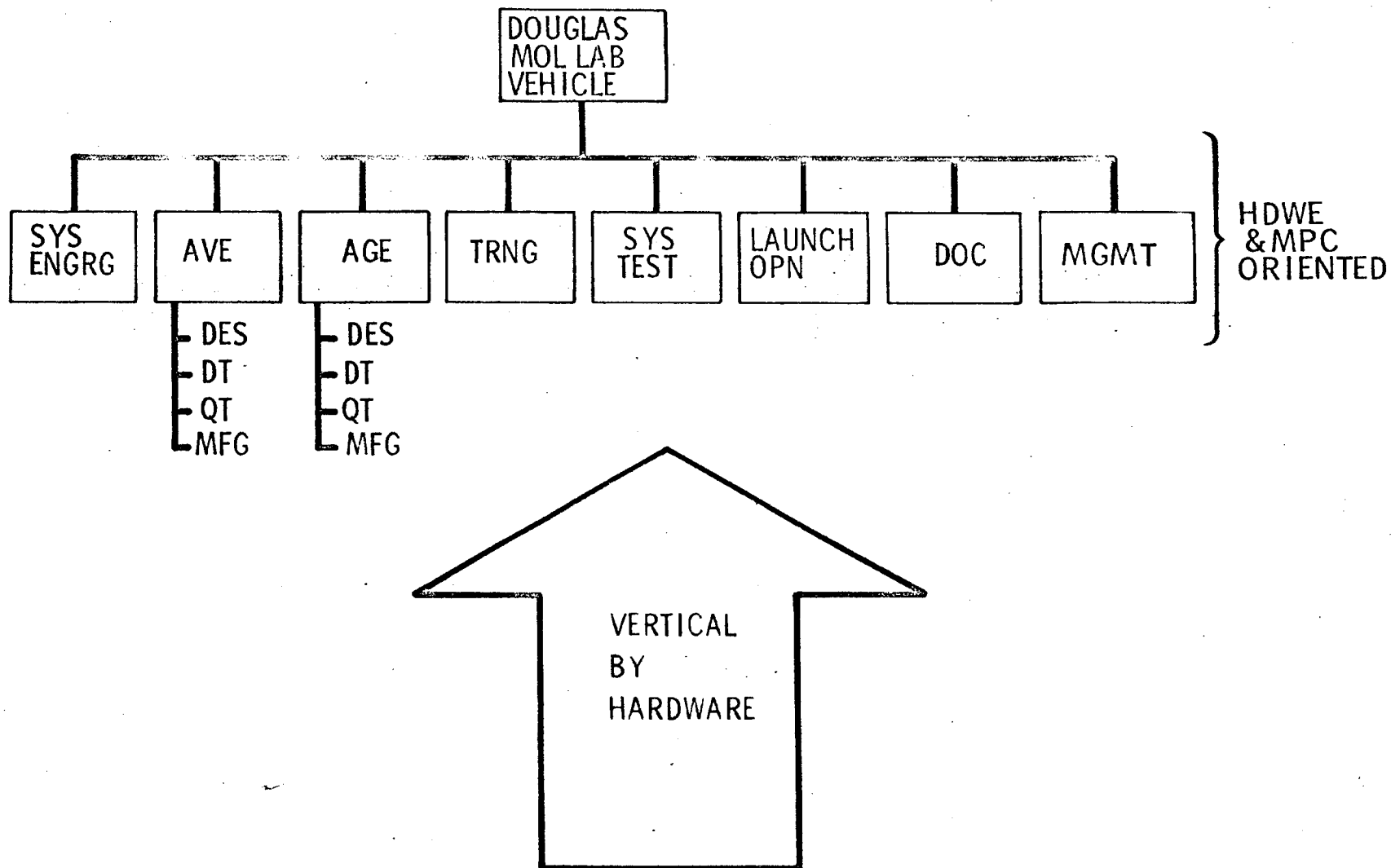


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DOWNGRADED AT 3 YEAR INTERVALS DECLASSIFIED AFTER 12 YEARS DOD DIR 5200.10

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# WBS SUMMARY LEVEL



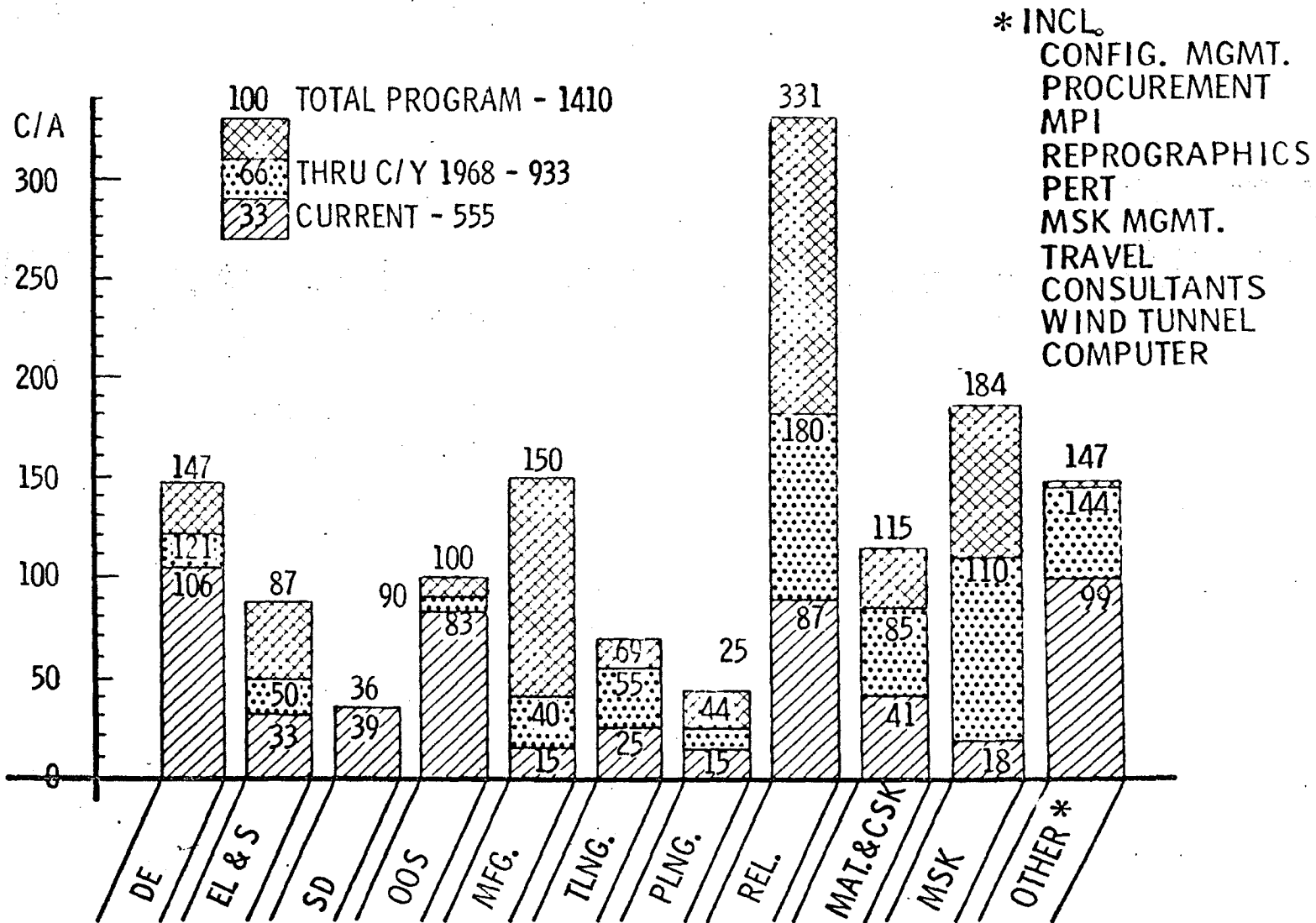
V1175-4

### COST ACCOUNT SUMMARY

CURRENT -	555
THROUGH CALENDAR YEAR 1968 -	933
TOTAL PROGRAM -	1,410

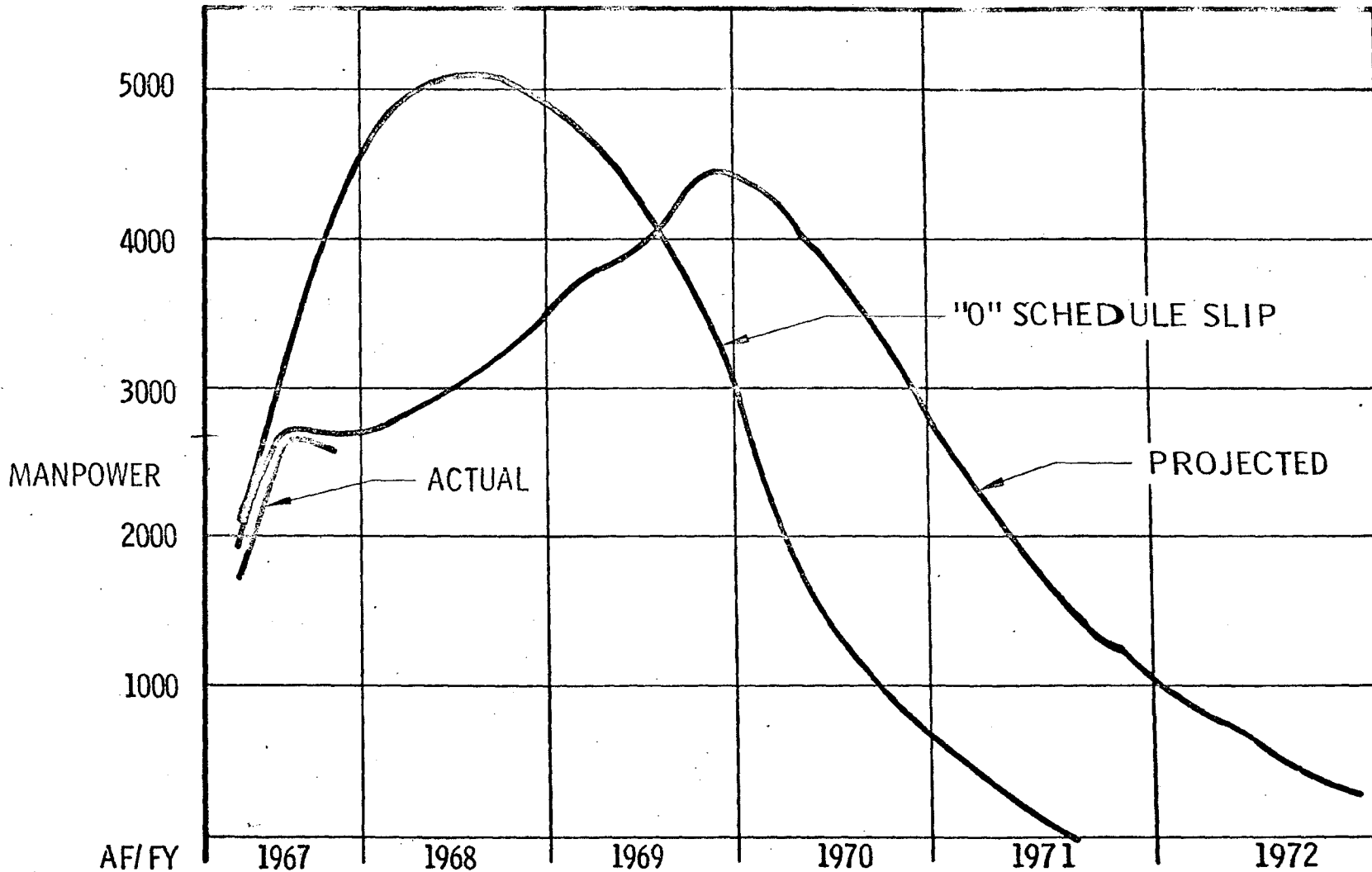
V1196-8

COST ACCOUNT SUMMARY





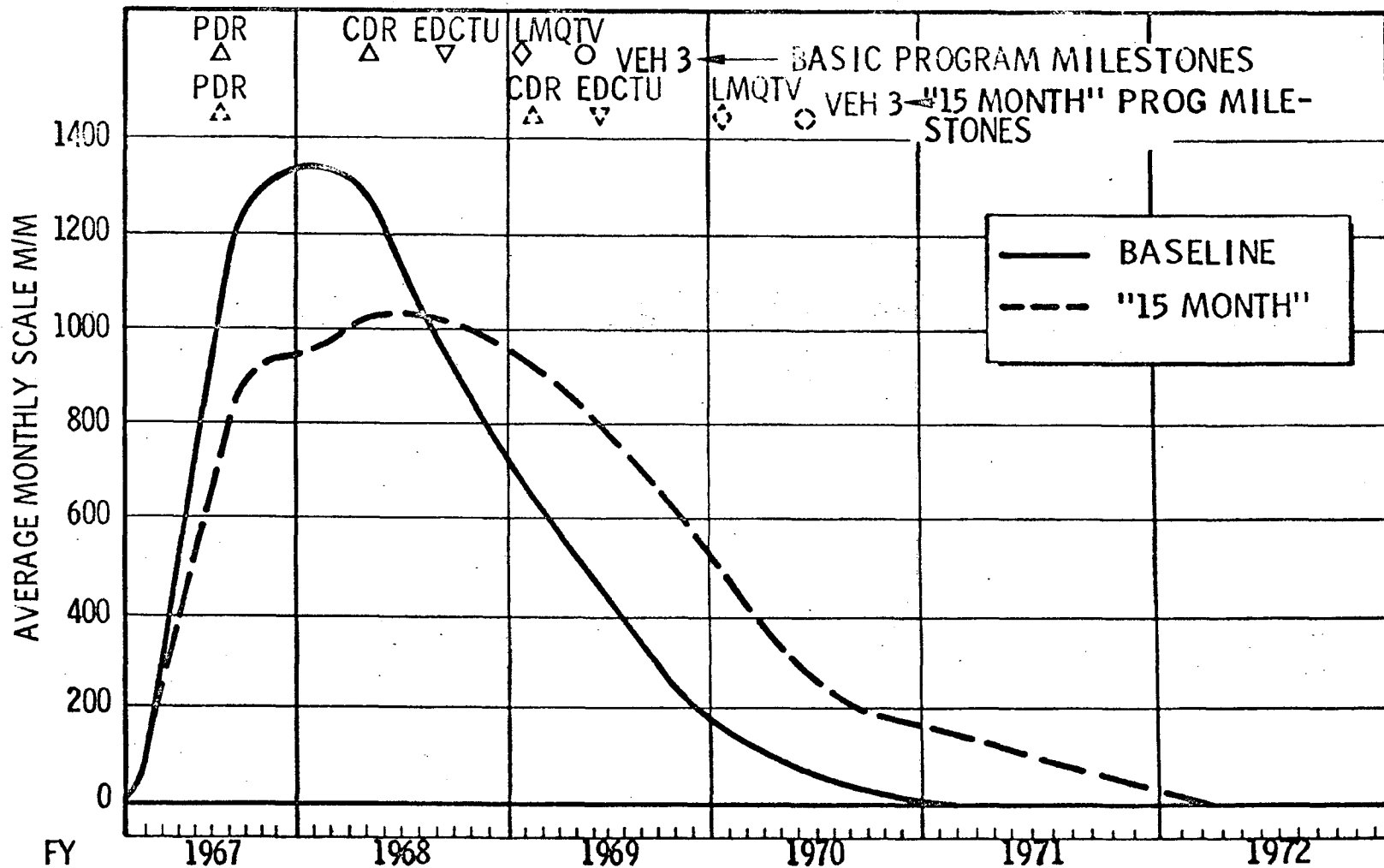
TOTAL  
(15 MONTHS SCHEDULE SLIP)



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### TOTAL PROGRAM MANLOADS BY MANMONTH (U)

FOR: ACTS/SCE SUBSYSTEM, COMM SUBSYSTEM, ECS, DCSG, PP SUBSYSTEM



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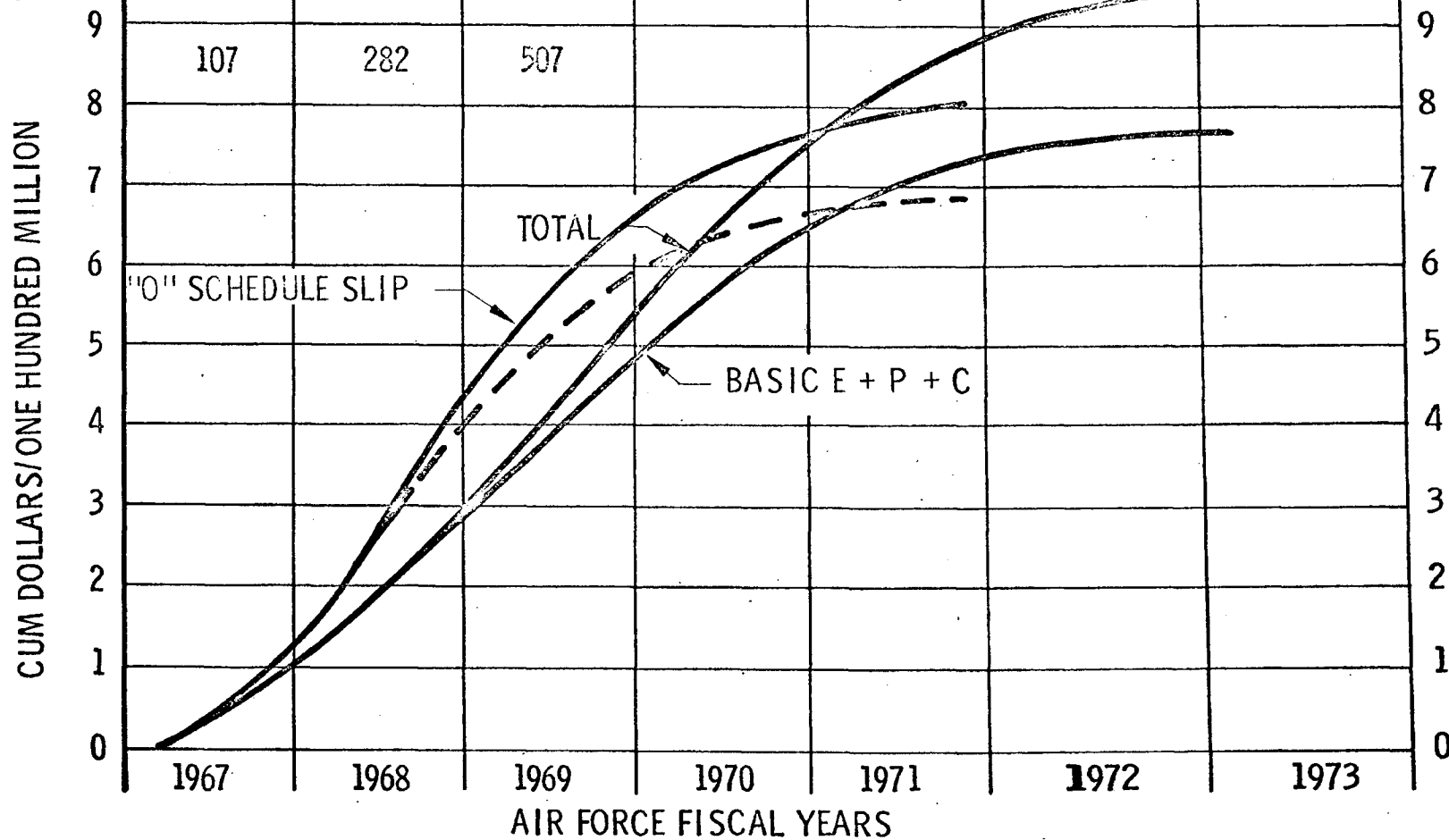
DOWNGRADED AT 3 YEAR IN  
TERVALS. DECLASSIFIED AFTER  
12 YEARS DOD DIR 5200.10

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~~CONFIDENTIAL~~

MOL EDP FUNDING - 15 MONTHS EXTENSION (U)

BAS.	RATE	104.3	184.0	196.5	162.9	90.1	28.4	1.8
	CUM	104.3	288.3	484.8	647.7	737.8	766.2	768.0
TOT.	RATE	107.1	194.4	230.5	222.6	131.2	56.3	6.3
	CUM	107.1	301.5	532.0	754.6	885.8	942.1	948.4



### ENGINEERING DRAWINGS

V1204-4

	COMPLETE	FY 67	FY 68	FY 69
PRODUCTION	496	1250	9000	5000
TEST AND MOCKUP	844	1800	4500	700
MEAS REQ DWGS	243	380	600	320
TEST CONTROL	36	105	525	70

*3635*

*14,125*  
*3,535*  
*24,250*

*6090*

*DAC*

TECHNICAL REQUIREMENT SPECIFICATIONS  
AND PROCUREMENT ACTIONS

V1204-6

TRS	TO DATE	FY 67	FY 68	FY 69
OUT FOR BID	69	90	1400	1000
ON PROCUREMENT	30	40	1200	1440
CRITICAL PARTS				
ANALYZED AND SCHEDULED	2561	2800	0	0
AMO'S				
RELEASED	1246	2000	9000	5000
COMPLETED AND HELD	47	0	0	0

TEST PROGRESS

- LINE ITEMS COMPLETE 2
- LINE ITEMS IN PROCESS 4
- TEST CONTROL DWGS IN ENG LABS AND SERV FOR PLNG 36 (21 BEING PLND)
- TEST SPECIMENS IN FAB 26
- DEV TEST COMPLETIONS:
  - AS OF 5-1-67 - 2
  - JULY - 1967 - 11
  - JULY - 1968 - 97
  - JULY - 1969 - 82

175

42

### SPECIFICATIONS AND INTERFACE CONTROL DRAWINGS

	TOT REQ	TO DATE	FY 67	FY 68	FY 69
CEI SPECS	121	109	7	5	0
INTERFACE SPECS	62	12	12	37	1
INTERFACE CONT DWGS	61	10	10	38	3

4  
79

VI205-1

PDR STATUS

DESCRIPTION	TOTAL	CUMULATIVE TO DATE	CUMULATIVE	
			FY 67	FY 68
TOTAL SCHED	128	72	92	128
AVE	26	18	20	26
AGE	87	42	57	87
MISSION SIM	4	3	4	4
INTERFACE SUBS	11	9	11	11

124

256



CDR SCHEDULE

DESCRIPTION	TOTAL	CUMULATIVE TO DATE	FY 67	CUMULATIVE FY 68	FY 69
TOTAL SCHED	123	4	8	70	117
AVE	22	-	-	3	22
AGE	86	2	4	54	81
MISSION SIM	4	-	1	2	3
INTERFACE SUBS	11	2	3	11	11

140  
234  
374

11  
234

U.

## FY 1968 MILESTONES

### ○ DELIVERIES:

#### ○ INTERFACE SUBSTITUTES

- EVA MOCKUP TRAINER
- MMFS NP NO. 1 AND 2
- LMFS (42")
- MMFS (38")
- DRV LAUNCH TUBE
- LM FWD ELECT SUBSTITUTE
  
- MMFS FOR STV
- 6 COMPUTER PROGRAMS
- AVE DIGITAL COMPUTER FOR DEV TEST
  
- MISSION MODULE CDR
- AVAIL COMPLETE DEV FIXTURE
- START ASTEG FAB AND ASSY (NOTE - COMPUTER ALREADY INSTALLED)
- START FAB LM STRUCTURE

V1196-4A

## FY 1969 MILESTONES

- SHIP MISSION MODULE AFT BAY FOR STV
- ASSEMBLE STV
- COMPLETE MODAL SURVEY
- DEVELOP ASTEG SUBSYSTEM INTEG AND DEVELOP TEST
- START HDWE/ STWE DEV TESTS - MISSION SIMULATOR
- DEVELOP WIRE HARNESSSES - DEV FIXTURE
- MODIFY SACTO FACILITIES
- START BUILDUP AND INTEGRATION - EDCTU
- START CHECKOUT - DEV ASTEG
- START FAB AND ASSY AGE FOR PSIA NO. 1 AND 2, SPACE CHAMBER AND VAFB

PRIMARY POWER SUBSYSTEM GROUP  
(PRATT & WHITNEY)

V1202-7

● ACCOMPLISHMENTS TO DATE

- START MULTISTACK DEVELOPMENT TESTS NOV 1966
- START VOLTAGE LIMITER SENSOR DEVELOPMENT TESTS FEB 1967
- (COMPLETE) ESTABLISH DESIGN REQUIREMENTS (PDR) FEB 1967
- (COMPLETE) SIMULATOR DESIGN REVIEWS MAR 1967
- START OPERATION OF FIRST COMPLETE FUEL CELL POWERPLANT (200 HOURS ACCOMPLISHED) APR 1967

● SIGNIFICANT TASKS TO BE ACCOMPLISHED PRIOR TO END FISCAL YEAR 1968

- DELIVER MANUFACTURING DEVELOPMENT FIXTURE JUL 1967
- CONTINUE DEVELOPMENT TESTS --
- COMPLETE CRITICAL DESIGN FOR AGE JUN 1967
- DELIVER FIRST AGE (CEI 207208A) GAS CONTROL AND REACTANT EVACUATION UNIT JUN 1968

ENVIRONMENTAL CONTROL SUBSYSTEM  
(HAMILTON STANDARD)

V1203-5

● ACCOMPLISHMENTS TO DATE

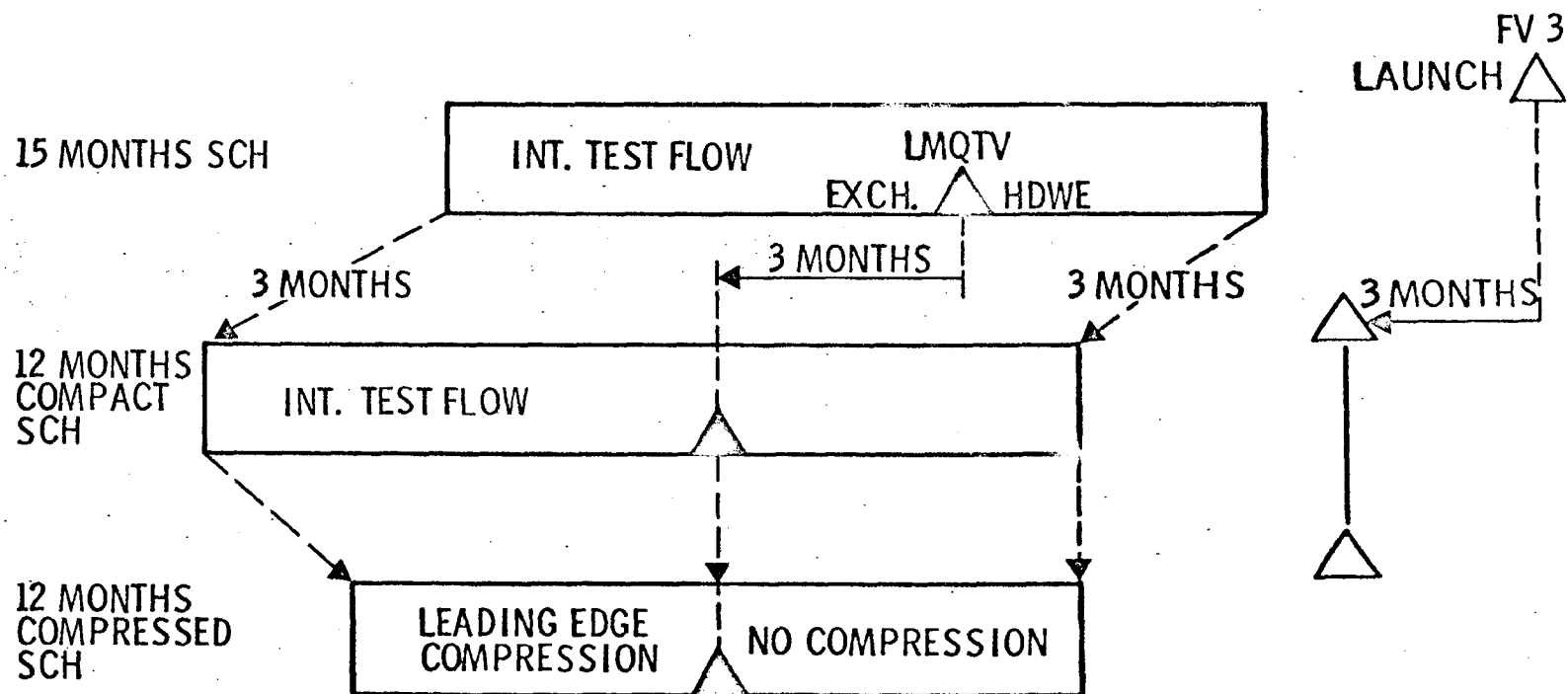
- COMPLETE FINAL SYSTEM ANALYSIS DEC 1966
- COMPLETE - ESTABLISH DESIGN REQUIREMENTS (PDR) (AGE) DEC 1966
- PUBLISH SPECIFICATIONS - 80% COMPLETE DEC 1966
- DEFINE TEST RIG REQUIREMENTS JAN 1967
- COMPLETE - ESTABLISH DESIGN REQUIREMENTS (PDR) (AVE) FEB 1967
- START DEVELOPMENT TESTS
  - CATALYTIC BURNER FEB 1967
  - MOLECULAR SEIVES AND MATERIALS MAR 1967

● SIGNIFICANT TASKS TO BE ACCOMPLISHED PRIOR TO END FISCAL YEAR 1968

- COMPLETE MOCKUP DRAWINGS MAY 1967
- COMPLETE PROTOTYPE HARDWARE DESIGN
  - P AND C SYSTEM MAY 1967
  - WATER MANAGEMENT JUN 1967
- START SELECTION OF SUBCONTRACTORS JUN 1967
- COMPLETE SELECTION OF SUBCONTRACTORS JUL 1967
- START DEVELOPMENT TESTING OF WATER HEATER (AVE) JAN 1968
- COMPLETE DEVELOPMENT TESTING - AVE JUL 1968

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### 12 MONTHS SCHEDULE SELECTED ALTERNATE (U)

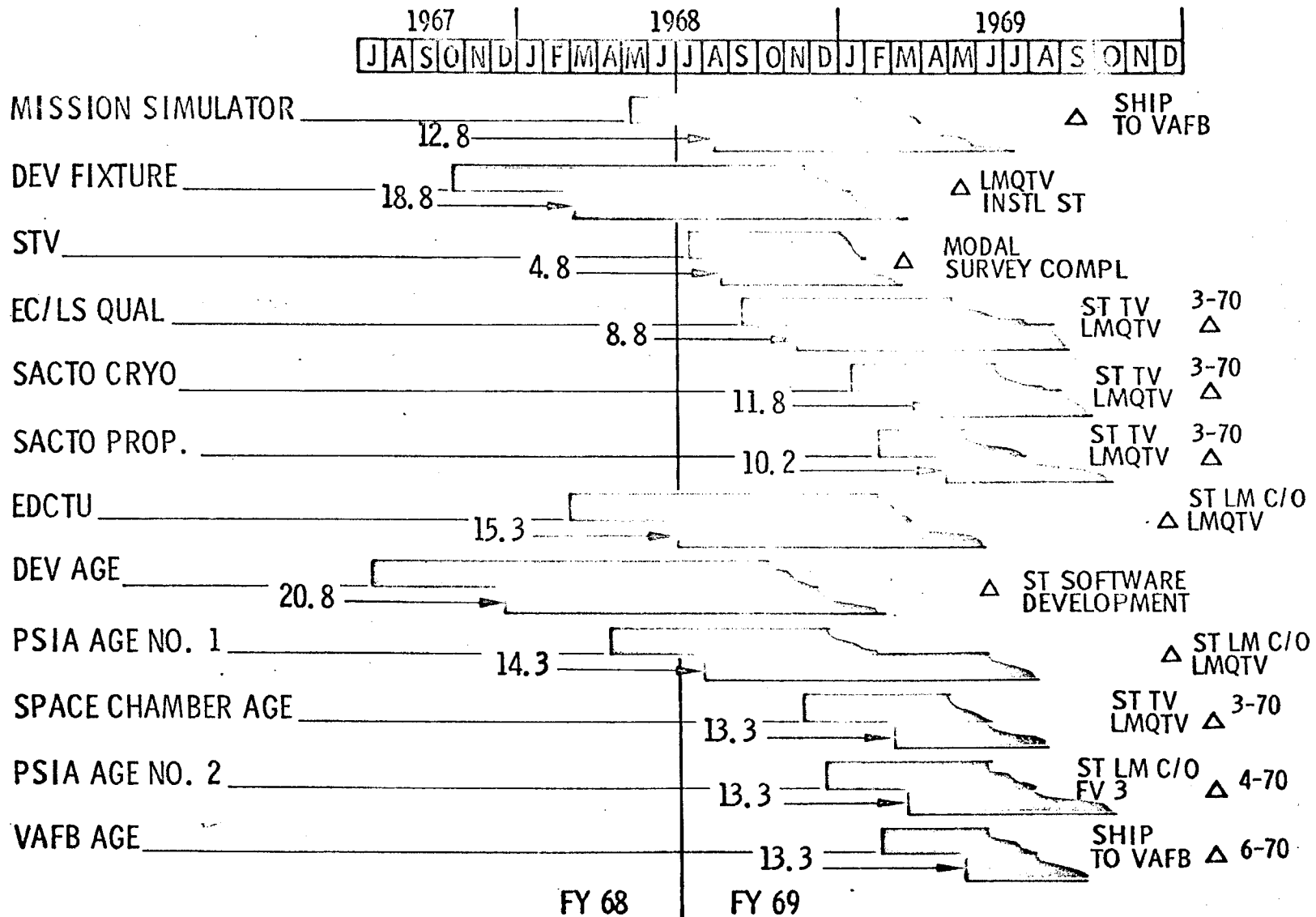


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COMPACT 12 MONTHS SCHED-COMPRESSIOY FY 68  
(WORK WEEKS)

~~CONFIDENTIAL~~



FY 68

FY 69

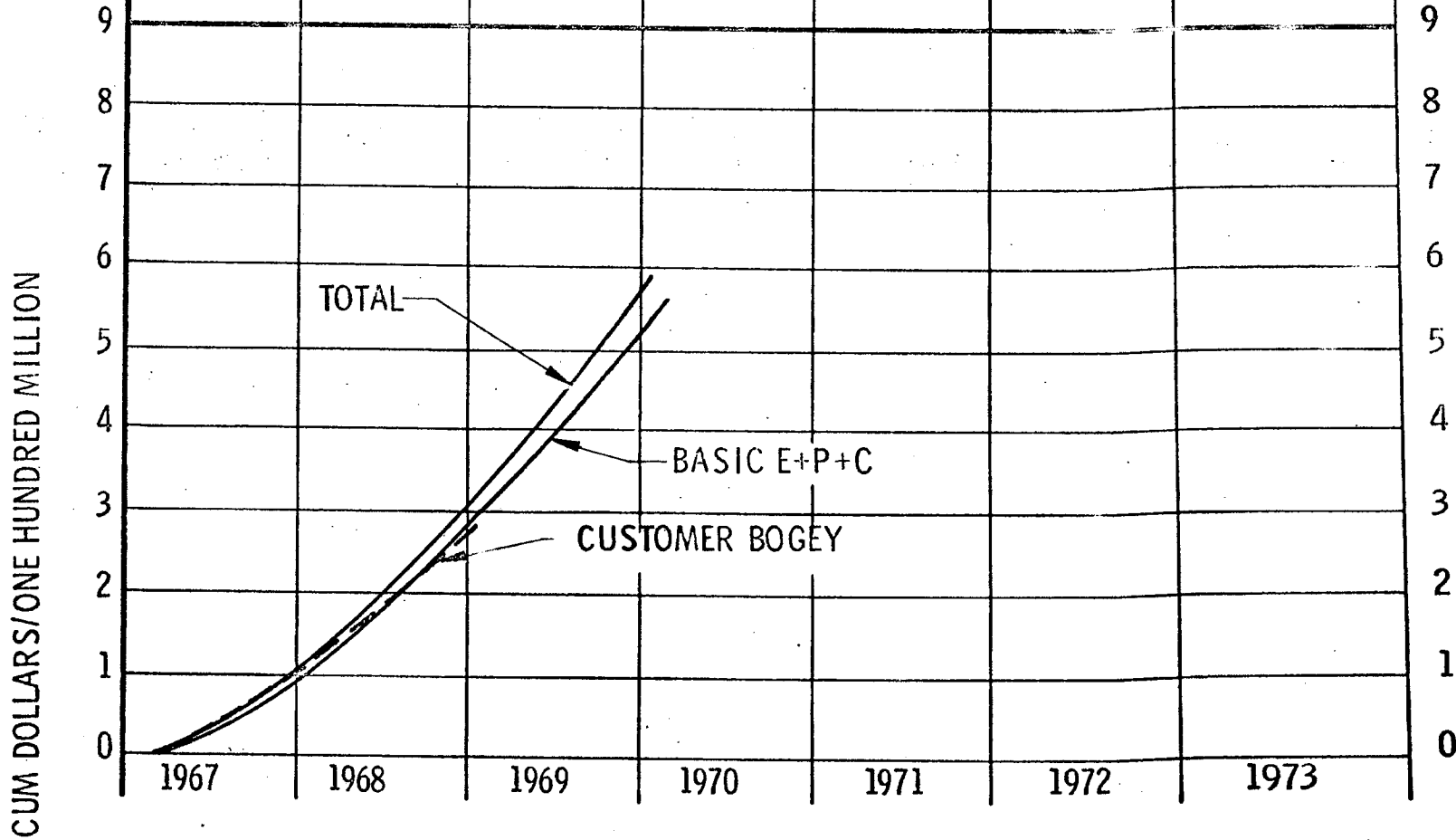
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V1205-4

MOL EDP FUNDING - 12 MONTHS COMPACTED SCHEDULE SLIP (C)

CONFIDENTIAL

AS	{ RATE	100.5	192.7	230.6			
	{ CUM	100.5	293.2	523.8			
†	{ RATE	103.1	205.2	263.3			
	{ CUM	103.1	308.3	571.6			
BOGEY	CUM	107.0	282.0				



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CONFIDENTIAL



PRIMARY POWER - PRATT & WHITNEY SCHEDULE COMPARISON

CALENDAR MONTHS H'DWARE TYPE	1967				1968				1969				1970								
	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M
EDCTU																					
BASIC			△				△														
12 MONTHS									△												
15 MONTHS																					
12 MONTHS (COMP)																					
LMQTV																					
BASIC																					
12 MONTHS																					
15 MONTHS																					
12 MONTHS (COMP)																					
VEHICLE NO. 3																					
BASIC																					
12 MONTHS																					
15 MONTHS																					
1 MONTHS (COMP)																					

YR-153  
15th 8-5  
ne

ENVIRONMENTAL CONTROL - HAMILTON STANDARD SCHEDULE COMPARISON

CALENDAR MONTHS H'DWARE TYPE	1967				1968				1969				1970							
	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F
EDCTU BASIC 12 MONTHS 15 MONTHS 12 MONTHS (COMP)																				
LMQTV BASIC 12 MONTHS 15 MONTHS 12 MONTHS (COMP)																				
VEHICLE NO. 3 BASIC 12 MONTHS 15 MONTHS 12 MONTHS (COMP)																				

MAJOR SUBSYSTEM (U)  
SUBCONTRACTOR FUNDING  
(E+F+C) \$(00,000)

V1200-9A

~~CONFIDENTIAL~~

	1967	1968	1969	1970	1971	1972
ORIG						
----- RATE	57.0	65.1	31.7	5.2		
CUM	57.0	122.1	153.8	159.0		
12 MO						
..... RATE	42.3	67.8	38.9	17.1	2.2	
CUM	42.3	110.1	149.0	166.1	168.3	
15 MO						
----- RATE	38.9	65.1	41.3	21.8	9.8	.2
CUM	38.9	104.0	145.3	167.1	176.9	177.1
12 COMPR						
----- RATE	37.7	64.4	49.7	17.5	3.3	
CUM	37.7	102.1	148.2	169.3	172.6	

FISCAL YEAR

THIS MATERIAL CONTAINS INFORMATION AFFECTING THE NATIONAL DEFENSE OF THE UNITED STATES WITHIN THE MEANING OF THE ESPIONAGE LAWS, TITLE 18, U.S.C., SECTIONS 793 AND 794. THE TRANSMISSION OR THE REVELATION OF WHICH IN ANY MANNER TO AN UNAUTHORIZED PERSON IS PROHIBITED BY LAW.

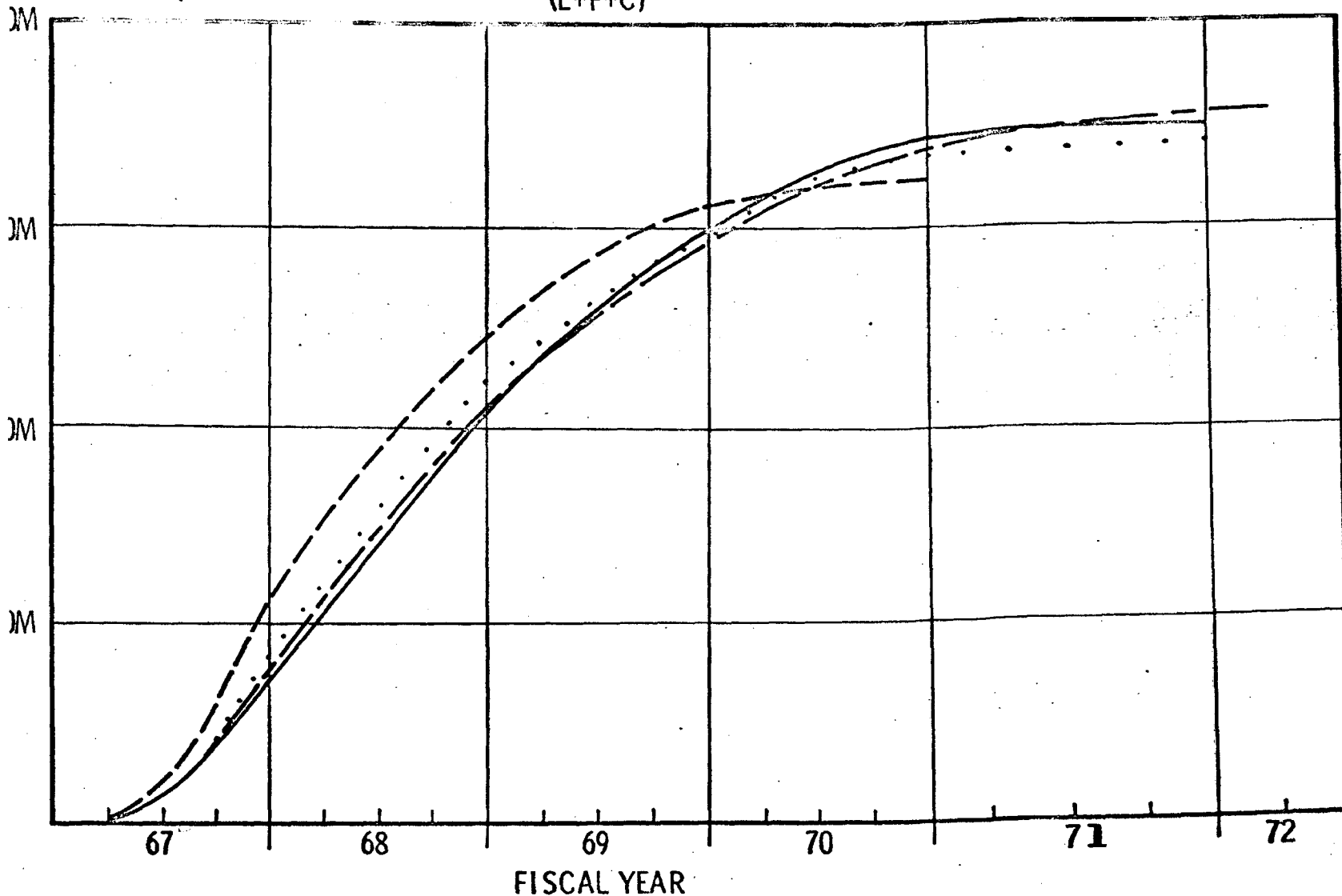
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~~CONFIDENTIAL~~

~~CONFIDENTIAL~~

V1210-6A

### MAJOR SUBSYSTEM (U) SUBCONTRACTOR FUNDING (E+F+C)



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DOWNGRADED AT 3 YEAR INTERVALS, DECLASSIFIED AFTER 12 YEARS DOD DIR 5200.10

~~CONFIDENTIAL~~

FIXED PRICE INCENTIVE SUCCESSIVE TARGETS (FPIS)

CONCEPT OF USE:

- A LONG TERM FIXED-PRICE CONTRACT FOR PRODUCTION QUANTITIES WHERE THE FUTURE COSTS MAY INVOLVE EXCESS CONTINGENCIES
- APPROPRIATE FOR QUANTITY PRODUCTION WITH UNKNOWN LEARNING EXPERIENCE
- FUTURE PRODUCTION COST IS RETARGETED BASED UPON FIRST PRODUCTION ITEM COST EXPERIENCE

PROS:

- NONE FOR MOL ENGINEERING DEVELOPMENT PHASE SYSTEM PROCUREMENT

CONS:

- MOL IS NOT A QUANTITY PRODUCTION PROGRAM
- WOULD INFLATE EARLY YEAR FY FUND REQUIREMENTS
  - I.E., HIGH ACTUALS TO SUPPORT HIGH RESET TARGET

FPIS (CONT'D)

- DOES NOT ESTABLISH CONTRACTUAL BASIS FOR TOTAL PROGRAM COST
- MOST DIFFICULT IF NOT IMPRACTICABLE TO INCLUDE PERFORMANCE OR MEANINGFUL COST INCENTIVES
- CHANGES OF THE TYPE NORMAL TO ENGINEERING DEVELOPMENT PHASE WOULD BE MOST DIFFICULT TO NEGOTIATE
- INCREASES SPO AND CONTRACTOR ADMINISTRATIVE BURDEN

FIXED PRICE INCENTIVE INITIAL TARGET (FPIF)

CONCEPT OF USE:

- NEGOTIATE TOTAL PACKAGE WHICH HAS BEEN SUFFICIENTLY DEFINED TO ESTABLISH A FAIR AND REASONABLE PRICE WHICH IS REASONABLY FREE OF CONTINGENCIES
- INCLUDES PREDETERMINED FIXED PROFIT PATTERN FOR A FLEXIBLE DOLLAR AMOUNT OF PROFIT. I.E., A PROFIT SHARING FORMULA.

PROS:

- IN ACCORDANCE WITH 3200.9 POLICY OF DOD WHEN FOLLOWING CRITERIA ARE MET
  - ACHIEVABLE PERFORMANCE REQUIREMENTS
  - STABLE PROGRAM REQUIREMENTS
  - DEFINED INTERFACES AND RESPONSIBILITIES
  - ACCEPTABLE TECHNICAL APPROACHES
  - HIGH RISK AREAS IDENTIFIED
  - ESTABLISHED FIRM AND REALISTIC SCHEDULES
  - ESTABLISHED FIRM AND REALISTIC COSTS

FPIF (CONT'D)

- MINIMIZES CONS OF OTHER REDETERMINABLE TYPE CONTRACTS
- HAVE BEEN NEGOTIATED WITH MAC, DAC AND MARTIN FOR MOL PHASE II

CONS:

- NONE OVER PRICE REDETERMINABLE TYPE CONTRACTS PREVIOUSLY DESCRIBED



TYPE CONTRACTS FOR MOL

CONCLUSION:

- FPE, FPIS, FPR-A AND FPR-E REDETERMINABLE TYPE CONTRACTS  
NOT APPROPRIATE FOR DAC, MARTIN AND/OR McDONNELL

RECOMMENDATION:

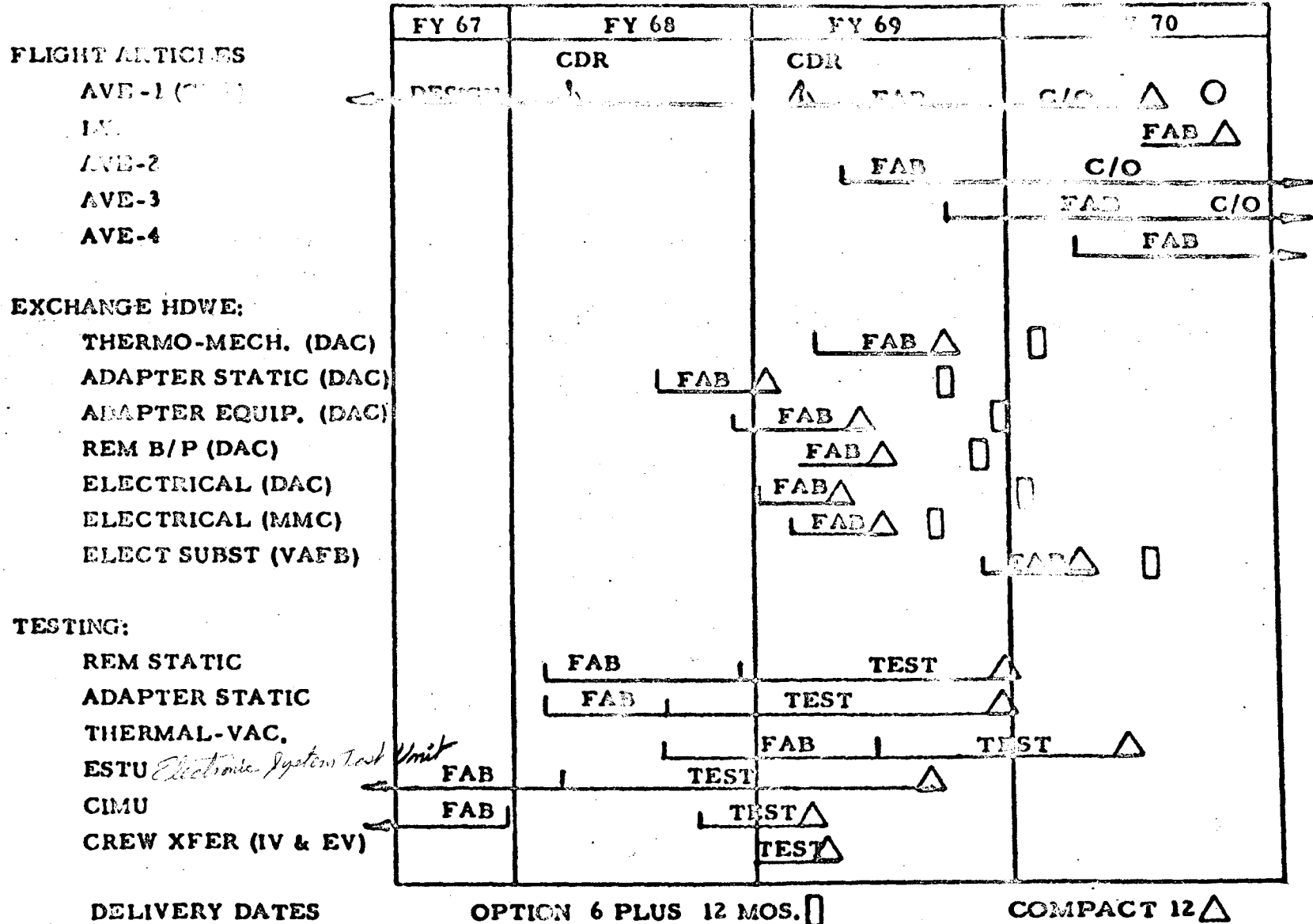
- DO NOT DIRECT SPO TO CHANGE TYPE CONTRACTS FOR DAC, MARTIN  
AND/OR McDONNELL

GEMINI - B

GENERAL STATUS (END OF FISCAL '67)

- PROGRAM SCHEDULE
  - / AVE PDR CONDUCTED 7 - 10 FEBRUARY 1967
  - / AGE PDR CONDUCTED 20-21 APRIL 1967
  - / HST FLIGHT - 3 NOVEMBER 1966
    - VERIFIED HATCH IN HEAT SHIELD
  - / SIGNIFICANT TECHNICAL DECISIONS/CHANGES
    - ADD FACS AND BLAST SHIELD FOR SAFETY
  
- SPECIFICATION STATUS
  - / AGE AND AVE CEI'S (PART I) COMPLETE
  - / IFS'S @ 75% COMPLETE IN TOTAL CONTENT
  
- SUBSYSTEM DESIGN/HARDWARE STATUS
  - / APPROXIMATELY 65% MAC DRAWING RELEASED
  - / APPROXIMATELY 90% VENDOR PURCHASE ORDERS PLACED
  - / APPROXIMATELY 50% IN-PLANT WORK ORDERS RELEASED
  - / TEST HARDWARE FABRICATION UNDER WAY

GEMINI B SCHEDULE  
MINIMUM EFFECTIVE PROGRAM





## MAC MINIMUM EFFECTIVE PROGRAM

- o INTERFACES
  - / DESIGN, FABRICATION AND DELIVERY OF EXCHANGE HARDWARE
  - / COMPLETION AND MAINTENANCE OF DOCUMENTATION
  - / RESOLUTION OF PROBLEMS AND CHANGES
  
- o DEVELOPMENT TESTING
  - / LOW LEVEL ESTU AND CIMU
  - / NEW HARDWARE PACS, BLAST SHIELD, STAGE 1 SHUTDOWN, PYRO, ECS (?)
  - / ALL OTHER DEFERRED
  
- o QUALIFICATION TEST / ARTICLE FABRICATION
  - / NEW ADAPTER
  - / REM STRUCTURE
  - / NEW COMPONENTS/SUBSYSTEMS
  
- o SAFETY IMPROVEMENTS
  - / OXYGEN SAFETY
    - o MATERIALS SUBSTITUTION
    - o ECS MODIFICATIONS
    - o QUICK EGRESS MODIFICATIONS
  - / CONTINUING EFFORT ON ABORT SYSTEM
  
- o MAINTAIN VENDOR CONTINUITY
  
- o OTHER MINIMAL ENGINEERING SUPPORT OF ASSOCIATES

~~SECRET~~ SAR

GEMINI B SCHEDULE  
MINIMUM SUSTAINING PROGRAM

**FLIGHT ARTICLES:**

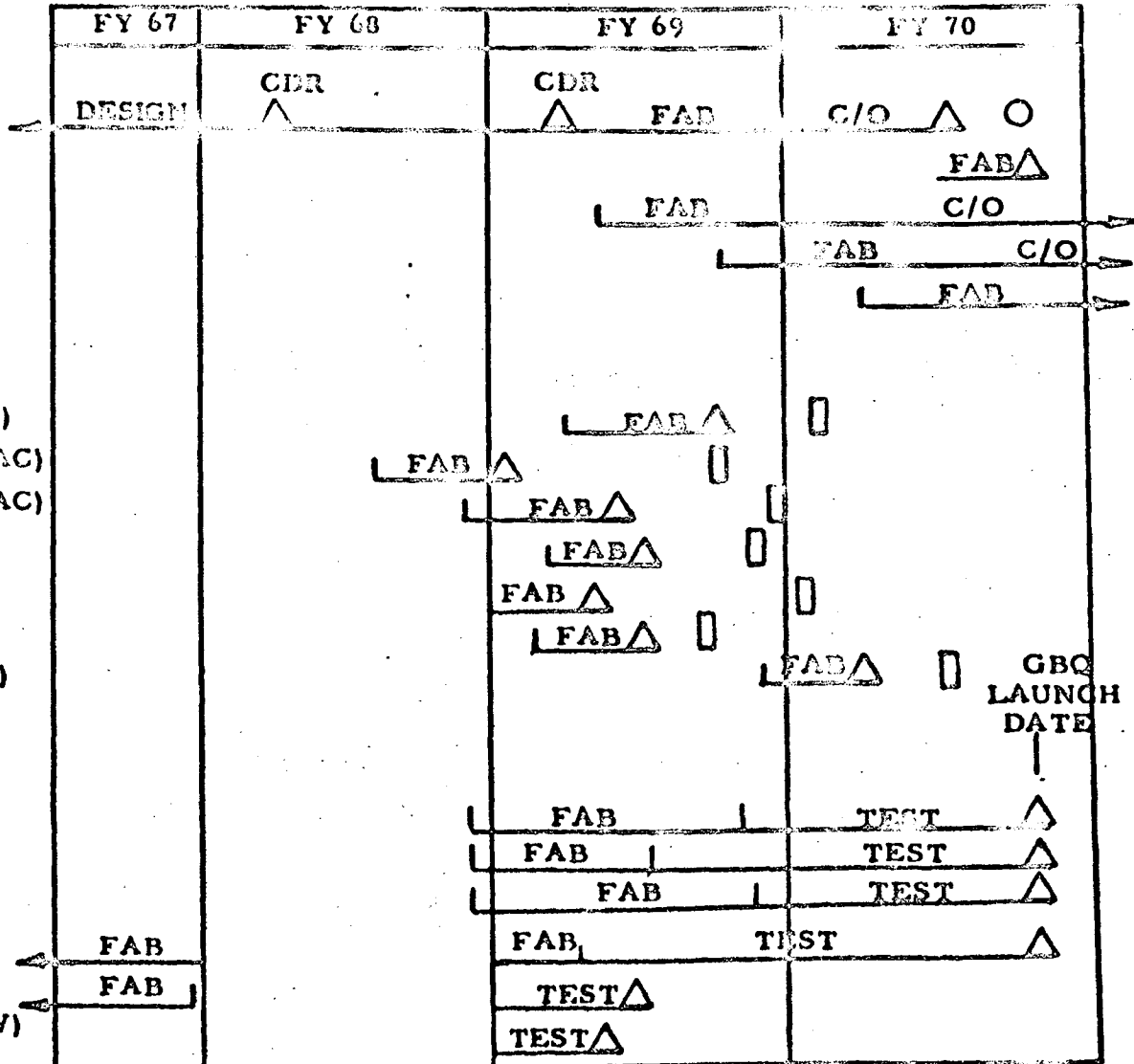
- AVE-1 (GEO)
- LVD
- AVE-2
- AVE-3
- AVE-4

**EXCHANGE HDWE:**

- THERMO-MECH (DAC)
- ADAPTER STATIC (DAC)
- ADAPTER EQUIP. (DAC)
- REM B/P (DAC)
- ELECTRICAL (DAC)
- ELECTRICAL (MMC)
- ELECT SUBST (VAFB)

**TESTING:**

- REM STATIC
- ADAPTER STATIC
- THERMAL-VAC.
- ESTU
- CIMU
- CREW XFER (IV & EV)



GBQ  
LAUNCH  
DATE  
↓

DELIVERY DATES

~~SECRET~~ SAR  
OPTION 6 PLUS 12 MOS. □

COMPACT 12 △

MOR

GEMINI B  
MINIMUM SUSTAINING SCHEDULE  
RISKS INVOLVED

- o DELAYED TESTING
  - / DELIVER IF SUBSTS. PRIOR TO AVE DEVELOPMENT
  - RISKS: MODIFY SUBSTS AFTER DELIVERY  
INVALIDATE ASSOCIATE'S TESTS
  - / COMPLETE QUALIFICATION TESTING AFTER GBQ DELIVERY
  - RISK: DELAY LAUNCH FOR TEST COMPLETION  
AND GBQ MODIFICATIONS
  
- o LOSE EXPERIENCED GEMINI PERSONNEL
  - / DRASTIC LOSS IN KNOW-HOW
  - / LOWER SYSTEM EFFECTIVENESS
  
- o LOSE QUALIFIED GEMINI VENDORS
  - / REDESIGN AND REQUALIFICATION OF COMPONENTS

KNOLLE

DESIGN REVIEWS COMPLETED

	<u>PRELIMINARY</u>	<u>MAJOR</u>	<u>FINAL</u>
IN-HOUSE	16	9	1
SUBCONTRACT	5	2	2
	<hr/>	<hr/>	<hr/>
TOTAL	21	11	3



SPECIFICATION STATUS

AFF	COMPLETE	In Process	Not Started	TOTAL
IN-HOUSE	15	19	38	85
SUBCONTRACTS	12	1		

ASE				
IN-HOUSE	13	10	04	151
SUBCONTRACTS	20	24		





MAJOR SUBCONTRACTS

1. DAC - OA STRUCTURE
2. ITEK - CAMERA AND CAMERA TEST SET
3. CORNING GLASS WORKS - OPTICAL BLANKS •
4. LING-TEMCO-VOUGHT - ACOUSTIC CHAMBER
5. TRW - BLOCK ASE DESIGN AND FABRICATION
6. BERTHIEZ - GRINDER
7. PDM - TEST TOWERS
8. HUBER, HUNT & NICHOLS • SPECIAL CONSTRUCTION

SPECIAL HANDLING

~~SECRET~~

SIGNIFICANT ACCOMPLISHMENTS

F-017907-  
April 27 6.

1. AVE

FULL-SCALE MOCKUPS - LM AND MM

BREADBOARDS - FILM HANDLING

OA STRUCTURE (SLS) - DAC SUBCONTRACT

C & D MIRROR STRUCTURE AND MOUNT - EK DESIGN - LMSC PURCHASE

OA ASSEMBLY - MATED STRUCTURES

2. CHAMBERS

EM TOWERS ERECTED

3. TESTING

IDENTIFICATION AND DEFINITION OF TESTS AT MISSION MODULE LEVEL

(THERMAL-OPTICAL AND ORBITAL DYNAMICS)

ACTIVATION AND USE OF LARGE POLISHING EQUIPMENT, SPECIAL EVALUATION EQUIPMENT

ACTIVATION AND USE OF HORIZONTAL TESTING

4. ASE

5. SPECIAL CONSTRUCTION - GATES FACILITY

~~SECRET~~  
SPECIAL HANDLING

NRO APPROVED FOR  
RELEASE 1 JULY 2015

F-017907-CH

April 27 67

Special Handling

~~Secret~~

TEST CHAMBERS

Special Handling

~~Secret~~



NRO APPROVED FOR  
RELEASE 1 JULY 2015

F-017907-CH

April 27 67

SPECIAL HANDLING

~~SECRET~~

AEROSPACE SUPPORT EQUIPMENT

SPECIAL HANDLING

~~SECRET~~

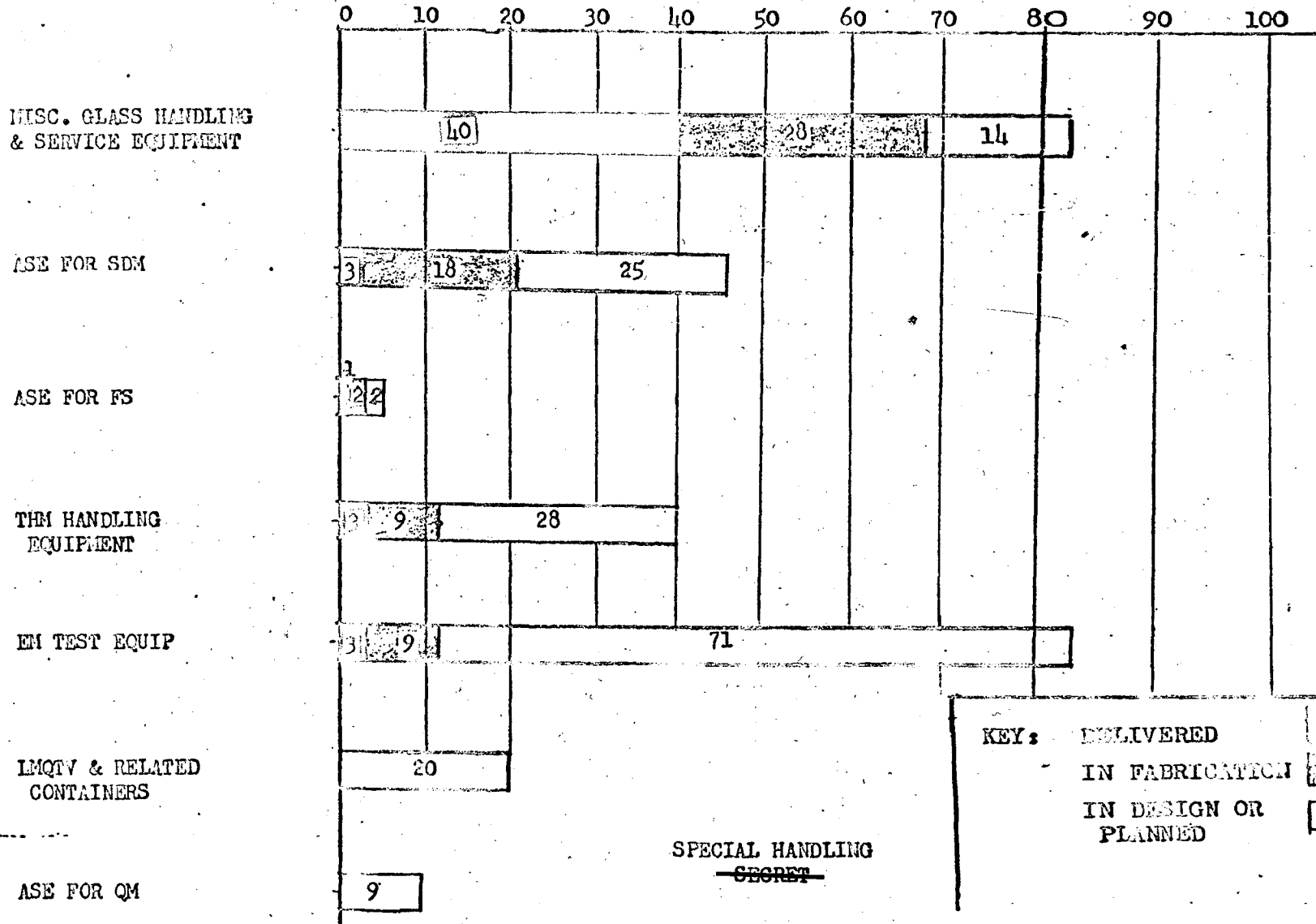


ASE PROGRESS

F-017907-CH  
April 27 67

SPECIAL HANDLING  
~~SECRET~~

NUMBER OF ITEMS



KEY: DELIVERED   
IN FABRICATION   
IN DESIGN OR  
PLANNED

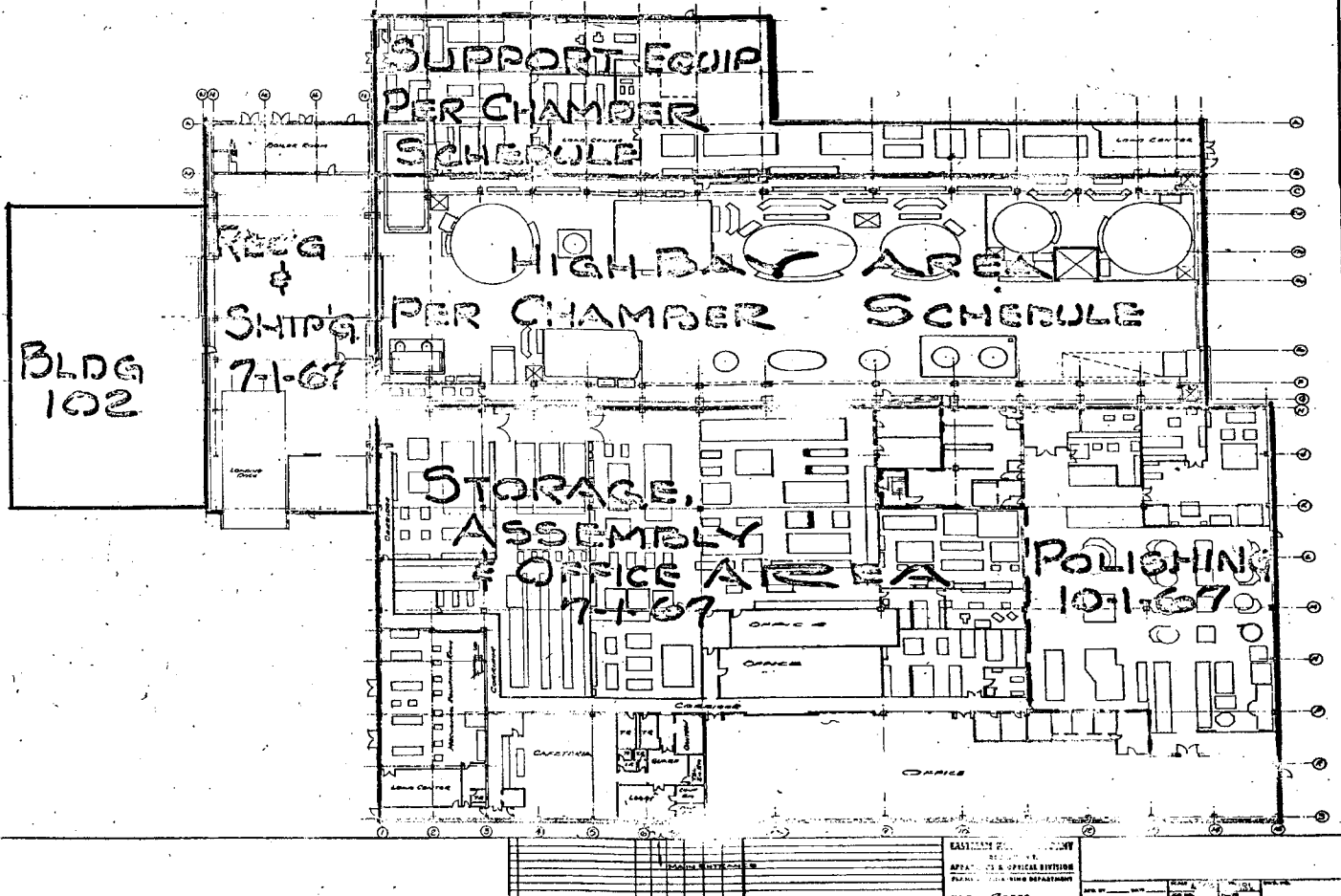
SPECIAL HANDLING  
~~SECRET~~

SPECIAL HANDLING

~~SECRET~~

F-017907-CH  
April 27 67

# OCCUPANCY SCHEDULE



~~SECRET~~  
SPECIAL HANDLING

F-017907-CH  
April 27 67

SPECIAL HANDLING

~~SECRET~~

INTERFACE DOCUMENTATION SCORECARD

11 SPECS REQUIRED

1 90% COMPLETE (ELECTRICAL)

3 30% COMPLETE (MDS PORTION OF SIM SPEC SIGNED BY EKC)

3 INITIAL DRAFT COMPLETE - CURRENTLY BEING REVISED BY GE

4 HAVE OUTLINE ONLY (TESTING, OPERATIONS, DATA REDUCTION)

41 DRAWINGS IDENTIFIED (MECH)

4 APPROVED BY EKC, GE, AF AND AS

14 APPROVED BY GE AND EK

12 DRAWINGS PENDING GE ACTION

6 DRAWINGS PENDING EK ACTION

5 DEFERRED TO 5/17/67 MEETING (GE/EK ACTION)

4 ICN'S OPEN

2 EK REVIEW AND ACTION REQUIRED

2 GE REVIEW AND ACTION REQUIRED

SPECIAL HANDLING

~~SECRET~~

SPECIAL HANDLING

~~SECRET~~

F-017907-CM

April 27 6

PHOTOGRAPHIC PAYLOAD SUBSYSTEM CRITICAL AREAS

IN ORDER TO MEET PHOTO-OPTICAL PERFORMANCE GOALS ON FLIGHT MODELS, EARLY  
AVAILABILITY AND VERIFICATION OF ADVANCES IN DESIGN AND FABRICATION OF  
TEST CHAMBERS AND DEVELOPMENT MODELS ARE REQUIRED.

AVE - VISUAL OPTICS (ZOOM TO STEP MAGNIFICATION)

- MATERIALS CONTROL IN LAB MODULE

- PROCUREMENT OF SERVOS FOR CAMERA

FABRICATION AND TEST - MANUFACTURE AND TEST OF  $\lambda/20$  SURFACES

- QUALIFICATION TEST MODEL PROGRAM

- ACOUSTICAL TEST FACILITY

~~SECRET~~

SPECIAL HANDLING

~~SECRET~~

DORTAN PROGRAM  
 MAJOR MILESTONES SUMMARY Δ 12

F-017907-CH  
 April 27 67

	CY 68				CY 69				CY 70				CY 71				CY 72			
	Q	A	S	O	Q	A	S	O	Q	A	S	O	Q	A	S	O	Q	A	S	O
1 FORMULA SAMPLE																				
2 IIIA																				
3																				
4 STRUCT. DEV. MODEL																				
5 /ACOUSTIC FAC.																				
6																				
7																				
8 THERM. MODEL																				
9 CORR. A																				
10																				
11 ENGINEERING MODEL																				
12 IIIA																				
13																				
14 OPTICAL ASSY TEST																				
15																				
16																				
17 AL. MODEL																				
18																				
19																				
20 FLIGHT MODEL #1																				
21																				
22																				
23 FLIGHT MODEL #2																				
24																				
25																				
26 FLIGHT MODEL #3																				
27																				
28																				
29 FLIGHT MODEL #4																				
30																				
31																				
32 FLIGHT MODEL #5																				
33																				
34																				
35																				

Y FACILITY AVAILABLE

SPECIAL HANDLING OA/LENS ASSY

~~SECRET~~

TEST

MM ASSY  
 REWORK & RETEST

SHIP DATE  
 LAUNCH DATE

DEL. ICI AFF SECT.  
 DEL. ICI FWD SECT.

April 27 67

SPECIAL HANDLING

SCHEDULE COMPARISON BETWEEN COMPACT A 12  
AND JANUARY 1967 BASELINE

MISSION MODULE ASSEMBLIES

	FY 1968												QV 1969												QV 1970												1971											
	CY 1967						CY 1968						CY 1969						CY 1970						CY 1971																							
	J	F	A	M	J	J	J	F	A	M	J	J	J	F	A	M	J	J	J	F	A	M	J	J	J	F	A	M	J	J	J	F	A	M	J	J												
1	STRUCTURAL DEVELOPMENT MODEL																																															
2	COMPACT A 12 SCHEDULE																																															
3																																																
4																																																
5	JANUARY 1967 BASELINE SCHEDULE																																															
6																																																
7																																																
8	THERMAL MODEL																																															
9	COMPACT A 12 SCHEDULE																																															
10																																																
11	JANUARY 1967 BASELINE SCHEDULE																																															
12																																																
13																																																
14	ENGINEERING MODEL																																															
15	COMPACT A 12 SCHEDULE																																															
16																																																
17	JANUARY 1967 BASELINE SCHEDULE																																															
18																																																
19																																																
20	QUALIFICATION MODEL																																															
21	COMPACT A 12 SCHEDULE																																															
22																																																
23	JANUARY 1967 BASELINE SCHEDULE																																															
24																																																
25																																																
26	FLIGHT MODEL NO. 1																																															
27	COMPACT A 12 SCHEDULE																																															
28																																																
29	JANUARY 1967 BASELINE SCHEDULE																																															
30																																																

LENS OR OPTICAL ASSEMBLY ACTIVITY

REWORK AND RETEST

MISSION MODULE ACTIVITY

△ DELIVER FOR APT SECTION

○ DELIVER FOR FORWARD SECTION

~~SECRET~~  
SPECIAL HANDLING

SPECIAL HANDLING

~~SECRET~~

F-017907-CH  
April 27 67

2

PROGRESS ON MAJOR EKC AVE COMPONENTS

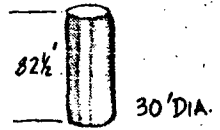
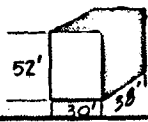
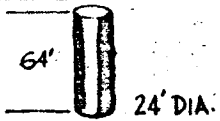

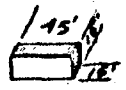
<u>COMPONENT</u>	<u>DESIGN REVIEWS COMPLETED</u>	<u>SPECIFICATIONS COMPLETED</u>	<u>OTHER</u>
OPTICAL SUBASSEMBLIES (OPTICS, MOUNTS, LOCKS, ALIGNMENT)	PRELIMINARY 0 MAJOR 1	2	BLANKS IN PROCESS 11 PRIME IN PROCESS 15 TEST IN PROCESS 2 TEST COMPLETE
OA STRUCTURE AND MOUNTS	PRELIMINARY 1 MAJOR 1 FINAL 1	1	SIS STRUCTURE DELIVERED
THERMAL CONTROL	PRELIMINARY 2 MAJOR 1	2	FLIGHT-TYPE CONTROLS DESIGN RELEASED
CAMERA (INCLUDING FOCUS)	PRELIMINARY 1	1	
FILM HANDLING	PRELIMINARY 7 MAJOR 4	4	TWO BREADBOARDS COMPLETE
VISUAL OPTICS	PRELIMINARY 1	0	OPTICAL DESIGN COMPLETE FORMULA SAMPLE UNDER SUBCONTRACT
PROCESSOR		1	
ELECTRICAL SUBSYSTEMS	PRELIMINARY 4 MAJOR 2	11	TWO BREADBOARDS COMPLETE

~~SECRET~~  
SPECIAL HANDLING

22

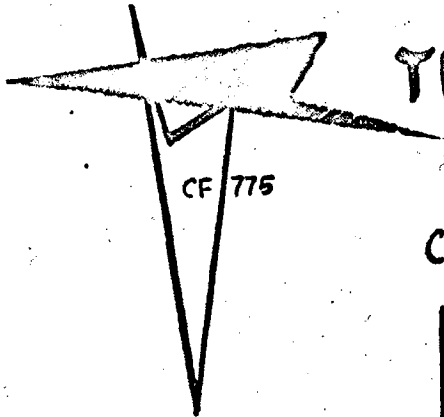
# TEST CHAMBERS & TOWERS

CF 774

CATEGORY	CONFIGURATION (MAX INTERNAL DIMENSIONS)	DESCRIPTION
I		TESTING OF CURVED SURFACES eg: PRIMARY MIRROR, MASTER PARABOLA & MASTER SPHERE
II		TESTING OF FLAT SURFACES eg: TRACKING MIRROR
III		TESTING OF OPTICAL SUBASSEMBLIES IN VACUUM
A		MM THERMAL-OPTICAL TESTING
B		TM THERMAL TESTING

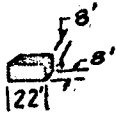

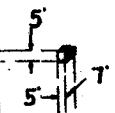
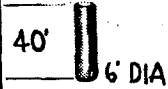
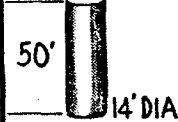






# TEST CHAMBERS AND TOWERS

CATAG'Y. CONFIG. DESCRIPTION

C		HALF SCALE THERMAL OPTICAL TESTING
D		LM COMPONENTS & ASS'IES ENVIRONMENTAL TESTING
E		PROCESSOR ENVIRONMENTAL TESTING
X		TEST EQUIPMENT DEVELOP MENT & QUALIFICATION
F		MM GROUND CONDITIONING TEST

 C.C.

F-017907-CH  
April 27 67 *44*

SELECTED . SPECIAL STUDIES

ACTIVITY	1966		1967										REMARKS	
	N	D	J	F	M	A	M	J	J	A	S	O		
. MISSION DEVELOPMENT SIMULATOR STUDY	▲													F-008681-RH
. SUPPORT MODULE STUDY	▲													F-008953-RH
. TRAINING DEFINITION STUDY		▲												F-009504-RH
. ACOUSTIC NOISE TEST DEFINITION STUDY			▲											F-012003-RH
. MPS TEST DEFINITION STUDY						▲ (B)		▲						B - BRIEFING
. CUE MATERIALS RECOMMENDATION								▲						
. SDM FLIGHT STUDY								▲						
. REDUNDANCY STUDY								▲						
. AFE/ASE SUPPORT STUDY									▲ (P)			▲		MAINTAINABILITY, ACCESS, SPARE PARTS STUDY

△ FORECAST COMPLETION DATE

▲ COMPLETED DATE

~~SECRET~~

SYSTEMS ENGINEERING DELIVERABLE DOCUMENTS

1967

F-017907-CH  
April 27 67 PS

OPERATIONS PLANNING

J F M A M J J A S O N D REMARKS

REVIEW SPEC. ON OP. TRAINING  
& EVALUATION FACILITY

▲

DIN 3827-211-1  
REVIEW, F-012505-OH

REVIEW GE COMMAND DEF. SPEC.

▲

DIN 3849-34-1  
REVIEW, F-012792-OH

INPUTS TO MISSION TIMELINE

▲

TIMELINE CDRL 107,  
INPUTS F-013739-OH

SIM. OPERATORS HANDBOOK

△ (P)

△

SIM. COMPUTER PROGRAMMING  
SPEC.

△ (P)

△

INPUTS TO: OP. REQ'TS. DOC.  
FLT. TEST & OPS. PLAN,  
PROGRAM REQ'TS. DOC.

△

△

△

MPS PERF. PREDICTION

COA MASS SPRING MODEL

▲

▲

F-012160-RH  
F-013908-RH  
F-013529-OH

OP. DYNAMICS TEST PLAN

▲

MPS PHOTO. RESOLUTION PERF.  
PREDICTION & ANAL. REPORT  
REQ'TS. & ANALYSIS

△

ENGINEERING ANAL. REPORT

△

BIMAT IMAGE DESTRUCTION

▲

RECOMMENDATIONS,  
F-016224-OH

PP SUBSYSTEM SPEC.

△

SPECIAL HANDLING

▲ DATE COMPLETED

△ FORECAST COMPLETION DATE

~~SECRET~~

SPECIAL HANDLING

~~SECRET~~

MAJOR CONTRACT CHANGES\*

48  
F-017907-CH  
April 27 67

<u>CCN#</u>	<u>DATE</u>	<u>DESCRIPTION</u>	<u>STATUS</u>
4	8/1/66	ACOUSTIC NOISE TESTING DEFINITION STUDY	TECHNICAL WORK COMPLETE
5	9/9/66	SUPPORT MODULE STUDY	TECHNICAL WORK COMPLETE
8	9/14/66	1 SET DRC MOCK-UPS	HARDWARE SHIPPED
9	10/7/66	ADDITION TO BUILDING 101	IN PROGRESS
10	10/7/66	DELETE FM#5	CANCELLED BY CCN #18
11	11/10/66	POWER SWITCHING	IN PROGRESS
12	11/18/66	MPS LONG LEAD ITEMS	IN PROGRESS
13	1/13/67	EDS DATA & MDS HARDWARE & SOFTWARE	IN PROGRESS
14	1/13/67	INCREASED CASSETTE CAPACITY	IN PROGRESS
15	3/16/67	THERMAL SLATS	IN PROGRESS
16	3/21/67	SIR ADDITIONS	IN PROGRESS
17	3/28/67	CERVIT	IN PROGRESS

\*ORIGINAL NEGOTIATED CONTRACT INCLUDED CCN'S 1, 2, 3, 6 & 7

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SPECIAL HANDLING

SPECIAL HANDLING

~~SECRET~~

MAJOR CONTRACT CHANGES\*

48  
F-017907-CH  
April 27 67

<u>CCN#</u>	<u>DATE</u>	<u>DESCRIPTION</u>	<u>STATUS</u>
4	8/1/66	ACOUSTIC NOISE TESTING DEFINITION STUDY	TECHNICAL WORK COMPLETE
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17	3/28/67	CERVIT	IN PROGRESS

\*ORIGINAL NEGOTIATED CONTRACT INCLUDED CCN'S 1, 2, 3, 6 & 7

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SPECIAL HANDLING

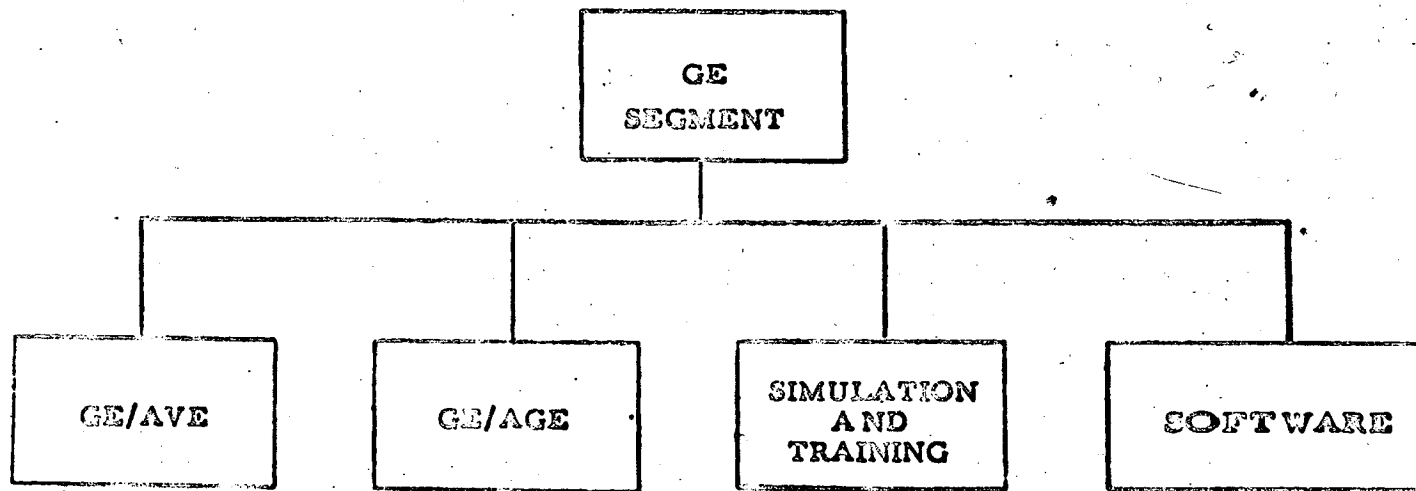
STRONG

~~(D) SECRET~~ SPECIAL HANDLING

GENERAL ELECTRIC

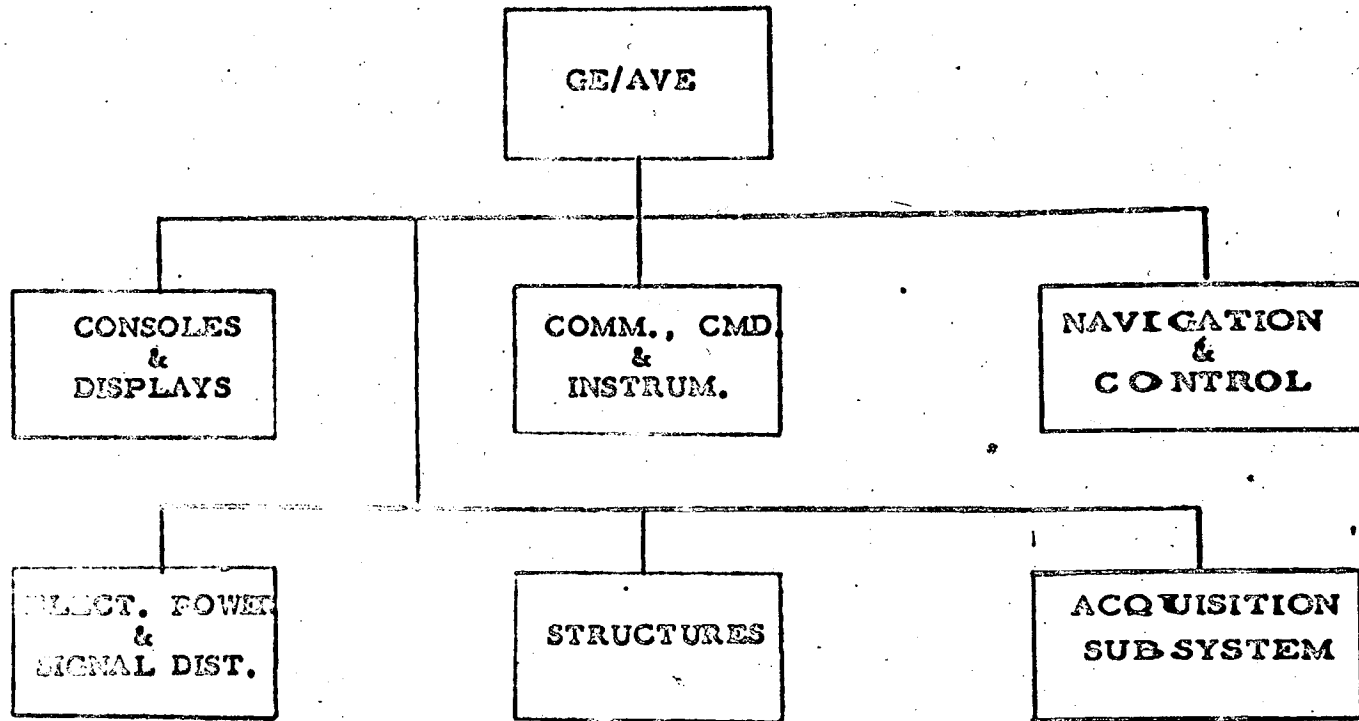
~~(D) SECRET~~ SPECIAL HANDLING

~~(D) SECRET SPECIAL HANDLING~~



~~(D) SECRET SPECIAL HANDLING~~

(D) ~~SECRET~~ SPECIAL HANDLING



(D) ~~SECRET~~ SPECIAL HANDLING



~~(D) SECRET~~ SPECIAL HANDLING

SES-412

GE OVERALL SYSTEM STATUS

- o ISSUED 10 SYSTEM LEVEL SPECIFICATIONS
- o ESTABLISHED SYSTEMS QUALIFICATION AND ACCEPTANCE TEST REQUIREMENTS
- o ISSUED ENGINEERING ANALYSIS REPORTS FOR ALL SUB SYSTEMS
- o ISSUED SYSTEMS DEVELOPMENT TEST REQUIREMENTS AND GROUND TEST PLAN
- o PERFORMED:
  - MPSS PERFORMANCE ANALYSIS
  - FAILURE MODES ANALYSIS
  - DEGRADED MODES ANALYSIS
- o COMPLETED SAFETY MODELING METHODOLOGY AND INITIAL ALLOCATIONS
- o ISSUED SELECTED MATERIALS AND PARTS LISTS
- o COMPLETED 17 PDR'S
- o COMPLETED 3 INTERFACE AGREEMENTS

~~(D) SECRET~~ SPECIAL HANDLING

(D) ~~SECRET~~ SPECIAL HANDLING

003-412

GE NAVIGATION AND CONTROL

- ISSUED 9 SPECIFICATIONS (13 TOTAL)
- COMPLETED STAGE I AND II S/S AND COMPONENT RELEASES
- FINCH 1/3 DRIVE BRASSBOARD - EXTENSIVE TESTING
- ROLL ANS DRIVE BRASSBOARD - STARTED
- TORQUE RIPPLE TESTING - STARTED (DECISION NOV. 67)
- BREADBOARDING CRITICAL COMPONENTS UNDER WAY
- DEVELOPED ALIGNMENT MONITOR CONCEPT
- DEFINED TEST PROGRAMS - SUBSYSTEM AND COMPONENT

(D) ~~SECRET~~ SPECIAL HANDLING

(D) ~~SECRET~~ SPECIAL HANDLING

SES-412

KEY MAJOR SUBCONTRACTS

<u>S/S</u>	<u>ITEM</u>	<u>STATUS</u>			<u>PROPOSAL/ EVAL EFFORT</u>	<u>(MILLIONS OF \$) SELL PRICE</u>
		<u>S/C STARTED</u>	<u>COMPLETE PDR</u>	<u>START BREAD BOARDS</u>		
N&C	ENCODER	-	-	-	60%	0.8
	LOG ACCELER- OMETER	-	-	-	20%	1.8
	RATE GYROS	YES	-	YES	100%	2.0
	STAR TRACKER	YES	-	YES	100%	9.2
	ANGULAR ACCELEROMETER	-	-	-	50%	2.4
CC&I	PCM TELEMETER	YES	-	YES	100%	1.6
	MISSION DATA ADAPTER UNIT	YES	-	-	100%	6.0
STRUCTURE	BERYLLIUM STRUCTURE	-	-	-	100%	7.7
	SLIDING MASK	YES	-	-	30%	2.9
ATS	ACQUISITION OPTICS	YES	-	YES	100%	11.2
AGE	MOL-CITE	YES	YES (400A)	YES	100%	10.0

(D) ~~SECRET~~ SPECIAL HANDLING

(D) ~~SECRET~~ SPECIAL HANDLING

S C H E D U L E S

(D) ~~SECRET~~ SPECIAL HANDLING

BASELINE SCHEDULE		F768												F769												F770																							
GE-MOL		CY 67						CY 68						CY 69						CY 70																													
		J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D
1	DESIGN REVIEWS																																																
2																																																	
3																																																	
4																																																	
5	(DSS-1) DEVELOPMENT SUBSYSTEM																																																
6																																																	
7																																																	
8	(113T) STRUCTURAL THERMAL VEHICLE																																																
9																																																	
10	(113D) STRUCTURAL DYNAMIC VEHICLE																																																
11																																																	
12	(114) SYSTEM DEVELOPMENT VEHICLE																																																
13																																																	
14	(115) SYSTEM QUAL VEHICLE																																																
15																																																	
16	(GD-6) CONSOLES FOR DAG LM QUAL																																																
17																																																	
18	(118) 1ST PLANNED FLIGHT																																																
19																																																	
20																																																	
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25																																																	
26	(D) SECRET SPECIAL HANDLING																																																
27																																																	
28																																																	
29																																																	
30																																																	

COMPACT 12 SCHEDULE GE-MOL	FY68												FY69												FY70											
	CY67						CY68						CY69						CY70																	
	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D
DESIGN REVIEWS																																				
DSS-1) DEVELOPMENT SUBSYSTEM																																				
(113D) STRUCTURAL DYNAMIC VEHICLE																																				
(113T) STRUCTURAL THERMAL VEHICLE																																				
(114) SYSTEM DEVELOPMENT VEHICLE																																				
(115) SYSTEM QUAL VEHICLE																																				
(GD-6) CONSOLES FOR DAG IM QUAL																																				
(118) NET MANNED FLIGHT																																				
BERYLLIUM GIMBAL DELIVERY PROBLEM.																																				
(D) SECRET SPECIAL HANDLING																																				

(D) ~~SECRET~~ SPECIAL HANDLING

SSS-412

NAVIGATION & CONTROL

23 27 26 25 24 23 22 21 20 19 18 17 16 15 14 13 12 11 10 9 8 7 6 5 4 3 2 1

RATE GYRO	START $\Delta$ PDR CDR ENG. MODEL	B/L
	$\Delta$ 12	
LOW G ACCEL.	START $\Delta$ PDR CDR ENG. MODEL	B/L
	$\Delta$ 12	
STAR TRACKER	START $\Delta$ PDR CDR ENG. MODEL	B/L
	$\Delta$ 12	
ANGULAR ACCEL.	NOT REQUIRED	B/L
	$\Delta$ 12	
ENCODER	NOT SCHEDULED	B/L
	$\Delta$ 12	
MANUAL CONTROLLER	START $\Delta$ PDR CDR ENG. MODEL	B/L
	$\Delta$ 12	

28 27 26 25 24 23 22 21 20 19 18 17 16 15 14 13 12 11 10 9 8 7 6 5 4 3 2 1

t<sub>0</sub> - 1st PRIME SUBSYSTEM AVAILABLE FOR ASSEMBLY

12 SEP 7 5 NO

(D)~~SECRET~~ SPECIAL HANDLING

SSS-412

N&C SUBSYSTEM

RATIONALE FOR S/C PROGRAM LENGTHS SUPPORTING S/S TESTS

- o RATE GYRO
  - STARTED PRIOR TO FUNDING LIMITATIONS
  - CHANGE FROM DX TO DO PRIORITY
  - ENG. MODELS REQUIRED TO SUPPORT TRACKING MIRROR SERVO TESTS
- o LOG ACCELEROMETER
  - CONCEPT NEEDED FROM SUPPLIER
  - INTERFACE ASPECTS RELATE TO MDAU
  - SUPPLIER (SOLE SOURCE) REQUIRES LEAD TIME
- o STAR TRACKER
  - STARTED PRIOR TO FUNDING LIMITATIONS
  - CHANGE FROM DX TO DO PRIORITY
  - HIGH TECHNICAL RISK ITEM SO PACES N&C TESTS
  - TECHNICAL UNCERTAINTIES SLOWED EARLY PHASES RE LOCATION IN VEHICLE
- o ANGULAR ACCELEROMETER
  - ENG. MODEL NEEDED EARLY FOR EVALUATION OF S/S REQUIREMENT
- o ENCODER
  - SIGNIFICANT TECHNICAL CAPABILITY REQUIRED DUE TO COMBINATION SMALL SIZE AND 16 BIT RATE
  - MODEL NEEDED EARLY FOR PRELIMINARY ANALYSIS

(D)~~SECRET~~ SPECIAL HANDLING



~~(D) SECRET~~ SPECIAL HANDLING

SCS-412

SUBSYSTEM DEVELOPMENT PROBLEMS

~~(D) SECRET~~ SPECIAL HANDLING

(D) ~~SECRET~~ SPECIAL HANDLING

SSS-412

NAVIGATION AND CONTROL

o TRACING MIRROR DRIVE (26 MICRORADIANS/SEC)

- SMOOTHNESS
- STICTION
- LUBRICANTS
- PRELOAD
- TORQUE RIPPLE

o IMAGE VELOCITY LENS OR (IDENTICALLY REPLACES CREW)

- LOW LIGHT LEVEL
- SMALL IMAGE VELOCITY

(D) ~~SECRET~~ SPECIAL HANDLING

(D) ~~SECRET~~ SPECIAL HANDLING

SES-412

BERYLLIUM GIMBAL FOR TRACKING MIRROR

- o FIRST HARDWARE TO BE DELIVERED FOR DEVELOPMENT TEST
- o REQUIRES LIGHT WEIGHT-STIFF STRUCTURE  
(220 LBS) (13 CPS)
- o FABRICATION DIFFICULT
- o SCHEDULE LIMITATION MAY REQUIRE ALUMINUM GIMBAL FOR THERMAL TEST (113T)
- o SOLUTION REQUIRES FURTHER WORK AMONG ASSOCIATES

(D) ~~SECRET~~ SPECIAL HANDLING

(D) ~~SECRET~~ SPECIAL HANDLING

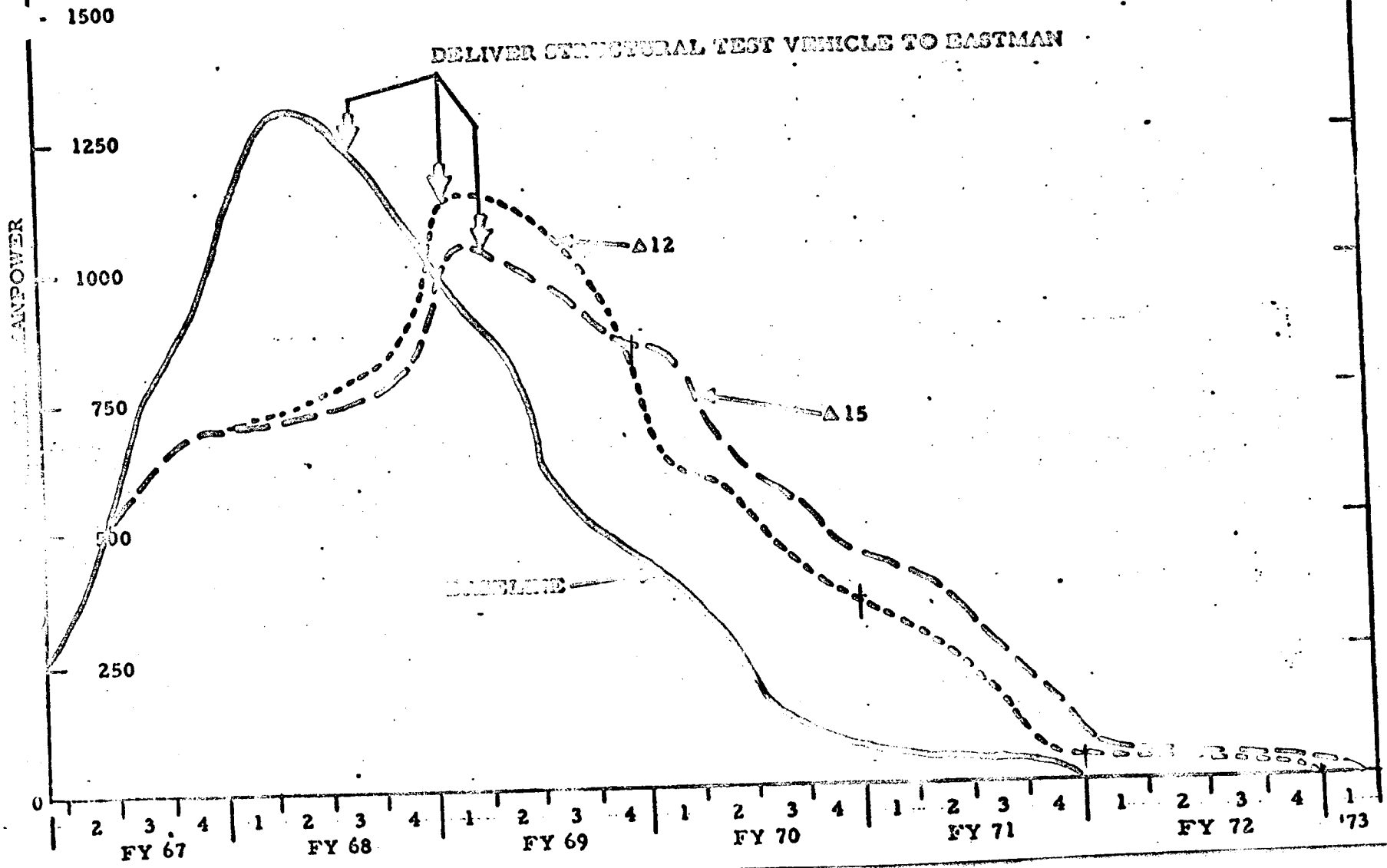
MANPOWER & FUNDING

(D) ~~SECRET~~ SPECIAL HANDLING

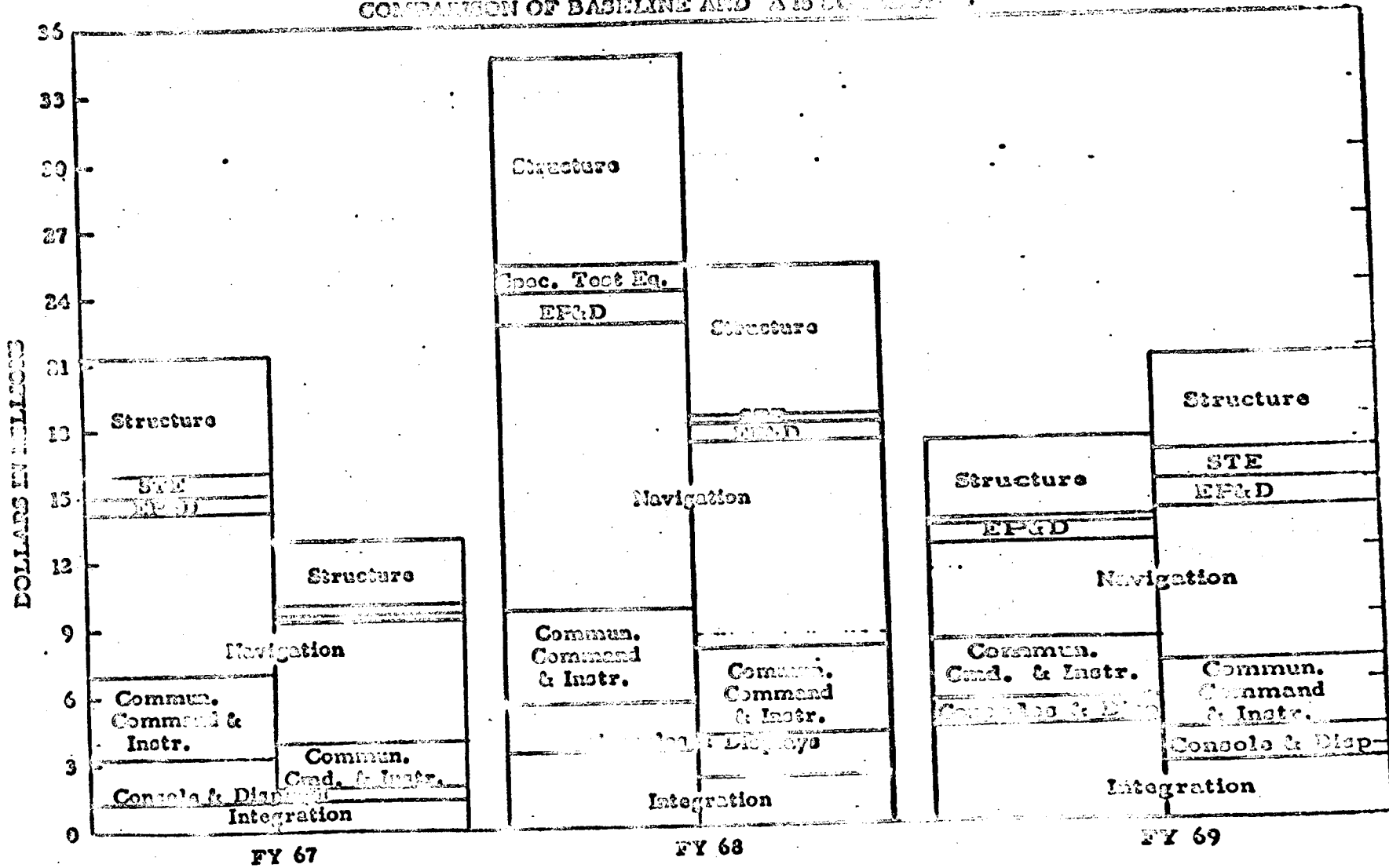
~~(D) SECRET~~ SPECIAL HANDLING

CSB-412

MANPOWER - BASIC PROGRAM & DELTAS  
IN EQUIVALENT APPLIED HEADS



(B) ~~SECRET-SPECIAL HANDLING~~  
GE AVE MAJOR SUBSYSTEMS  
COMPARISON OF BASELINE AND A15 SCHEDULE



11 MAY 1967

OUT OF POCKET CASH TO MEET PAYROLL AND INVOICES

DAC	12.110	MILLION
GE	6.833	MILLION
MAC	<u>5.700</u>	MILLION
TOTAL	24.643	MILLION

11 MAY 1967

PHASE IC EXTENSIONS TO PROTECT LEAD TIMES

	<u>THRU END</u> <u>APRIL 67</u>		<u>THRU END</u> <u>FY 67</u>	
	<u>\$</u>	<u>DATE OF</u> <u>DISTRIBUTION</u>	<u>\$</u>	<u>DATE OF</u> <u>DISTRIBUTION</u>
DAC	28.9	25 MAY *	52.4	LATE JUNE
MAC	7.5	31 MAY *	16.8	END JUNE
GE	9.1	31 MAY *	16.8	END JUNE

\* REQUIRES SECRETARIAL DIRECTION



DISTRIBUTE  
UNPRICED  
S/A FOR + 12

25 MAY

\*

29 MAY

25 MAY

25 MAY

BY END JUNE

BY MID AUGUST

\* WITH EITHER ITEMS 1 OR 1 AND 2 IN UNPRICED SUPPLEMENTAL AGREEMENT.

ITEM 1. +12 MOS. PROGRAM SCHEDULE - 25 MAY

ITEM 2. LEVEL OF EFFORT FOR FY 68 - 31 MAY

DISTRIBUTE  
UNPRICED  
S/A FOR + 15

15 MAY

22 MAY

29 MAY

DISTRIBUTED

DISTRIBUTED

BY END JUNE

BY MID AUGUST

11 MAY 1967

MOL PROCUREMENT

PHASE II CONTRACTS

DAC	HOLDING FOR MANUAL APPROVAL
MAC	HOLDING FOR MANUAL APPROVAL
GE	INITIAL REVIEW COMPLETE - AT GE FOR SIGNATURE
MARTIN	DISTRIBUTED
ACED	DISTRIBUTED
AEROJET	NEGOTIATED - IN PRELIMINARY REVIEW
UTC	PREPARING FOR NEGOTIATIONS
SUIT	SOURCE SELECTION COMPLETE - FORECAST DISTRIBUTION JULY 67
FOOD	SOURCE SELECTION COMPLETE - FORECAST DISTRIBUTION JULY 67
OTHER	DISTRIBUTED

RECOMMENDED SOLUTION TO FY FUNDING LIMITATIONS  
AND UNCERTAINTIES PROBLEM

DISTRIBUTE PHASE II CONTRACTS WITH EITHER + 12 OR + 15 UNPRICED SUPPLEMENTAL AGREEMENTS

- PRICE, NEGOTIATE AND DEFINITIZE THE NEW PROGRAM SCHEDULE:
  - INCORPORATE FY 67 + 68 FISCAL FUNDING LIMITS IN CONTRACTS (+ 12)
  - INCORPORATE FY 67 + 68 + 69 FISCAL FUNDING LIMITS IN CONTRACTS (+ 15)
  - PROTECT CONTRACTOR'S INVESTMENT\* IN THE EVENT OF TERMINATION AT THE END OF FUNDING LIMITED FISCAL YEARS

\*(VOLUNTARY INVESTMENT TO INCREASE HIS  
PROBABILITY OF EARNING INCENTIVES)

- IF CONTRACT FUNDING REQUIREMENTS IN SUBSEQUENT FYs EXCEED FUND AVAILABILITY - MAKE A SYSTEM SCHEDULE ADJUSTMENT
- PRICE, NEGOTIATE AND DEFINITIZE NEW PROGRAM SCHEDULE

CONVERSION FROM FPI TO CPIF TYPE CONTRACT

MAC PROPOSED \$314,082,242.00 AS TARGET COST ON 5 MAY 66 ON CPIF BASIS.

MAC PROPOSED \$314,082,242.00 AS TARGET COST ON 5 MAY 66 ON FPI BASIS.

DAC PROPOSED \$691,589,486.00 AS TARGET COST ON 5 NOV 66 ON CPIF BASIS.

DAC SETTLED \$ 614,446,000.00 AS TARGET COST ON 10 DEC 66 ON FPI BASIS.

AT TARGET COST DAC POTENTIAL PROFIT WOULD BE REDUCED BY AT LEAST 16.5  
MILLION (17.7 % TO 15% )

CONCLUSION:

WE WOULD PROBABLY NOT REALIZE A MEASURABLE REDUCTION IN TARGET COSTS  
OF THE McDONNELL DOUGLAS CORP CONTRACTS IF CONVERTED FROM FPI TO CPIF.

11 MAY 1967

COST OF TERMINATION

END FY 67

MAC

6.391 MILLION

TYPE CONTRACTS FOR MOL

• REQUIREMENTS OF MESSAGE:

- PROS AND CONS OF USING FIXED-PRICE INCENTIVE VS REDETERMINABLE CONTRACTS FOR DAC, MARTIN, AND/OR McDONNELL IN VIEW OF FISCAL YEAR FUNDING LIMITATIONS AND UNCERTAINTIES.

• PROBLEM:

- FISCAL YEAR FUNDING LIMITATIONS AND UNCERTAINTIES.

REDETERMINABLE TYPE CONTRACTS

- FIXED-PRICE CONTRACT WITH ESCALATION (FPE)
  
- FIXED-PRICE INCENTIVE CONTRACTS
  - INITIAL TARGET (FPIF)
  - SUCCESSIVE TARGETS (FPIS)
  
- PROSPECTIVE PRICE REDETERMINATION AT A STATED TIME OR TIMES DURING PERFORMANCE (FPR-A)
  
- RETROACTIVE PRICE REDETERMINATION AFTER COMPLETION (FPR-E)
  
- REDETERMINATION UPON HAPPENING OF A SPECIFIED CONTINGENCY (FPR-X)



PROSPECTIVE PRICE REDETERMINATION AT A STATED  
TIME OR TIMES DURING PERFORMANCE (FPR-A)

CONCEPT OF USE:

- A SERIES OF SHORT TERM FIXED-PRICE CONTRACTS IN LIEU OF ONE OF LONG DURATION
- EACH REDETERMINATION IS PROSPECTIVE ONLY
- APPROPRIATE FOR QUANTITY PRODUCTION WITH UNKNOWN LEARNING EXPERIENCE
- INITIAL PERIOD SHOULD COVER LONGEST PERIOD OF CONTRACT PERFORMANCE OR MAXIMUM DELIVERIES POSSIBLE FOR WHICH A FAIR AND REASONABLE PRICE CAN BE NEGOTIATED

PROS:

- NONE FOR MOL ENGINEERING DEVELOPMENT PHASE SYSTEM PROCUREMENT

CONS:

- CANNOT SEPARATE R AND D CONTRACTS INTO SHORT TERM PRECISELY DEFINED CONTRACT PACKAGES.
  - RECOGNITION OF THIS BY CONGRESS LED TO THEIR AUTHORIZATION TO USE INCREMENTAL FUNDING

FPR-A (CONT'D)

- MOL IS NOT A QUANTITY PRODUCTION PROGRAM
  - I. E., WE DON'T HAVE UNIT MOL PRICES IN WHICH WE AMORTIZE R AND D COSTS OVER A PRODUCTION RUN
- WOULD INFLATE EARLY YEAR FY FUND REQUIREMENTS
  - I. E., HIGH ACTUALS TO SUPPORT HIGH PROSPECTIVE PRICING
- DOES NOT ESTABLISH CONTRACTUAL BASIS FOR TOTAL PROGRAM COST
- MOST DIFFICULT IF NOT IMPRACTICABLE TO INCLUDE PERFORMANCE AND/OR COST INCENTIVES
- WOULD LIMIT CONTRACTOR'S FLEXIBILITY TO OPTIMIZE INTERNAL SCHEDULES
- CHANGES OF THE TYPE NORMAL TO ENGINEERING DEVELOPMENT PHASE WOULD BE MOST DIFFICULT TO NEGOTIATE WHEN AMORTIZED OVER A PRODUCTION RUN WITHOUT A PRICE
- INCREASES SPO AND CONTRACTOR ADMINISTRATIVE BURDEN

MOL

FINANCIAL MANAGEMENT OUTLINE

PRIOR ACTIONS TO MINIMIZE SCHEDULE SLIP

CURRENT FINANCIAL STATUS

ACCOMPLISHMENTS

CURRENT CONSIDERATIONS - ALTERNATIVES

RESULTS

CONCLUSIONS

MOL

PRIOR ACTIONS TAKEN TO MINIMIZE SLIP

<u>DATE</u>	<u>ACTION</u>		<u>RESULT</u>			
			<u>67</u>	<u>68</u>	<u>69</u>	
10 MAR - 14 APR	SPO/ASSOCIATE CONTR MEETINGS & SCRUBDOWN OF COMMITMENTS	12 ROM	74.5	30.0	(16.3)	
		12 FIRM	67.7	26.6	(14.5)	
		15 ROM/ FIRM	33.6	17.4	(3.2)	
			<u>67</u>	<u>68</u>	<u>69</u>	<u>70</u>
16 MAR - 7 APR	PROJ OFFICES DETAILED LOOK AT ALL DEFERRED/CHANGE ITEMS TO DELAY START DATES TO LATEST POSSIBLE TIME (AND RATIONALE)	LV		-1.9	-2.6	+1.5
		MM	-1.8	-18.0	+7.8	+19.4
		G-B	-.8	-1.4	-.5	+.7
			<u>-2.6</u>	<u>-21.3</u>	<u>+4.7</u>	<u>+21.6</u>
		<u>69</u>	<u>70</u>	<u>71</u>	<u>72</u>	
8 APR - 12 APR	SPO DIRECTORATE CHIEFS RE-EVALUATION OF DEFERRED EFFORT	GE FIELD TEST	-2.7			+2.7
		DAC TESTING	-1.0		+1.0	
		DAC MM FWD	-.2	+.2		
		SECT				
		DAC SPT MOD	-3.0	+1.0	+1.0	+1.0
		<u>-6.9</u>	<u>+1.2</u>	<u>+2.0</u>	<u>+3.7</u>	

MOL

PRIOR ACTIONS TAKEN TO MINIMIZE SLIP (CONTINUED)

DATE

ACTION

RESULTS

17 MAR - 3 MAY

DETAILED LOOK AT 15 MONTHS  
SCHEDULE TO COMPRESS  
DOWNSTREAM TASKS.

PERMITTED EARLY EFFORT  
TO BE DELAYED ADDITIONAL  
2-1/2 MONTHS.

6 MAY

REQUESTED CONTRACTORS TO  
ACCEPT "COMPACT 12 MOS"  
SCHEDULE WITH BOGEYS OF  
\$286/480.

CONTRACTOR INVESTMENT  
IN PROGRAM OF 60M AT END  
FY 68.

~~C~~  
C



# FINANCIAL STATUS FY 67

SYSTEM SEGMENT LAB VEHICLE

CONTRACTOR DOUGLAS

	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
CONTRACTOR BUDGET			4.3	9.5	18.9	24.2	36.0	48.1	59.2	73.2	86.2	100.1
SPO BUDGET			4.3	9.5	18.9	24.2	36.0	48.1	59.2	73.2	86.2	100.0
CONTR. EXPENDITURES			4.3	9.5	18.9	24.2	36.0	43.1	59.2	71.7		
COMMITMENT RESERVE									7.1	7.1	7.1	7.1
COMMIT. OBLIGATIONS			12.0	12.0	12.0	26.1	26.1	26.1	45.4	45.4		

SPO BASELINE

+15

+10

+5

-5

2



FINANCIAL STATUS FY 67

SYSTEM SEGMENT X

CONTRACTOR \_\_\_\_\_

	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
+10												
+5												
SPO BASELINE	[Hatched Area]											
-5												
CONTRACTOR BUDGET						.6	4.3	10.3	15.3	24.3	32.5	40.7
SPO BUDGET						.6	4.3	10.3	15.3	24.3	32.5	40.7
CONTRACT EXPENDITURES						.6	4.3	10.3	15.3	24.3		
COMMITMENT RESERVE									12.0	12.0	12.0	12.0
GOV'T. OBLIGATIONS				7.4	7.4	14.4	33.5	33.5	33.5	42.5	47.5	

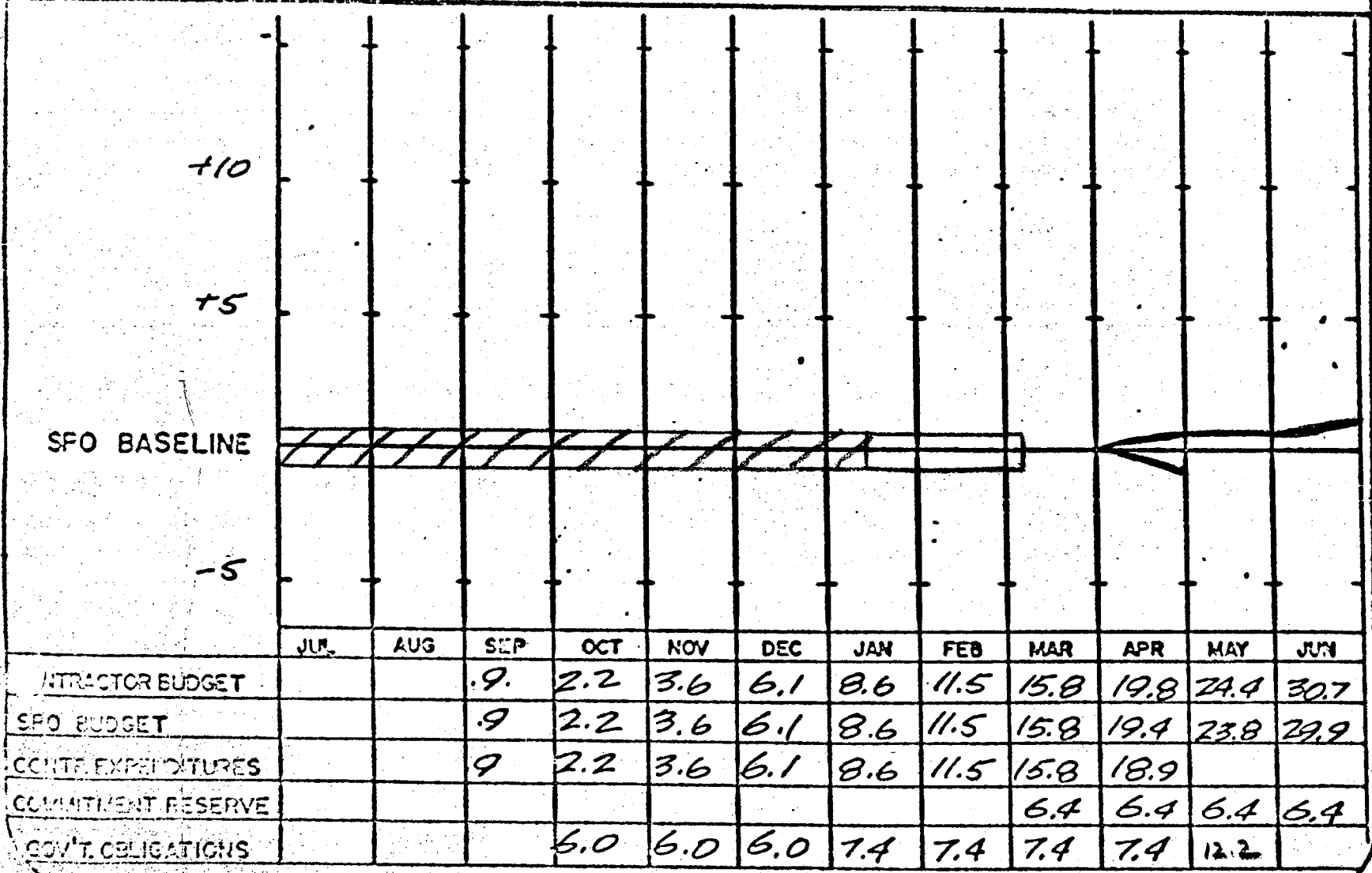
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# FINANCIAL STATUS FY 67

SYSTEM SEGMENT GEMINI 'B' CONTRACTOR MCDONNELL



£





# FINANCIAL STATUS FY 67

SYSTEM SEGMENT GSE/TD CONTRACTOR AEROSPACE CORP

+10												
+5												
SPO BASELINE	[Hatched Area]											
-5												
	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
CONTRACTOR BUDGET	.1	.2	.3	.5	.6	1.2	1.9	2.5	3.4	4.4	5.4	6.5
SPO BUDGET	.1	.2	.3	.5	.6	1.2	1.9	2.5	3.4	4.4	5.4	6.5
CONTR EXPENDITURES	.1	.2	.3	.5	.6	1.2	1.9	2.5	3.4	4.2		
COMMITMENT RESERVE									0	0	0	0
GOV'T OBLIGATIONS						1.0	3.3	3.3	4.8	4.8		



# FINANCIAL STATUS FY 67

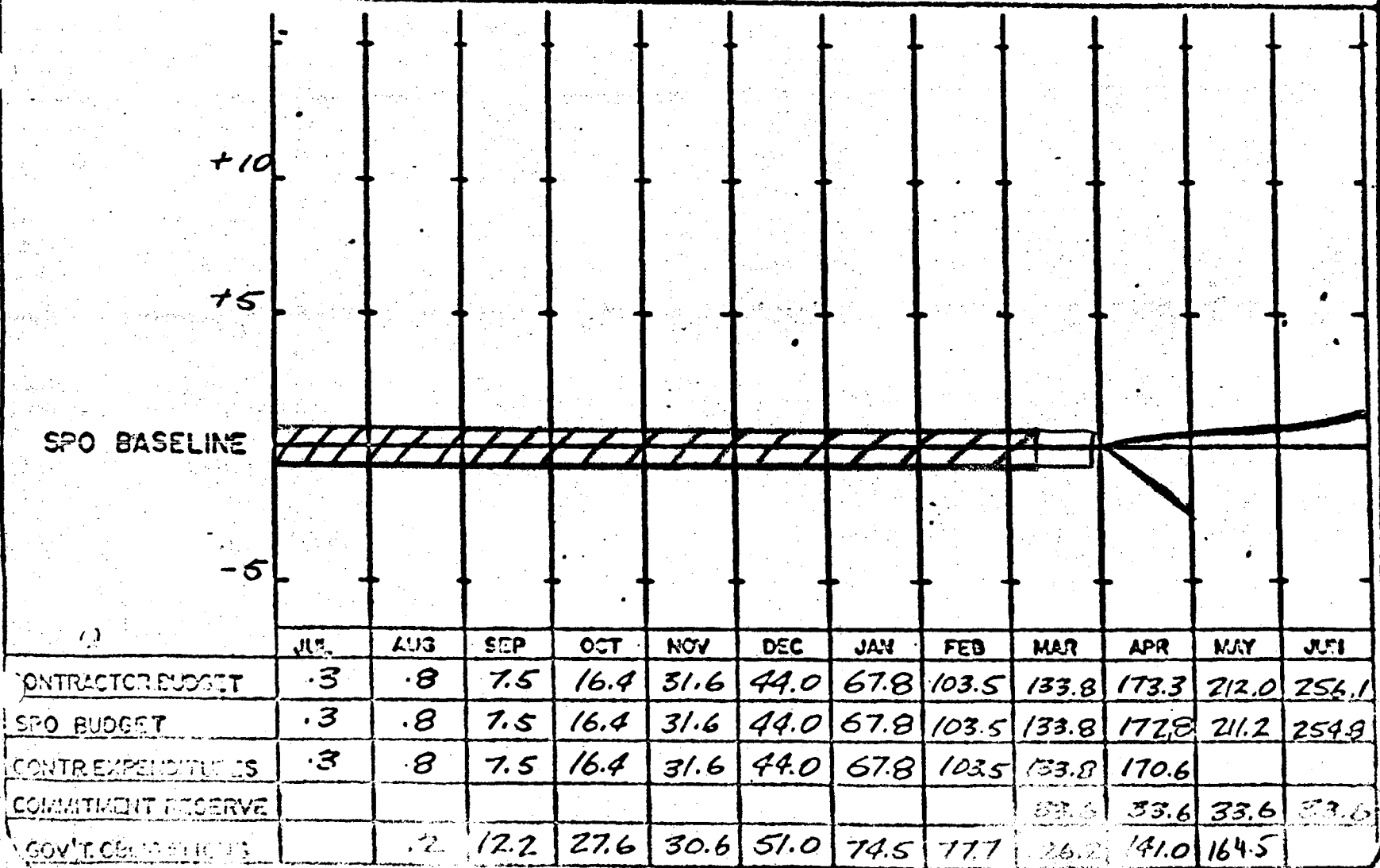
SYSTEM SEGMENT OTHER CONTRACTOR VARIOUS/GOV'T

+10												
+5												
SFO BASELINE	[Hatched Area]											
-5												
	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
CONTRACTOR BUDGET		.2	.2	.2	1.5	1.8	2.0	5.2	6.0	6.3	7.0	9.3
SFO BUDGET		.2	.2	.2	1.5	1.8	2.0	5.2	6.0	6.3	7.0	9.3
CONTR. EXPENDITURES		.2	.2	.2	1.5	1.8	2.0	5.2	6.0	6.3		
COMMITMENT RESERVE									0	0	0	0
GOV'T. OBLIGATIONS		.2	.2	.2	1.5	1.8	2.0	5.2	6.0	6.3		



# FINANCIAL STATUS FY 67

SYSTEM SEGMENT TOTAL MOL CONTRACTOR ALL



*(Handwritten mark)*

MOL

FUNDS UTILIZATION

30 APRIL 67 STATUS

CONTRACTOR EXPENDITURES	170.6
COMMITMENT RESERVE	<u>33.6</u>
TOTAL	204.2
RELEASED	<u>221.0</u>
AVAILABLE	16.8

MAY-JUNE REQUIREMENTS

MAY	38.4
JUNE	<u>43.6</u>
	82.0

WILL BE OUT OF CASH

MID-MAY

NEED REMAINING 65.446

IMMEDIATELY

u



### CURRENT CONSIDERATIONS

● RESULTS OF 12 MOS FIRM QUOTES - 16 MAR

67	68	69	70	71	72	TOTAL
342.8	648.3	632.1	431.0	232.6	81.6	2368.4

REQUIREMENTS INCOMPATIBLE WITH BUDGET 286/480/620

● RESULTS OF 15 MOS FIRM QUOTES (UPDATED) - 28 APR (17 1/2)

67	68	69	70	71	72	73	TOTAL
288.9	523.9	617.1	550.4	319.4	129.4	10.0	2439.1

COULD BE COMPATIBLE WITH BUDGET BUT UNAPPROVED

● WHERE DO WE GO FROM HERE?

● CAN WE GO WITH A "12 COMPACTED" (14 1/2 MOS)?

⤵

MOL

4 - 10 MAY IN-HOUSE EFFORT

- o CONSIDERATION OF VARIOUS ALTERNATIVES
- o ESTABLISH BOGEYS FOR ALTERNATIVES
- o ASCERTAIN WHETHER CONTRACTORS WILL ACCEPT  
OBJECTIVE BOGEYS
- o IDENTIFY PROBLEMS INDUCED BY 12 COMPACT  
SCHEDULE



MOL

ALTERNATIVES CONSIDERED BY SPO

5 MAY - 15 MOS SCHEDULE INCENTIVIZED TO 12 MOS - DISAPPROVED

---

- I. 15 MOS SCHEDULE - NO INCENTIVE TO 12 SCHED, T-III CASE II
  - II. 12 MOS COMPACTED - BALANCED PROGRAM
  - III. 12 MOS COMPACTED - T-IIIIM & MAC MINIMUM SUSTAINING EFFORT ONLY
  - IV. 12 MOS COMPACTED - (SAME AS II, CONVERT TO CPIF MAC/DAC)
  - V. 12 MOS COMPACTED - T-IIIIM MINIMUM SUSTAINING EFFORT ONLY
- 

VI. \$430 BUDGET IN FY 68

~~SECRET~~

SAR

MOL

CONSIDERATIONS

FY 67

-- NO PROBLEM

FY 68 & 69

-- NEGOTIATE FY LIMITATIONS

-- DROP DRV/WBDL

-- T-IIIM HOLD 12-15 MONTHS

-- GEMINI B HOLD

-- FURTHER SCHEDULE REVISION

GROUP 3  
Downgraded at 12 year  
intervals; not  
automatically declassified.

~~SECRET~~

67-SAFSL-4-069

MOL

BOGIES FOR ALTERNATIVES

	<u>67</u>	<u>68</u>	<u>69</u>
ALTERNATE I (15 MOS)			
DAC	107.2	175	225
GE	33.7	70	98
EXP	52.7	105	100
MAC	36.3	54	77
T-IIM	43.2	47	90
OTHER	<u>15.8</u>	<u>29</u>	<u>30</u>
TOTAL	288.9	480	620

• BOGIES ARE RECOGNIZED AS  
SOMEWHAT ARBITRARY NUMBERS.

ALTERNATE II (12 COMPACT BALANCED PROGRAM)			
DAC	107.2	175	240
GE	33.7	70	105
EXP	52.7	110	103
MAC	36.3	54	87
T-IIM	43.2	44	95
OTHER	<u>15.8</u>	<u>27</u>	<u>31</u>
TOTAL	288.9	480	661

• DAC, GE, & MAC ASKED TO  
COMMIT TO ALTERNATE I & II  
BOGIES (6 MAY)

S H

MOL

BOGIES FOR OTHER ALTERNATIVES CURRENTLY BEING STUDIED

		<u>67</u>	<u>68</u>	<u>69</u>
ALTERNATIVE III (12 COMPACT T-III MIN SUSTAINING EFFORT)	DAC	107.2	175	250
	GE	33.7	85	100
	EXP	52.7	120	100
	MAC	36.3	37	80
	T-III	43.2	34	100
	OTHER	15.8	29	31
	TOTAL	<u>288.9</u>	<u>480</u>	<u>661</u>

		<u>67</u>	<u>68</u>	<u>69</u>
ALTERNATIVE V (12 COMPACT T-III MIN SUSTAINING EFFORT)	DAC	107.2	180	260
	GE	33.7	80	100
	EXP	52.7	110	100
	MAC	36.3	49	75
	T-III	43.2	32	95
	OTHER	<u>15.8</u>	<u>29</u>	<u>31</u>
	TOTAL	288.9	480	661

S #

MOL

T-III RESPONSE TO SAFSL TWX  
(T-III AND MAC MINIMUM SUSTAINING EFFORT)

	<u>*FY 67</u>	<u>FY 68</u>	<u>FY 69</u>	<u>FY 70</u>	<u>FY 71</u>	<u>FY 72</u>	<u>TOTAL</u>
12C (MIN EFFORT)	43.2	53.3	101.3	88.2	56.4	18.0	360.4
ALT II BOGEY	43.2	44.0	95.0				
	0	9.3	6.3				

NOTE: T-III B, C & D KEPT ON SCHEDULE

12 ROM	50.3	81.8	100.4	80.9	50.5	8.9	372.8
15 CASE I	42.6	44.0	107.6				
II	43.2	49.9	94.9				
III	42.7	34.1	91.3				

\* ADD \$45.8 NON-MOL FUNDS

C



ALTERNATE WITH \$430 FOR FY 68

FY 68 BOGEYS

DAC	175
GE	70
EXP	110
MAC	24
T-IIIM	24
OTHER	27

TOTAL 430

o FOR A BALANCED PROGRAM

- BOGEYS ARE INCOMPATIBLE WITH REQUIREMENTS
- BOGEYS ARE INCOMPATIBLE WITH 15 MOS & 12 MOS COMPACTED SCHEDULED EFFORT

o COURSES OF ACTION

- PLACE TITAN IIIM & MAC IN A "HOLD" MODE
- REASSESS SCHEDULE

o EFFECT

- INCREASED TOTAL PROGRAM COSTS
- POTENTIAL IMPACT ON SAFETY, SUBCONTRACTORS, AND SCHEDULE

SH



RESULTS

ASSESSMENT OF ALTERNATIVES

- #1 15 MOS SLIP -- 480/620 FUNDING -- CAN DO
- #2 12 MOS COMP -- BALANCED PROGRAM -- 480/661 -- CAN DO FY 68 WITH  
PRESSURE ON T-III CONTRACTORS -- FY 69 OUTSIDE OF BOGEYS.
- #3 12 MOS COMP -- GB & T-III MIN SUSTAINING EFFORT ONLY -- 480/661  
UNDESIRABLE TECHNICALLY -- NO LONGER REQUIRED FINANCIALLY
- #4 SAME AS #2 -- CONVERT TO CPIF FOR MAC AND DAC  
NO LONGER REQUIRED FINANCIALLY  
UNDESIRABLE CONTRACTUALLY
- #5 SAME AS #4 BUT REDUCE T-III TO LEVEL OF EFFORT  
DITTO
- #6 NOA \$430 IN FY 68 -- VIRTUAL TERMINATION OF T-III & MAC EFFORT  
DECISION REQUIRED PRIOR TO 1 JULY

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## CONCLUSIONS

- o CAN MEET ALTERNATE I
  
- o ALTERNATE II -- ONLY MEETS FY 68 BUDGET
  - ASKING CONTRACTORS TO MAKE 12 MONTH SCHEDULE WITH  
15 MONTH MONEY
  
  - INCREASED TECHNICAL RISK
  
  - MODIFIES T-III EFFORT
  
- o 430 BUDGET UNBALANCES PROGRAM AND PLACES EVEN A 15 SCHEDULE  
UNATTAINABLE

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